

**STATE OF MAINE**  
**Department of Education**

**REQUEST FOR PROPOSALS**

**Maine Learning Technology**  
**Wireless Classroom Solution**

September 14, 2001

RFP # 901001

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## DEFINITIONS

The following terms and abbreviations are defined as used herein.

|                                |   |
|--------------------------------|---|
| <b>Agreement</b>               | The resulting contract between the Department of Education and the successful bidder.   |
| <b>Agreement Administrator</b> | The person designated by the Department to be its agent and prime contact regarding agreement issues for the Maine Learning Technology Project. This may or may not be the same person as the RFP Administrator and/or the Project Manager.   |
| <b>AEV</b>                     | Alternative Equivalent Value  |
| <b>ATM</b>                     | Asynchronous Transfer Mode  |
| <b>Bid/Proposal</b>            | The documents submitted by bidders to the Department of Education in response to this RFP.  |
| <b>Bidder</b>                  | Any firm or individual qualified to submit a proposal in response to this RFP.  |
| <b>BIS</b>                     | The Maine Bureau of Information Services.   |
| <b>Contractor/Vendor</b>       | See Provider.   |
| <b>DOE</b>                     | The Maine Department of Education   |
| <b>Department</b>              | The Maine Department of Education   |
| <b>IDEA</b>                    | Individuals with Disabilities Education Act   |
| <b>ISPB</b>                    | State of Maine Information Services Policy Board  |
| <b>ISP</b>                     | Internet Service Provider   |
| <b>MCC</b>                     | Maine Correctional Center   |
| <b>MRSA</b>                    | Maine Revised Statutes Annotated  |
| <b>MLTE</b>                    | Maine Learning Technology Endowment   |
| <b>MSLN</b>                    | Maine School and Library Network. Additional information can be found at: <a href="http://www.msln.net/msln/">http://www.msln.net/msln/</a>   |
| <b>MTEAF</b>                   | Maine Technology Education Access Fund  |
| <b>Period of Prime Usage</b>   | 6:00 AM to 10:00 PM, Monday-Friday, excluding holidays, Maine local time  |
| <b>Project Manager</b>         | The Project Manager is the person appointed by the Department to serve as its prime point of project management and to provide coordination for installation and production issues after award of the contract. This may or may not be the same person as the RFP Administrator and/or the Contract Administrator.  |
| <b>Provider</b>                | The selected bidder with whom the Department signs an agreement to carry out the successful implementation of this RFP.   |
| <b>RFP</b>                     | Request for Proposals   |
| <b>RFP Administrator</b>       | During the procurement process the RFP Administrator is the sole point of contact for all bidders, and is responsible for all activities delegated and assigned to the RFP Administrator within the RFP, including but not limited to, distribution of RFPs and day to day contact with bidders. This may or may not be the same person as the Contract Administrator |

|                      |  |
|----------------------|--|
|                      | and/or the Project Manager.  |
| <b>SOM</b>           | The State of Maine   |
| <b>State</b>         | The State of Maine   |
| <b>Subcontractor</b> | Any person not in the employ of the provider, or any organization not owned by the provider, performing work that is the responsibility of the Provider under an agreement resulting from this solicitation. |
| <b>UNET</b>          | University of Maine System Network for Education and Technology Services. UNET provides network management and support services for the MSLN network and servers.  |
| <b>Workday</b>       | Any day on which the Department's employees are expected to report to work.  |



Advertisement

**Maine Learning Technology Wireless Classroom Solution RFP  
for  
MAINE DEPARTMENT OF EDUCATION**

Proposals sealed in envelopes plainly marked “**PROPOSAL FOR MAINE LEARNING TECHNOLOGY WIRELESS CLASSROOM SOLUTION**” will be received by the Bureau of General Services, Division of Purchases, Burton M. Cross Building, 4th Floor; 9 State House Station; Augusta, ME 04333-0009 until 2:00 P.M., October 25, local date/time, and will be opened that day. Bids received after the date and time specified will not be considered.

The Department of Education reserves the right to reject any and all bids. Proposals shall be made in the format described in the Request for Proposals (RFP) and be made on the letterhead of the bidder. Proposals must conform to the mandatory requirements of the RFP.

The Department seeks to procure services that would provide personal, portable computing devices with suitable basic applications for all 7th and 8th grade students and teachers. In addition to these devices, the State of Maine seeks to procure installed wireless networks for all participating middle schools, appropriate server capacity, training and technical support. The bidder may include resources, services or consulting pertaining to professional development and curriculum integration. The procurement sought will also include a number of optional schedules for equipment or services that local school units or other entities may choose to take advantage of at their own expense.

A Bidders’ Conference will be held September 28, 2001 at 9:00 A.M. The location of the Bidders’ Conference will be:

Augusta State Armory  
Western Avenue  
Augusta, Maine

The procurement process will include a Question and Answer process that allows potential bidders to seek clarification of the requirements. At the Bidders’ Conference, bidders will be allowed to discuss the content of the RFP and the procurement process in further detail.

Copies of the Request for Proposals, “**MAINE LEARNING TECHNOLOGY WIRELESS CLASSROOM SOLUTION**,” can be obtained from:

Richard F. Hinkley  
Department of Education  
23 State House Station  
Augusta, ME 04333-0023  
Telephone: (207) 624-7840

Information pertaining to the procurement and a copy of the RFP may be found posted at:

[www.state.me.us/mlte](http://www.state.me.us/mlte)

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## Letter to Vendors

September 14, 2001

TO: ALL VENDORS

RE: Request for Proposals for Maine Learning Technology Wireless Classroom Solution for the Department of Education

Dear Reader:

Enclosed is the Maine Department of Education's Request for Proposals (RFP) for Maine Learning Technology Wireless Classroom Solution.

The Department seeks to procure services that would provide personal, portable computing devices with suitable basic applications for all 7th and 8th grade students and teachers. In addition to these devices, the State of Maine seeks to procure installed wireless networks for all participating middle schools, appropriate server capacity, training and technical support. The bidder may include resources, services or consulting pertaining to professional development and curriculum integration. The procurement sought will also include a number of optional schedules for equipment or services that local school units or other entities may choose to take advantage of at their own expense.

A Bidders' Conference will be held on September 28, 2001 at 9:00 A.M. The location of the Bidders' Conference will be:

Augusta State Armory  
Western Avenue  
Augusta, Maine

At the Bidders' Conference, bidders will be allowed to discuss the content of the RFP and the procurement process in further detail. Other than at the Bidders' Conference, any question regarding the meaning of any RFP provision must be submitted in writing. Please refer to Subsection 2.5 for direction.

We urge your prompt response. Thank you in advance for your participation. A reminder is made that the bid closing date is 2:00 P.M., local time, on October 25, 2001.

Sincerely,

Richard F. Hinkley  
RFP Administrator  
Department of Education

Enclosure

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# 1 Introduction

## 1.1 *Maine: Leading for Learning*

Maine intends to be the premier state in the nation in the integration of technology as a tool for teaching and learning in K-12 education. Maine's Learning Technology Endowment (MLTE) creates a state learning technology plan and accompanying endowment funding to elevate achievement, expand aspirations, and prepare students for a future economy that will rely heavily on technology and innovation.

<http://www.state.me.us/legis/opla/MLTErpt.PDF>

The long-range plan hinges on the fundamental notion that all teachers and students in grades 7 to 12 should have personal, one-to-one access to portable computing technology and the Internet, and that such access will both support and require an approach to teaching and learning that will help all students advance to high levels of achievement. Maine people have worked hard over the past year to turn this powerful idea into a visionary, workable, balanced approach. With the leadership of Governor Angus S. King, Jr., the Maine Legislature has directed the Department of Education to implement the first phase of the plan reaching all 7th and 8th grade students in 2002 and 2003. It is the intent of the State to extend the plan to cover the high school grades as soon as feasible with resources to be identified.

Maine's state learning technology plan must provide for:

- A. Portable computing devices for every student and teacher with functional software appropriate to grade level;
- B. Obtaining basic research information and databases;
- C. An alternative equivalent value factor option to school administrative units if they meet the standards of the learning technology plan;
- D. Teacher technology and professional development;
- E. External and internal networks and technical support;
- F. Costs for replacement of portable computing devices, servers and other equipment; and
- G. An evaluation component.

***See Maine Public Laws 2001, chapter 358, section II [L.D. 300, 120th Legislature, First Regular Session]***

The Maine Learning Technology Endowment makes Maine first to seize the potential of technology to transform teaching and learning in classrooms statewide; first with a plan to equip all students and teachers in grades 7 to 12 with personal learning technology statewide; first to

## Section 1 – Introduction

provide sustainable funding for total cost of ownership of personal learning technology statewide; first to propose a perpetual endowment to support learning technology statewide; first to equip every 7<sup>th</sup> and 8<sup>th</sup> grade student and teacher statewide with personal access to learning technology; first to empower every 7<sup>th</sup> and 8<sup>th</sup> grade teacher in every school statewide with professional development and support to fully tap the potential of computers and the Internet; and first to provide the option of home Internet access to every 7<sup>th</sup> and 8<sup>th</sup> grade student in every school statewide.

### 1.2 Background

We live in a world that is increasingly complex and where change is increasingly rampant. Driving much of this complexity and change are new concepts and a new economy based on powerful, ubiquitous computer technology linked to the Internet. Twenty years ago, personal computers were a relative novelty. Today, two-thirds of Maine workers use computers in their workplace. Ten years ago, the Internet as we know it did not exist; today, it drives communication, information, entertainment, and the fortunes of stock market portfolios. From the complex to the mundane, in a thousand small and sometimes unnoticed ways, computer technology has permeated our economy and changed our daily lives. Some uses of electronic technology are so ubiquitous they are unnoticed – nearly all of us use ATM machines for routine banking transactions, for example. Many newsletters and bulletins are already beginning to transition to electronic-only distribution. Increasingly, examinations for graduate schools and for various professional licensing requirements are on-line – some exclusively on-line. The technological transformation is not limited to “high-tech” businesses; main-line manufacturing, farming, service and retail industries are increasingly harnessing computer technology to improve processes, boost productivity, and innovate new approaches to stay competitive.

Our schools are challenged to prepare young people to navigate and prosper in this world, with technology as an ally rather than an obstacle. The challenge is familiar, but the imperative is new: we must prepare young people to thrive in a world that doesn’t exist yet, to grapple with problems and construct new knowledge which is barely visible to us today. It is no longer adequate to prepare some of our young people to high levels of learning and technological literacy; we must prepare all for the demands of a world in which workers and citizens will be required to use and create knowledge, and embrace technology as a powerful tool to do so.

If technology is a challenge for our educational system, it is also part of the solution. To move all students to high levels of learning and technological literacy, all students will need access to technology when and where it can be most effectively incorporated into learning. With the guidance of good teachers with technological facility, computer technology and the Internet can provide students with a pipeline to explore real world concepts, interact with real world experts, and analyze and solve real world problems. Computers and the Internet offer the potential to keep classroom resources and materials current with the contemporary world to an extent that is unprecedented. Computer technology also offers opportunities for self-directed, personalized learning projects that can tailor the curriculum to student interests and engagement, and allow teachers to facilitate active student learning rather than merely the rote transfer of information.

We know that computer technology in schools – learning technology – done the right way can provide these tremendous boosts to teaching and learning. Hundreds of individual schools

## Section 1 – Introduction

nationally and internationally have piloted “anytime, anywhere” learning technology, putting portable computers in the hands of students. Results are universally positive. Mistakes have been made, and we can learn from those. Maine can be first to recognize, as a State, the enormous potential of learning technology; and first to act boldly to prepare our schools and students statewide to meet this challenging change.

The world is changing whether we will it or not; technology is here whether we embrace it or not. Maine has a powerful opportunity to act, and to harness technology as a extraordinary tool to our benefit. Information technology can help Maine construct an economy that overcomes the obstacle of distance and the constraints of climate. Embracing technology – and making Maine’s schools and students the best in America at using it – can establish Maine as a leader and an innovator. If Maine can move to where the opportunities are going to be, our goals will follow. If Maine has the most technologically capable workforce and the most technology-savvy schools in the country, we are confident the economic benefits will follow.

### 1.3 Purpose of Procurement: Wireless Classroom Solution

As reflected in the report of the Task Force on the Maine Learning Technology Endowment, this project is premised on five, broad guiding principles. The report can be found at:

<http://www.state.me.us/legis/opla/MLTErpt.PDF>

Vendors should endeavor to reflect these five principles in preparing their bids:

- **Equity:** *Promoting equal opportunity and providing meaningful access to learning technology resources for all learners, including those who are economically disadvantaged or have special needs.*

True equity of educational opportunity with regard to technology is achieved by personal, one-to-one, classroom and home-based access to appropriate computer technology for teachers and students.

- **Integration with Maine’s Learning Results:** *Supporting student achievement of Maine’s Learning Results through the integration of learning technologies that are content-focused and can add value to existing instructional methods.*

True integration with Maine’s *Learning Results* requires a program not focused on learning about computers, but a focus on using computer technology as a tool to learn problem-solving, critical-thinking, teamwork and communication skills across all content areas, and encouraging teachers to adopt this kind of approach. The State of Maine’s *Learning Results* can be located at:

<http://www.state.me.us/education/lres/homepage.htm>

- **Sustainability/Avoiding Obsolescence:** *Providing sustainability of learning technology resources to adapt to future educational needs and to avoid obsolescence of learning technology resources.*

## Section 1 – Introduction

Sustainability requires fiscal management that seeks to leverage the State's available resources to support learning technology over the long-term, and also requires that the State plan be comprehensive in addressing the needed components of technology infrastructure, and their total costs of ownership including replacement.

- **Teacher Preparation and Professional Development:** *Providing effective preparation, professional development, and training programs for teachers and other educators in the use and integration of learning technology tools in curriculum development, instructional methods, and student assessment systems.*

Adequate teacher preparation and professional development requires that teachers, as well as students be equipped with appropriate learning technology, and that delivery of professional development in technology be reorganized to emphasize “just-in-time,” classroom-based approaches that focus on teacher-to-teacher assistance, exploration, and practice in integrating technology.

- **Economic Development:** *Fostering economic development across all regions of the State and the preparation of students for a technology-rich economy.*

Workplace use of technology is becoming ubiquitous and universal, and the future prosperity of Maine and its citizens is increasingly dependent on the creation and attraction of jobs that require the 21st century skills of high level problem-solving, clear and effective communication, and technological skills that can be achieved, in part, through a K-12 learning technology initiative.

### **1.4 Scope of Procurement: Wireless Classroom Solution**

In order to secure this vision, the State of Maine seeks to procure services that would provide personal, portable computing devices with suitable basic applications for all 7th and 8th grade students and teachers. In addition to these devices, the State of Maine seeks to procure installed wireless networks for all participating middle schools, appropriate server capacity, training and technical support. The bidder may include resources, services or consulting pertaining to professional development and curriculum integration. The procurement sought will also include a number of optional schedules for equipment or services that local school units or other entities may choose to take advantage of at their own expense.

### **1.5 Basic Guidelines for This Request for Proposals**

The proposal shall be evaluated in accordance with the evaluation criteria set forth in this Request for Proposal (RFP). Subsequent to the opening of the sealed proposals, interviews may be conducted by the State of Maine with responsible vendors who submit proposals determined to be reasonably susceptible of being selected for award, for the purpose of clarification or to assure full understanding of and responsiveness to the solicitation requirements.

In conducting any such interviews, there shall be no disclosure of any information derived from proposals submitted by competing vendors. All such interviews shall be conducted by the State of Maine RFP Administrator or the Administrator's designee.



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Award(s) shall be made to the responsible vendor whose proposal(s) is determined to be the best value for the State, taking into account all of the evaluation factors set forth in this RFP. It is anticipated that the State of Maine will select several finalists and perform site visits to conduct the Test and Evaluation part of the selection process.

The State of Maine reserves the right to reject any and all proposals submitted in response to this RFP.

### 1.6 Acquiring Office and RFP Administrator

**Acquiring Office:** Department of Education  
23 State House Station  
Augusta, ME 04333-0023

**RFP Administrator:** Richard F. Hinkley  
Voice: (207) 624-7840  
FAX: (207) 287-4563  
e-mail: MLTE.RFP@STATE.ME.US

### 1.7 Summary of Key Events

The dates of the key events below are the State's best estimates. However, the State reserves the right to adjust the dates as necessary. All potential bidders who have received a copy of the RFP from the RFP Administrator will be notified in writing of any changes. All dates and times are local to Augusta, Maine.

| EVENT                                  | DATE   | DAY      | TIME    |
|--|--|----------|---------|
| <b>RFP Release</b>                     | September 14, 2001                               | Friday   | 1:00 PM |
| <b>Bidders' Conference</b>             | September 28, 2001                               | Friday   | 9:00 AM |
| <b>Deadline for Written Questions</b>  | October 5, 2001                                  | Friday   | 2:00 PM |
| <b>Bidder Proposals Due</b>            | October 25, 2001                                 | Thursday | 2:00 PM |
| <b>Oral Presentations</b>              | (Optional. To be determined by the Department.)  |          |         |
| <b>Test and Evaluation of Systems</b>  | November 5-16, 2001 (approximate) (if necessary) |          |         |
| <b>Provider Selection Notification</b> | November 29, 2001                                | Thursday | 1:00 PM |

### 1.8 Other Related State Organizations

The Office of the Chief Information Officer and the Bureau of Information Services, both within the Department of Administrative and Financial Services of the State of Maine, are assisting the Department of Education with its Wireless Classroom Solution project.

## Section 1 – Introduction

### 1.9 RFP Organization

This RFP is organized into four sections with accompanying appendices.

- **Section 1 — Introduction** provides bidders with general information on the objectives of this RFP, State agencies involved in this procurement, and the RFP organization.
- **Section 2 — General Procedures and Instructions** provides bidders with general information on the procurement process and procurement rules. This section also describes the requirements the bidders must follow for the packaging and submission of the Technical Services Proposal and Bid Price and Supporting Detail Proposal prepared in response to the RFP.
- **Section 3 — Scope of Work** provides an overview of the scope of work; functional and equipment requirements; the tasks to be performed; State and Provider responsibilities; and service specifications and requirements.
- **Section 4 — Proposal Submission Requirements** addresses the format and requirements for information on bidder identification, qualification and organization; subcontractor relationships; project management; and quality assurance plans. This includes the requirements which bidders must follow in preparing the Technical Services Proposal and the Bid Price and Supporting Detail, including the bid price, supporting detail, and cost schedules. It also includes information on bidder qualifications.

The appendices are included to supplement the information presented in this RFP.

- **Appendix A — State of Maine Agreement for Special Services**, including
  - ⇒ Signature page.
  - ⇒ Rider A, Specifications of Work to be Performed and Terms and Conditions. Terms and Conditions includes mandatory contractual provisions, payment provisions, and provisions addressing Provider non-performance.
  - ⇒ Rider B, Payment and Other Provisions.
- **Appendix B — Form: Firm's Experience with Similar Projects**
- **Appendix C — Form: Staff Experience with Similar Projects**
- **Appendix D — Form: Specifications Summary Worksheet**
- **Appendix E — Maine School and Library Network: Background**
- **Appendix F — School Site Data By Municipality and By Enrollment**
- **Appendix G — Teacher Leadership Project (Gates Grant)**

## 2 General Procedures and Instructions

This section contains solicitation procedures, general proposal format information and submission instructions.

### 2.1 General Information

This Request for Proposals (RFP) is designed to select a qualified Provider who will be responsible for providing effective classroom equipment and related services as part of the Maine Learning Technology Wireless Classroom Solution. This requires deployment of portable computing devices to 7<sup>th</sup> and 8<sup>th</sup> grade students and teachers in Maine. This deployment begins in Year 1 (school year 2002-2003) for 7<sup>th</sup> grade students and teachers, and in Year 2 (school year 2003-2004) adds the incoming 7<sup>th</sup> grade students and 8<sup>th</sup> grade teachers, for the total 7<sup>th</sup> and 8<sup>th</sup> grade student/teacher population. The selected Provider will be responsible for providing a deployed, functional solution on an aggressive timetable. The selected Provider will be responsible for providing, via an inclusive services agreement, equipment and services to meet the requirements identified in this RFP, and will be held accountable for meeting these requirements. No payment will be made under the resulting agreement until approved by the Department.

It is the intent of the Department to select one provider to be responsible to provide the equipment and related services (the solution), and to work effectively with the schools and any other project partners and providers. This single provider award intent does not, however, preclude joint ventures which are, in fact, encouraged where they will provide a more effective solution. If a joint proposal is submitted, one of the providers must be the prime contractor and signatory of the agreement with the Department and thus responsible for the effective deployment of the solution and the performance standards required under the agreement.

If a bidder is proposing a solution (e.g., a prototype) that will not be available in its complete form at Test and Evaluation time, the bidder must then propose and be prepared to deploy an available secondary solution. This secondary solution would be deployed in the event that the bidder's proposed primary solution ultimately isn't ready for production deployment in Maine schools per the implementation schedule. The secondary solution will be at the same or less cost than the primary solution, and the secondary solution must still meet the functional requirements of Section 3. The secondary solution is to protect the interests of Maine schools and to ensure that an effective solution is deployed on schedule.

Proposals must conform to all instructions, conditions, and requirements included in the RFP. Bidders are expected to examine carefully all documentation, schedules, and requirements stipulated in this RFP and must respond in their proposals to each requirement in the format prescribed.

**This project involves a statutorily-required fundraising initiative to complement the funds committed by the State to this project. While this RFP is pending, and up until at least the date of final bid award, the State will not solicit nor accept contributions from any entity or employee of any entity that intends to bid on this RFP.**

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### **2.2 Type of Agreement**

It is expected that an agreement will be awarded as a result of this RFP. In addition to the provisions of this RFP and the winning proposal, which will be incorporated by reference in the resulting agreement, any additional clauses or provisions required by federal or State law or regulation in effect at the time of execution of the resulting agreement will be included in priority order as specified in Rider A, Section III (Service Specifications: Part Two), Subsection 1, General (see Appendix A). The agreement will be executed on standard State of Maine agreement forms; bidder/provider standardized contract forms may not be substituted.

The Department reserves the right to make an agreement award without any further discussion with the bidders regarding the proposals received. Therefore, proposals should be submitted initially on the most favorable terms available to the Department from the standpoint of price, service and function. The Department, however, reserves the right to conduct discussions with any responsible bidders who submit proposals determined to be reasonably susceptible of being selected for award. The State reserves the right to determine the type of agreement most advantageous to the State from a cost standpoint in the negotiation of the agreement with the winning bidder.

### **2.3 Communications with State Staff**

From the date of issue of this RFP and until a determination is made and announced regarding the selection of a provider, all contact, except that made pursuant to any pre-existing obligation, with personnel employed or contracted to the State of Maine must be approved in writing by the RFP Administrator. The only exceptions to these restrictions are:

- Communications with the State Division of Purchases for general information regarding the Request for Proposal and/or Appeals process.

Violation of this provision may result in disqualification of the bidder's proposal.

Bidders are advised that only members of the Department's selection committee meeting in their official capacity can clarify issues or render any opinion regarding the RFP. No individual member of the Department, employee of the State or member of the selection committee is empowered to make binding statements regarding this RFP. The RFP Administrator will issue any clarifications regarding the RFP in writing.

### **2.4 Written Questions and Answers**

Any question regarding the meaning of any RFP provision must be submitted in writing to the RFP Administrator in a clear and timely manner. See RFP Section 1.7 for the deadline for written questions. These questions may be transmitted either via:

- (a) E-mail,
- (b) FAX, or
- (c) postal mail service.

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The preferred method is e-mail. See RFP Section 1.6 for appropriate RFP Administrator address information for each transmission method. Regardless of the method chosen, all questions must be to the attention of the RFP Administrator and clearly marked “Maine Learning Technology, Wireless Classroom Solution Procurement Questions” either (a) in the title, subject or other pertinent area (e-mail), (b) on a cover sheet clearly indicating the number of pages transmitted (FAX), or (c) on the envelope enclosing the questions (postal mail service). The Department assumes no liability for ensuring accurate/complete e-mail, FAX or postal transmission/receipt and will not acknowledge receipt except by addressing the questions received.

**Under no circumstances will questions be entertained except in writing.**

As appropriate, the Department will respond in writing to questions received. Similar questions may be consolidated. Only those answers issued in writing will be considered binding. Any information given to bidders concerning the RFP, including written questions and answers, will be furnished in writing on the Department’s RFP web site at:

<http://www.state.me.us/mlte/>

It is the bidder’s responsibility to monitor the website for updates. The Department, however, will endeavor to send e-mail notices regarding web site updates to those potential bidders who have registered an e-mail address for its company with the RFP Administrator.

### **2.5 Bidders’ Conference**

A Bidders’ Conference will be held at the time and place identified in the Transmittal Letter attached to this RFP. Bidders will have the opportunity to ask questions at the Conference and the Department will make a reasonable attempt to answer those questions before the end of the Conference. Oral answers will not be binding on the Department. Attendance at the Conference is strongly recommended, but it is not required. The Department will not supply to bidders a list of attendees. Written questions and answers from the Bidders’ Conference will be posted on the Department’s RFP web site for all bidders to access, whether they had attended the Conference or not. If appropriate, these questions and answers may also be sent via e-mail or FAX at the bidder’s request. However, the Department assumes no liability for accurate and complete e-mail or FAX transmission.

### **2.6 Oral Presentations**

The Department reserves its right to require and conduct oral presentations with bidders. At the Department’s option, oral presentations by bidders may be requested for the purpose of explaining or clarifying characteristics or significant elements related to the proposals. Bidders will not be allowed to alter or amend their proposals through the presentation process. Bidders will not be permitted to attend competitor oral presentations.

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### 2.7 Personnel Interviews

At the Department's option, personnel proposed by bidders may be requested to participate in a structured interview to determine their understanding of the service requirements, their authority and reporting relationship within the firm, management style, and any other relevant information. Bidders will not be allowed to alter or amend their proposals through the interview process, nor will they be permitted to attend competitor interviews.

### 2.8 Disclosure of Data

According to State procurement law, the content of all proposals, correspondence, addenda, memoranda, working papers, or any other medium which discloses any aspect of the request for proposals process will be considered public information when the award decision is announced. This includes all proposals received in response to this RFP, both the selected proposal and the proposal(s) not selected, and includes information in those proposals which a bidder may consider to be proprietary in nature. Therefore, the State makes no representation that it can or will maintain the confidentiality of such information.

### 2.9 Cost of Proposal Preparation

The entire cost for the preparation and submission of a proposal, and the attendance at any Bidders' Conference, oral presentation, or personnel interviews will be borne by the bidder. The bidder will also bear the cost of setting up and operating any necessary test of its proposed solution for Testing and Evaluation by a Department evaluation team. The Department will bear its own travel and expense costs.

### 2.10 Proposals

Following is a description of the proposal submission requirements.

#### 2.10.1 Submission of Proposals

To facilitate the proposal evaluation process, a package containing one original and 8 duplicate copies of the entire Proposal must be delivered by the proposal due date and time specified in Section 1.7 to:

**Division of Purchases  
Burton M. Cross Building, 4th Floor  
9 State House Station  
Augusta, ME 04333-0009**

The face of the package, whether mailed or hand delivered, will bear the following legend which must include the bidder's name and return address:

|   |
|---|
| <p><b>Maine Learning Technology</b><br/><b>Wireless Classroom Solution</b><br/>— Confidential —<br/><b>Open by Addressee Only</b><br/><br/><b>Bidder's Name</b></p> |
|---|

## **Section 2 – General Procedures and Instructions**

### **Proposals that arrive late will be rejected.**

#### **2.10.2 Summary of Proposal Organization and Contents**

The Proposal must consist of five parts, the combination of which describes in detail the bidder's experience, cost, and proposed equipment and service approach. Detailed instructions for the completion of the five parts of the Proposal are found in Section 4 of this RFP.

#### **2.10.3 Variance from Specifications**

Variances from any specifications set forth in this RFP must be clearly noted as instructed in Section 4.1. A proposal may be rejected if it is conditional, incomplete, makes erroneous assumptions, contains irregularities of any kind, or if it requires or is predicated on agreement terms and conditions that are determined by the Department to be inconsistent with State requirements or the requirements set forth in this RFP. Any proposal which contains information which, in the opinion of the State, is intended to mislead the State in its evaluation will be rejected. Such determinations are at the sole discretion of the State.

#### **2.10.4 Rejection of Proposals**

The Department reserves the right to reject proposals that contain material deviations from the requirements of this RFP. It is understood that all proposals, whether rejected or not, will become part of the Department's official file. While it is expected that an agreement will be awarded as a result of this RFP, The State of Maine reserves the right to reject any and all proposals submitted in response to this RFP.

#### **2.10.5 Revision of Proposals**

The Department alone reserves the right to amend the RFP prior to the Proposals Due Date. All bidders who received a copy of the RFP from the RFP Administrator will be notified of any amendments to the RFP. In no case will the RFP be amended within seven (7) days of the Proposals Due Date unless the amendment includes an extension of time to allow seven days between the amendment and the due date. The Department will not be responsible for any additional costs incurred as a result of said changes in the RFP.

#### **2.10.6 Proposal Evaluation**

The Department will evaluate the proposals in accordance with the criteria set forth in Subsection 2.13.

## Section 2 – General Procedures and Instructions

### **2.11 Rights of State Government**

This RFP does not commit the Department to award an agreement, or pay any cost incurred in the preparation of a proposal for this RFP. The Department reserves the right to reject all proposals, and at its discretion may cancel or amend this RFP at any time in accordance with the rules and regulations of the Division of Purchases.

By submitting a proposal in response to this RFP, the bidder grants to the Department the right to contact or arrange a visit in person with any or all of the bidder's clients.

### **2.12 Evaluation of Proposals and Agreement Award**

The Department will select a provider through a formal evaluation process, established prior to the opening and evaluation of proposals. Consideration will be given to capabilities or advantages which are clearly described in the proposal, are confirmed by oral presentations or interviews if required, provide quality results from tests and evaluations conducted, and are verified by information from reference sources contacted by the Department. The Department reserves the right to contact individuals, entities or organizations who have had recent dealings with the firm or staff proposed whether they are identified as references or not.

### **2.13 Evaluation Factors and Award Points**

A selection committee, possibly with the assistance of subcommittees or subject area advisors, will evaluate the proposals. The selection of a provider will be based on considerations from all phases of the evaluation process. Where items do not lend themselves to a strict numerical evaluation, a subjective rating based on the collective opinion and experience of the selection committee or subcommittee will be used.

#### **2.13.1 Initial Screening**

An initial screening process will determine which proposals meet the mandatory proposal submission requirements of this RFP, including the maximum contract price specified in Section 2.13.2.2, and have properly adhered to and addressed the General Procedures and Instructions stipulated in Section 2 and the Proposal Submission Requirements in Section 4. Proposals not meeting these requirements may be rejected. Also, proposals may be rejected if they include exceptions and variances that the Department determines are material and unacceptable deviations from the requirements of this RFP.

#### **2.13.2 Evaluation**

Those proposals that pass the Initial Screening will be evaluated on their abilities to meet the requirements identified in this RFP in an effective, efficient, cost-effective manner. Costs are to be an accurate representation of any and all goods and/or services to be provided. The stages of the evaluation and selection process are:

- (1) the **overall Proposal** will be evaluated;
- (2) at the option of the selection committee, a **Test and Evaluation (T&E)** will be conducted, before



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- (3) **Final Scoring** is performed.

At each of these stages, only those proposals that are rated highest will pass to the next stage of evaluation. A summary table of the evaluation areas follows.

| Evaluation Area                                 | Percentage  |
|---|-------------|
| <b>Technical Services Proposal</b>              | <b>75%</b>  |
| Function and Service (50)                       |             |
| Bidder Experience & Qualifications (25)         |             |
| <b>Bid Price and Supporting Detail Proposal</b> | <b>25%</b>  |
| <b>Total</b>                                    | <b>100%</b> |

### 2.13.2.1 Technical Services Proposal Evaluation

The Technical Services Proposal evaluation will total 75% of the complete evaluation. The Technical Services Proposal evaluation areas include Function and Service (e.g., classroom functionality, educational benefit, product capabilities, ease of use, reliability, durability, flexibility) and Bidder Experience and Qualifications (e.g., partnership, experience of bidder and proposed project staff, references, project management, deployment and installation, training, maintenance and support). Function and Service, and Bidder Experience and Qualifications are, respectively, 50 and 25 points each of the total Technical Services Proposal evaluation

### 2.13.2.2 Bid Price and Supporting Detail Proposal Evaluation

The Bid Price and Supporting Detail Proposal (Cost Proposal) evaluation will total 25% of the complete evaluation. The Cost Proposal scores will be added to the Technical Proposal scores for finalist scoring. Cost Proposals must be expressed on the basis of annual cost per seat serviced.

Scoring of the Cost Proposal will seek the best price point while aggressively differentiating bids received with Cost Proposals for the bid solution that fall within the range of \$180 to \$300 annually per seat serviced. Cost Proposals that do not exceed the range of \$220 to \$240 annually per seat serviced will be scored favorably by the selection committee. **Cost Proposals in excess of \$300 annually per seat serviced will be discarded and will not be scored by the selection committee either for the Technical Services Proposal or on the Cost Proposal.**

The Cost Proposal must be inclusive of all costs, charges, fees, or other expenses to the State, each local school unit, and each user for the provision of the bid solution, except where specifically permitted to the contrary in Section 3. In general, various optional schedules shall not be counted toward the Cost Proposal, although they may be evaluated in the quality of the Technical Services Proposal.

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The bid prices described in this section and in Section 4.4 are inclusive of all funds that may be received as reimbursement from the federal and state E-Rate programs.

The bidder should indicate in the Cost Proposal whether the Cost Proposal is premised on a services agreement, a lease or lease-purchase agreement, or some other approach, and whether the type of agreement executed will impact the costs that are quoted. The State reserves the right to determine the type of agreement most advantageous to the State from a cost standpoint in the negotiation of the agreement with the winning bidder.

### **2.13.2.3 Finalist(s) Selection**

Based on the scored total of points for each bidder, the State may either:

- a. Select the top 1-3 bidders as finalists for further evaluation at the Test and Evaluation stage. In so doing, the State reserves the right to adjust the number of finalists to a number different than 1-3 finalists if in the judgment of the selection committee another number is in the best interest of the final evaluation and selection.
- b. Eliminate the Test and Evaluation stage and advance directly to the Final Scoring stage if in the judgment of the selection committee there is a clear winner after the Technical and Bid Price and Supporting Detail Proposals have been scored. This is a right reserved by the State.

### **2.13.2.4 Test and Evaluation**

One or more bidders, the finalist(s), who achieve the highest combined Technical and Cost score may be required:

- (1) to provide a live demonstration of its proposed solution, preferably in an educational setting,
- (2) to make its solution available to a Department-designated team who will conduct a series of hands-on tests to evaluate functional capabilities as pertain to the goals of this RFP,
- (3) or both.

The need, if any, for this Test and Evaluation (T&E) stage will be determined by the selection committee after completing the Technical and Cost evaluation phases. For this stage of the evaluation and at short notice (perhaps as soon as 3-5 business days), each finalist must be prepared to make its proposed solution available to the T&E team at a bidder site agreed upon by the bidder and the Department. During this T&E period, the bidder's proposed project manager and other senior staff must make any requested presentation.

If this Test and Evaluation stage is conducted, a Department-designated team will further assess and validate each finalist's proposal's functionality and effectiveness through bidder demonstrations, Department hands-on tests or both. This assessment and validation may result in adjustments to the bidder's preliminary scoring by the Department-designated team. Bidders must note that the Department's election to use the Test and Evaluation phase does not waive the requirement for the selected provider to provide its proposed equipment for validation testing later (see 2.15 below).

The Department intends to evaluate the actual solution that is proposed by the bidder to be deployed in Maine schools. The Provider's solution will also ultimately be tested during

## **Section 2 – General Procedures and Instructions**

Validation Testing. The Department recognizes, however, that a bidder may not, at Test and Evaluation time, have its final, primary product ready for testing. If this is the case, a secondary solution, in addition to the primary solution, must be made available for testing. The T&E team or the selection committee may, at its sole discretion, discount final scoring if appropriate to reflect any risk of non-delivery of the primary solution bid, and/or the lack of comparability between the secondary solution and the primary solution. In any case, the actual, primary solution must be available for Validation Testing.

### **2.13.2.5 Final Scoring**

The bidder who achieves the highest combined score, that is the proposal that reflects the best value offer to the Department, will be awarded the agreement subject to successful agreement negotiations and required agreement approvals.

### **2.14 Agreement Award**

The Department's evaluation will result in the selection of a proposal which, taken as a whole, is the best value to the Department. After analysis, evaluation and validation of bidder responses, the Department will notify all bidders of the successful provider in writing. The Department will then enter into agreement negotiations with the successful provider. The State reserves the right to determine the type of agreement most advantageous to the State from a cost standpoint in the negotiation of the agreement with the winning bidder. Negotiations may result in minor revisions to the provider's proposal. Upon resolution of the final negotiations, the Department will prepare a final agreement. If for any reason the Department is unable to negotiate an acceptable agreement with the selected provider, the award may be withdrawn. In this event, the Department may then make an award and enter negotiations for an agreement with the bidder with the next highest rated proposal, or may determine, at its sole discretion, that it is in the best interest of the Department to make no award.

It is to be understood by all parties that the negotiated agreement award will be made in the best interest of the State and that the award decision is subject to the approval of the State Purchases Review Committee. The RFP and the proposal of the successful provider will be incorporated into and form the basis of a legal binding agreement.

### **2.15 Validation Testing**

After an approved agreement is achieved, the Provider will install its solution for four to eight (4-8) schools designated by the Department for Validation Testing. Such testing will validate that the solution works effectively and successfully in Maine school environments per the Section 3 requirements. The Provider must be prepared to install the proposed solution and to conduct such tests quickly since production deployment of the rest of the schools is subject to the Department's approval and acceptance of the Validation Testing results. Provided the validation tests are successful, the approved agreement will be continued and the deployment of the solution will proceed for rest of the schools.

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If the validation tests results are not satisfactory to the Department by the Validation Testing deadline, the approved agreement may be terminated by the Department. While the Department will allow the Provider reasonable efforts to cure problems encountered during Validation Testing, the Department reserves the right to exercise its sole judgment as to whether agreement termination or continued Provider remedial efforts are in the best interest of the Department and the schools.

The Department reserves the right to waive the Validation Testing requirement if it judges that validation requirements are satisfactorily met via alternate means.

### **2.16 Required Agreement Provisions**

There are certain requirements, established by the State, with respect to proposals submitted in response to this RFP. The words “shall”, “must”, and “will” (except when used to denote futurity) will be considered as indicative of a requirement in this RFP. Such requirements are to be considered as material to this procurement and may only be waived, in advance of submission of the proposal, by the RFP Administrator.

### **2.17 Financial Stability**

Evidence of adequate financial stability is a prerequisite to the award of an agreement. Bidders must include, in their Technical Services Proposal, financial documentation to demonstrate their financial stability. This documentation must be submitted in accordance with the requirements of Section 4 of this RFP. The Department reserves the right to request any additional information to assure itself of a bidder’s financial stability.

### **2.18 Term**

The parties will enter into a four year agreement for the required equipment and services, with renewal for up to two (2) additional one year periods, for a total of six years, at the Department’s sole discretion. The Department may terminate the four year agreement earlier for nonperformance by the Provider and in accordance with the terms set forth in the agreement and with all governing law. The Department reserves the option to consider expanding the program to other grades, such as high school, and will reflect this reservation in the language of the agreement, with the schedule for expansion to be negotiated by the parties.

### 3 Scope of Work

#### Bidder Response to Service Specifications and Requirements

Section 3 represents the State of Maine’s specifications and requirements for its Learning Technology Wireless Classroom Solution. It also includes the information required to be supplied by the bidder as part of its response to this proposal. For each requirement in Section 3, each bidder must respond appropriately. Failure of the bidder to provide completely the required information as specified in each of the bullets below may result in the bidder’s proposal not achieving its maximum scoring potential during the evaluation process.

- The appropriate response to some requirements may simply be for the bidder to acknowledge and to agree to comply fully with the requirement.
- More typically, the bidder must specify and describe how its solution meets or exceeds the requirements.
- Each bidder must also specify, describe and clarify its proposal’s characteristics and strengths as well as any weaknesses or limiting factors.

Complete instructions are in Section 4, Proposal Submission Requirements, Technical Services Proposal.

#### 3.1 Overview

Maine’s state learning technology plan enacted by the Legislature in June 2001 must provide for:

- A. Portable computing devices for every student and teacher with functional software appropriate to grade level;
- B. Obtaining basic research information and databases;
- C. An alternative equivalent value factor option to school administrative units if they meet the standards of the learning technology plan;
- D. Teacher technology and professional development;
- E. External and internal networks and technical support;
- F. Costs for replacement of portable computing devices, servers and other equipment; and
- G. An evaluation component.

##### 3.1.1 Scope of Procurement: Wireless Classroom Solution

In order to secure the vision described in Sections 1.1–1.3, the State of Maine seeks to procure services that would provide personal, portable computing devices with suitable basic applications

## Section 3 – Scope of Work

for all 7<sup>th</sup> and 8<sup>th</sup> grade students and teachers. In addition to these devices, the State of Maine seeks to procure installed wireless networks for all participating middle schools, appropriate server capacity, training and technical support. The bidder may include resources, services or consulting pertaining to professional development and curriculum integration. The procurement sought will also include a number of optional schedules for equipment or services that local school units or other entities may choose to take advantage of at their own expense.

The awarded bidder must provide a solution that is both functionally complete and cost-effective. The Provider must demonstrate the ability, capacity, and flexibility to collaborate successfully and actively with the Department of Education and Maine schools.

### 3.1.2 Services Provided By Other Entities

This subsection describes in general terms the services critical to the success of the statewide initiative, that are provided in whole or in part by an entity other than the Provider. As described in this section, the bidder will be responsible to coordinate the design and deployment of the bid solution in order to appropriately complement and leverage these activities or resources. Some of these items are described more fully hereafter in conjunction with the relevant specifications. Note that this list is not exhaustive.

- Building Preparedness – Each local school unit that opts to participate in this program shall be responsible to ensure minimum building readiness for the installation of the bid solution. The local school unit shall address structural issues, construction/renovation, abatement, and electrical wiring needs, based on specifications supplied by the Provider. The bid solution should be designed to minimize necessary costs of building preparation.
- Connectivity and adequate bandwidth to each school building – The State’s existing Maine School and Library Network program administered by the Public Utilities Commission ensures connectivity and Internet service to every school building in Maine. The MSLN will provide reasonable, adequate bandwidth to each participating middle school. It is anticipated that most schools initially would have a T-1 connection by the time of this deployment. Any bandwidth capacity beyond a T-1, based on anticipated traffic, will be assessed on an as-needed basis. Necessary connection upgrades to T-1s will be made by the MSLN by July 15, 2002. Additional information about the MSLN is included in Appendix E and on the web at <http://www.msln.net/msln/>.
- E-mail – The MSLN program will ensure that Internet-accessible e-mail accounts and accompanying server capacity is available for all 7<sup>th</sup> and 8<sup>th</sup> grade students and teachers.
- Home Access to the Internet – The MSLN/MTEAF program will provide the modem infrastructure for toll-free home dial-up with educationally adequate access to the Internet for all 7<sup>th</sup> and 8<sup>th</sup> grade students and teachers who do not have an existing ISP account.
- MSLN Circuit Rider program – The schools have available to them a very limited number of personnel for MSLN “circuit rider” services provided statewide by the Northern Maine Technical College, the University of the Southern Maine in Portland and the University of Maine in Orono. The circuit riders provide advice and consultation on configurations, the network environment and optimization of school connections, plus

## Section 3 – Scope of Work

some technical support for sites is available to those sites that need onsite technical advice and assistance. Although they mainly focus on providing advice and consultation on configurations, the network environment and optimization of their connections, they also diagnose and resolve local technical problems. They provide this support by phone, E-mail and on site. Their objective is to foster technical self-sufficiency, independence and local control for all of the sites connected to the school and library network.

- Professional Development – The Maine Department of Education will develop a statewide strategy to support the leadership and professional development of teachers in the integration of learning technology into teaching and learning. Based on this strategy and assessed needs, the Department will design and provide a comprehensive framework for teacher leadership and development in integrating technology. Delivery may utilize an array of existing resources and relationships in Maine. Beyond the scope of this Request for Proposal, a variety of resources will be utilized to meet the identified needs. However, in support of or in complement to the activities that may be undertaken by the Department, the bidder may describe its interest, capacity, and approach for providing resources, services or consultation on professional development and technology integration.
- Content, Assessment, and Integration – Maine is a “local control” state with regard to curriculum and selection of instructional materials. Maine’s statewide standards, the *Learning Results*, describe what children should know and be able to do at each grade span. However, local school units and classroom teachers are left with academic freedom to design lessons and select materials. Maine is also building a system of local assessment based on multiple modes such as projects, portfolios, and other demonstrations of learning. Although the bidder may include options for services regarding content, assessment tools, and other materials, any such services should be premised on Maine’s system of locally developed and selected curriculum, instruction and assessment.
- Primary Research Databases – Funds from the Endowment will be dedicated to provide access for all schools and libraries to access basic research and primary content materials selected by the Commissioner in collaboration with the Maine State Library.
- Program Evaluation and Assessment – The Department will make provision outside the scope of this Request for Proposal for outside analysis and evaluation of the impact and success of the MLTE project. The Provider should be prepared to supply its required reports and documents in a time, manner, and format specified by the Department that will enable adequate evaluation.

### 3.2 Participation by Schools

It is estimated that two hundred forty-one (241) Maine schools are eligible to participate in the program – and the vast majority of them are expected to do so. The number of classrooms and students within schools varies widely. Maine has many small, rural schools. A significant

## Section 3 – Scope of Work

proportion – roughly 40% -- of the schools that serve 7<sup>th</sup> and 8<sup>th</sup> grade students are K-8 elementary schools.

Maine is a strong “local control” state. Although Legislature and the Department of Education provides statewide policy direction, each of Maine’s 285 school units, organized on a municipal or regional basis, has an elected school board with general statutory responsibility for policy and operational oversight of each school.

### 3.2.1 Opt-in

The State will pay only for those schools, students, and teachers that participate, and the bidder should describe the Technical Services Proposal and Cost Proposal accordingly.

While it is expected that the vast majority of Maine schools will participate in the program, schools will do so on an opt-in basis. Preliminary survey results suggest that more than 95% of the eligible schools are interested in participating in a statewide deployment. However, some school units may elect not to participate. Other school units may elect for an alternative deployment. It is anticipated that schools that do not opt-in initially would retain the right to opt-in, at a minimum for Year 2 (the 2003-04 school year). Based on the solution proposed by the winning bidder, the Department will require in December 2001 a formal statement of intent to participate from school units.

Participating schools will include 8 (7 new, 1 existing) demonstration schools as described in subsection 3.9.

### 3.2.2 Alternative Deployments

Schools may also elect to participate in an alternative one-to-one deployment, using different devices or configurations than that provided by the State-funded solution from the Provider. This alternative deployment could utilize an optional cost schedule for upgrades or enhancement offered by the Provider, or the school unit at its discretion could utilize equipment or services from some other vendor. If a school’s alternative deployment satisfies criteria to be established by the MLTE Advisory Board, the State would provide to that school – for those service components that are susceptible to disaggregation -- funds equal to the component(s) of the State-funded solution. The local school unit would have sole responsibility for any additional costs, beyond the State-funded solution, associated with the alternative deployment.

### 3.2.3 School Sites

As an aid to the bidder, Chart A is included in the RFP to depict the approximate distribution of students by school size. A more detailed summary of the eligible schools characteristics can be found in Appendix F.

NOTE: Bidders should not rely on the data contained in Appendix F for detailed planning or cost estimates. Data contained in Appendix F is drawn from school enrollment data for October 2000, and therefore is exemplary only. For planning purposes, the projected numbers utilized in subsection 3.3 reflect expected enrollment trends statewide. Teacher counts and numbers of classrooms are reported from local school units. The number of teachers likely includes some duplicate counts and personnel who teach in 7<sup>th</sup> and 8<sup>th</sup> grade on a fractional basis. The teacher



## Section 3 – Scope of Work

numbers used for statewide deployment is estimated below in subsection 3.3. Classroom numbers were not provided by all schools, have not been confirmed, and are subject to on-site building analysis by the Provider.

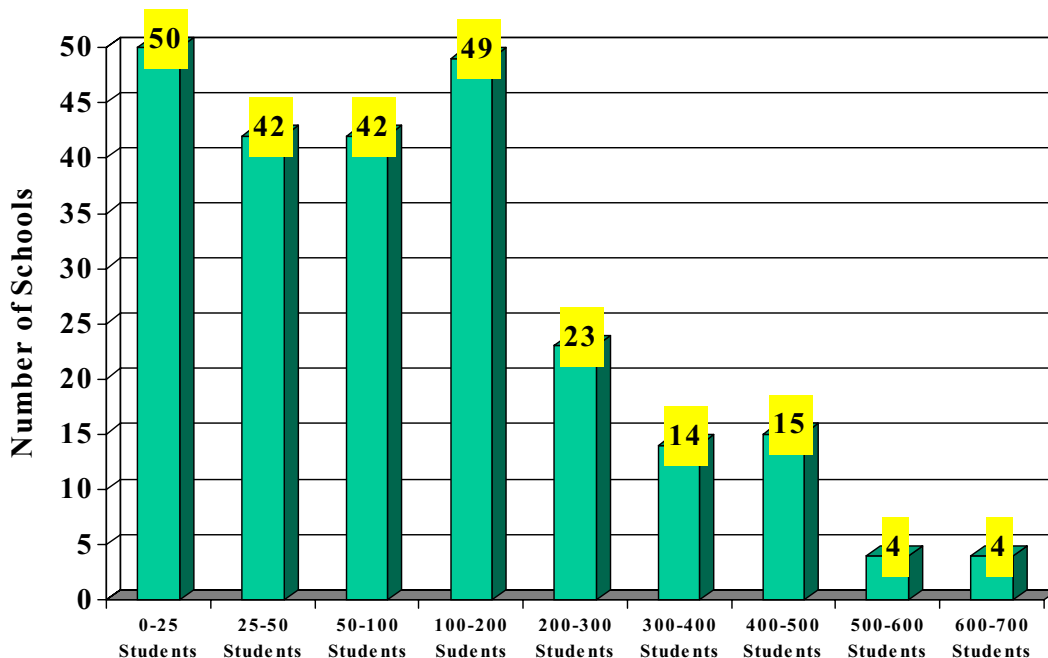


TABLE A – School Site Data by Enrollment – Grades 7 & 8

### 3.2.4 Full Deployment

All participating schools that opt in initially are required to be fully deployed for the start of the first year of the program, 2002-03. Schools that opt in at a later date would be deployed as soon as practicable.

## 3.3 Personal Computing Device & Software Applications

A portable, wireless computing device will be provided for each participating 7<sup>th</sup> and 8<sup>th</sup> grade student and teacher in Maine. The first school year implementation will be for the 7<sup>th</sup> grade. The second year will add the new incoming 7<sup>th</sup> grade to the previous year's device total. Thus, in the second year, the devices will be completely deployed in the 7<sup>th</sup> and 8<sup>th</sup> grades in the participating schools, but the wireless infrastructure will be installed in Year 1.

### 3.3.1 Device Quantities

**3.3.1.1 Teachers** – Each 7th and 8th grade teacher will be equipped with a portable computing device. The teacher's device may be the same as the student's device or may be a more fully capable device. Either way, the teacher's device must satisfy educational and practical functional goals in the classroom and for lesson preparation.

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Classroom teachers in all content areas, special education teachers, literacy specialists, and itinerant teachers will all receive a computing device. It should be noted that ordinary classroom teacher ratios mask a much larger number of individuals who work with 7<sup>th</sup> and 8<sup>th</sup> grade students, particularly a substantial number of teaching staff who are assigned to teach at multiple grades and/or in multiple school buildings.

The teacher estimates below represent the Department's best available projection that is inclusive of part-time and itinerant teachers, in the estimated proportion such individuals are assigned to 7<sup>th</sup> and 8<sup>th</sup> grade. Maine's actual student:teacher ratio, based on FTEs, is 13:1.

Table B below summarizes the estimated number of 7th and 8th grade teachers. The initial intent in Year 1 is to supply all 7<sup>th</sup> grade teachers with a device, plus those teachers who teach both 7<sup>th</sup> and 8<sup>th</sup> grades. It is estimated that about 2/3 of all 7<sup>th</sup> and 8<sup>th</sup> grade teachers will need devices in Year 1 and that the other 1/3 will receive theirs in Year 2.

| <b>Teacher Count Estimates -<br/>Grades 7 &amp; 8<br/>(total cumulative number of<br/>teachers in service each year)</b> |              |
|--|--------------|
| <b>School Year</b>   | <b>Total</b> |
| <b>Year 1</b>  | <b>2000</b>  |
| <b>Year 2</b>  | <b>3000</b>  |
| <b>Year 3</b>  | <b>3000</b>  |
| <b>Year 4</b>  | <b>3000</b>  |
| <b>High Year</b>   | <b>3000</b>  |

TABLE B – Teacher Count Estimates – Grades 7 & 8

Teacher counts for deployment purposes may be slightly lower. Teacher counts allocated to each building will need to be adjusted to eliminate any possible duplicate counts; to adjust for full-time equivalents; and to determine more precisely the number and extent of teachers with multi-grade teaching assignments that work with 7<sup>th</sup> and 8<sup>th</sup> grade students. Based on a methodology to be supplied by the Department to the Provider, schools may be provided a device for each teacher assigned full-time to 7<sup>th</sup> or 8<sup>th</sup> grade, and in addition be provided a stock of devices to be assigned to other teachers on a prorated count.

- 3.3.1.2 **Students** – Each 7<sup>th</sup> and 8<sup>th</sup> grade student will be equipped with a portable computing device. The educational requirement is a 1:1 ratio – one device per student.

The estimated number of students is summarized in Table C below. School Year 1 commences in August 2002. The actual numbers could be higher or lower.

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The count could be lower if some eligible schools elect not to participate. As described in Section 3.2.2, schools may also elect to participate in an alternative 1-to-1 deployment using different devices or configurations than that provided by the State-funded solution described by the bidder.

The count could also be lower if students with disabilities are unable to benefit from use of the device in the solution, as described in the following subsection.

| <b>Student Count Estimates - Grades 7 &amp; 8</b> |               |          |          |
|---|---------------|----------|----------|
| <b>School Year</b>                                | <b>Total</b>  | <b>7</b> | <b>8</b> |
| <b>Year 1</b>                                     | <b>16,780</b> | 16,780   |          |
| <b>Year 2</b>                                     | <b>33,045</b> | 16,265   | 16,780   |
| <b>Year 3</b>                                     | <b>32,163</b> | 15,898   | 16,265   |
| <b>Year 4</b>                                     | <b>31,121</b> | 15,223   | 15,898   |
| <b>Year 5</b>                                     | <b>29,687</b> | 14,464   | 15,223   |
| <b>High Year</b>                                  | <b>33,045</b> |          |          |

TABLE C – Student Count Estimates – Grades 7 & 8

**3.3.1.3 Students with Disabilities** – When a student is able to benefit from the Provider’s device with adaptations or peripherals, the student should be included in this count, and the school unit may provide those adaptations or peripheral equipment from the Provider or another vendor. When the student is unable to benefit by the Provider’s device with adaptations or peripherals, the school unit may opt in the alternative to receive funds equivalent to the per seat device and/or software value that could be applied towards an alternative technology from the Provider or another vendor. Only a student who is determined by the student’s individual education program (IEP) team to be unable to benefit from learning technology equipment would receive neither equipment nor funds under this program.

### 3.3.2 Device Requirements

**3.3.2.1 Device Connectivity** – The device will be able to connect to the wireless network and also be able to also access the school’s pre-existing local network, and the Internet, either directly through MSLN or the local ISP, both 1) wirelessly within the school, and 2) via dial-up from home or other area outside the school. The bidder must describe its connectivity solution in detail in Section 3.4, Network Connectivity and Infrastructure.

**3.3.2.2 Device Portability** – The device will be able to be carried conveniently and easily by students and teachers - either via a provided carrying case or some built-in carrying ability. The portable computing device shall be lightweight. While the Department will not mandate a specific maximum weight, as a guideline the Department would prefer to see a device and all its components that weighs six pounds or less. In general, the lighter the better.

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3.3.2.3 Device Durability – The portable computing device must be highly durable and withstand reasonable and normal daily use by students. It is desirable that the device shall be durable enough to withstand occasional mishaps, and resist hazards such as dust, dirt and spills – and still function. It shall also have parts that cannot be easily removed, tampered with, or broken.

3.3.2.4 Device Power – The portable computing device will have a battery(s) that will allow the device to be used throughout a standard school day without being recharged. The battery will need to have the ability to be recharged by the student at home or elsewhere or through a type of multi-unit re-charger at the school, and will need to be able to be recharged overnight or sooner. The device shall also be able to be powered by a standard electrical plug.

The bidder must specify the recharge time, electrical load, battery life, replacement costs, and other relevant electrical specifications of its solution. Although each local school unit that opts to participate in this program shall be responsible to ensure minimum building readiness for the installation of the bid solution based on specifications supplied by the Provider -- including electrical wiring needs -- the bid solution should be designed to minimize necessary costs of building preparation in terms of adding electrical receptacles or additional power to classrooms. The proposed solution should respect the limited electrical power capacity within the school and classroom environment.

3.3.2.5 Keyboard – The portable computing device will have an appropriately sized keyboard, integrated into the device, into the carrying case, or some other effective method. While an ideal solution would include a standard-size keyboard, it is recognized that a smaller size may be necessary. Nonetheless, the Department seeks a keyboard of sufficient size for students and teachers to be able to do their work effectively without discomfort.

3.3.2.6 Screen – The portable computing device will have a color screen of sufficient size with good resolution. A touchscreen may be desirable to supplement a keyboard. While the Department will not mandate a minimum, a screen size of approximately 10 inches or greater is desirable. In general, the larger the better, and the better the resolution the better.

3.3.2.7 Mouse Function – The portable computing device will have a pointing device/capability that provides mouse functions and is easy to use.

3.3.2.8 Audio – The portable computing device will have built-in audio capabilities, including an audio-out capability, that can be used within the classroom setting such that it is not disruptive to others.

3.3.2.9 Size – The portable computing device will fit on school desks in use in Maine.

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- 3.3.2.10 Port(s) – The device may have additional ports but must have at least one USB port for attachment of external devices.
- 3.3.2.11 Boot Time – A device that starts and is ready for use quickly is highly desirable. The bidder must specify the boot/start time for its device.
- 3.3.2.12 Upgrades – Upgrades to the portable computing device during the term of the contract will be done within the per seat cost at a time that does not impact teaching and learning.
- 3.3.2.13 Ergonomics – The system and design will be one which can be used efficiently and comfortably with a minimum amount of fatigue or adverse physical effects. The bidder must specify what ergonomic standards or guidelines it has adopted in its proposed design.
- 3.3.2.14 Accessibility – It is the intent to purchase hardware and software which provide the highest degree of accessibility to all users, including users who may have an impairment that interferes with the use of the device, including but not limited to visual, hearing, and physical impairments. The solution will demonstrate good will toward implementation and integration of “accessibility features” for teachers, students and any other users with disabilities and will conform to the ISPB-approved Computer Application Program Accessibility Standard which can be found at:

<http://www.state.me.us/policybd/meswhw2.htm>

There must not be a need for complex and expensive adaptation and/or specialized design later to meet the needs of users. The design should communicate necessary information in as many different forms as possible (e.g., verbal, auditory, tactile, pictorial) to accommodate needs. It should be of appropriate size and should be operable in at least one mode for those with limited hand, arm, leg or trunk strength, flexibility and range of motion. Space should be provided for approach, reach, manipulation and use regardless of a user’s body size, posture or mobility. The State’s purpose is to ensure that the needs of students, teachers and other users with disabilities are met through reasonable accommodation, or assistive technology adaptations as recommended by the team for a student with disabilities who is eligible for services under the Individuals with Disabilities Education Act (IDEA), 20 U.S.C.A. Sections 1400-1487.

The bidder must describe to what extent its proposed solution satisfies this requirement. This should include a description of whether and how the device provides (1) the capability of connecting any assistive devices for people with visual impairments; (2) the capability of connecting assistive devices for people with hearing impairments; and (3) the capability of being adapted for people with physical or other impairments.

- 3.3.2.15 Disposal – The Provider will ensure that no devices or materials supplied by it are disposed of improperly in Maine. The Provider will ensure that associated hazardous constituents are kept out of solid waste and wastewater. Examples of possible

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hazardous constituents are: printed circuit boards, nickel cadmium batteries, and mercury-containing lamps for screen illumination.

### 3.3.3 Software and Function

- 3.3.3.1 Applications – The solution must provide students and teachers with software to facilitate, at a minimum, the following functions: word processing, spreadsheet, database, presentations, and internet browsing with the ability to access and utilize multi-media capabilities (e.g., streaming audio, streaming video, java scripting, etc.). Bidders are advised that E-mail accounts accessible over the Internet for all students and teachers will be provided separately through MSLN or local school accounts. While the Provider is not required to provide educational content, each bidder must identify all of its application software and describe how it will support educational use and how it will align tools and resources with Maine’s *Learning Results*.
- 3.3.3.2 Stand-alone – The device must be able to function in a stand-alone mode sufficient to enable the user to perform basic functions (e.g., word processing, spreadsheets) without requiring network access. The bidder must describe the differences, if any, in the function of the device when it is network-connected versus in stand-alone mode.
- 3.3.3.3 Software Updating – The portable computing devices will be able to be updated from a central location (e.g., via “push” technology) rather than each device separately and manually.

### 3.3.4 Device Options

The Department wishes to enable schools, who so desire, to enhance or complement the basic solution with additional, optional software and hardware at their own local costs. Each bidder should describe what it can offer, separately priced, to enhance schools’ effective use of the basic solution—strictly as an option for local school units to consider should the bidder become the awarded provider. Schools may also opt to acquire such offerings independently if they are able to obtain better pricing from other parties. The bidder shall include only those products, models and features that it will support if configured and connected to the proposed solution.

The bidder should specify and describe fully here the features, functions and advantages of such offerings. Provide the price quote in Cost Schedule B (Section 4.4.2) for each item, including all cost options (please use consistent item numbers in this section and in Cost Schedule B). Specify whether the price includes shipping, installation and related charges; if not, specify what additional charges would be added. Ensure that the total cost is represented.

The bidder is to provide the manufacturer name, model, short description, warranty, unit and volume prices. Also, include any additional cables, connectors and adapters required. If any software upgrades or additional features are required, so state. These devices, cables, connectors and adapters must be available through the bidder’s corporation for delivery to the individual sites.

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The value of such offerings may be considered in the score of the Technical Services Proposal.

3.3.4.1 Optional Software - The vendor may provide students and teachers access to software and applications such as educational content, web-page development software, student information, assessment tools, data management, etc. Specify such offerings here.

3.3.4.2 Optional Hardware - The vendor may provide students and teachers access to other hardware components, such as alternate portable computing devices, printers, servers, wireless access points, batteries, power cords, projectors, assistive devices, or other optional hardware devices. Specify such offerings here.

### 3.3.5 Optional Pricing Schedules for Additional Maine Educational Groups

Pursuant to the Report of the Task Force on the Maine Learning Technology Endowment, the MLTE Advisory Board can consider and make recommendations about whether additional groups involved in Maine K-12 education should be given an opportunity to purchase learning technology on such preferred terms as can be secured – at their own expense. Such groups could include parents, home-schooled students, private K-12 students enrolled in Maine, librarians, and/or faculty and enrollees in Maine’s teacher preparation programs. The bidder should provide an optional pricing schedule to be utilized if such groups or individuals are authorized and if they wish to purchase the device and software solution provided under the agreement with the Department. This optional pricing schedule for additional groups shall not be scored, but is for informational purposes in the event an agreement is entered into.

## 3.4 Network Connectivity and Infrastructure

The wireless network infrastructure shall connect from the portable computing devices at one end to the MSLN demarcation at the other end. Between the two ends, the Provider’s solution must include switches as needed, the placement of access points, server capacity for applications/files, and any other components necessary to complete the solution. The in-school infrastructure shall be accessible wirelessly and remotely.

A network connection summary of the 7<sup>th</sup>-8<sup>th</sup> grade schools is provided below.

| Count      | Description   |
|------------|---|
| 60         | Currently 56K sites. Expected to be upgraded as needed. |
| 138        | T1 or T1-shared sites                                   |
| 5          | Scheduled T1 sites                                      |
| 21         | MSLN alternative providers (usually cable)              |
| 16         | Are or will soon be ATM or ATM Shared                   |
| <b>240</b> | <b>Total Schools</b>                                    |

### 3.4.1 Building Readiness

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Each local school unit that opts to participate in this program shall be responsible to ensure minimum building readiness for the installation of the bid solution. The local school unit shall address structural issues, construction/renovation, abatement, and electrical wiring needs, based on specifications supplied by the Provider. The bid solution should be designed to minimize necessary costs of building preparation.

### 3.4.2 Local Network and Access

These network access services will include as a minimum:

3.4.2.1 Wireless Coverage - The coverage must ensure that all necessary instructional areas can function wirelessly. Students will remain connected to the school's wireless LAN as they move around within the various rooms and areas. The Provider will ensure access to the school's wireless network from all primary 7th and 8th grade instructional areas including academic classrooms for all content areas, frequently used study areas, media centers, and the library. To the extent necessary, a site survey should be performed to optimize each school's coverage area. A school may expand the coverage area at its own expense using the Provider's optional equipment offering or another available vendor.

3.4.2.2 Wireless Access – Each participating school will be provided with a wireless connection. The Provider will be responsible for deploying a switch, sized for the school's needs, that connects the T-1 router and wireless access points. The portable computing devices will access a wireless LAN including network, switch, servers, access points, and associated hardware to provide a robust network environment for the student and teacher devices. This includes access from the school environment via the wireless network to the server and the services it provides, including access to shared applications and files. The proposed servers are presumed to be best located at the school, but the bidder may propose an alternate server location if it is a better solution.

Additional access points, wiring, electrical and equipment (if necessary) will also be provided as a local school option. Each bidder must describe its solution's capabilities as well as its limitations (e.g., interference susceptibility, distance and object penetration), including what wireless industry standards (e.g., 802.11b, 802.11a, etc.) are employed in the solution.

3.4.2.3 Wireless Bandwidth – For the wireless solution to be effective, sufficient and necessary bandwidth must be included. The solution must not only include sufficient aggregate bandwidth but must also be capable of being customized for varying needs within a school. For example, a concentration of physical classrooms within a school may require additional access points or faster speeds, or both, within that area. Each bidder must specify and describe the capability and flexibility of its solution.

3.4.2.4 Internet Access – Access to the Internet for Maine schools is to be provided via each school's connection to MSLN or other ISP (Note: the vast majority of schools are connected via MSLN). The Provider will ensure its solution works with the school's



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connection, MSLN or other, and the Provider will work with each school and UNET or other ISP to identify appropriate bandwidth and network infrastructure as needed. Internet content filtering, such as required by C.I.P.A. federal law, will be the ISP's and the local school's responsibility, not the Provider's. The Provider shall, to the extent feasible, consult and advise on the availability of cost effective measures for Internet content filtering.

- 3.4.2.5 Existing School Networks – The solution will provide wireless access for the computing devices to the school's existing network. While school internal networks vary, the network operating systems tend to cluster into Novell, Windows NT, Macintosh OS, Unix and Linux. Nearly all schools have Ethernet capability.
- 3.4.2.6 Server Functional Partitioning – The servers provided should allow accommodation for effective and flexible use in school settings. For example, this could include the provision to logically subdivide the server functions so that a server may be used for multiple classrooms and multiple groups within each classroom.
- 3.4.2.7 Growth – Suitable architecture must be provided to allow for growth in the wireless network infrastructure if there is growth due to additional grades in the school utilizing the infrastructure or growth in the population of the school utilizing the infrastructure.
- 3.4.2.8 Print Services – The portable computing devices will be able to utilize a school's existing networked printers. At local cost, each school may choose to acquire and install additional networked printers from the Provider's optional schedules or another vendor.

### 3.4.3 Remote Network Access

- 3.4.3.1 Access by MSLN – The State shall ensure educationally adequate Internet access from home for all students and teachers who do not have an existing ISP account. The modem infrastructure for remote access will be provided by the MTEAF program -- the Maine "state E-rate" program -- in conjunction with MSLN. For more information about the MSLN/MTEAF program, see [Appendix E](#). The Maine Public Utilities Commission, through its Maine Telecommunications Educational Access Fund Advisory Board, may consider several options for ensuring access, including but not limited to (1) subscribing to a 500 Telephone Exchange service; (2) providing local phone access from anywhere in the state; and/or (3) offering qualified students and teachers vouchers to subscribe to the local Internet service.

The Provider's portable computing device must enable students and teachers to access the school network and the Internet from their homes or other locations.

- 3.4.3.2 Other ISPs – It is desirable that the school's network can also be accessed from remote locations, using the personal computing device, via other ISPs - for example, for a student to access the school network through the family's already existing ISP account.

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3.4.3.3 Other Devices – It is desirable that the school’s network can also be accessed from remote locations using another computer – for example, for a student to access the school network through the family’s home computer.

### 3.5 Performance and Quality

#### 3.5.1 Uptime

The provider will ensure, at a minimum, that all functions of its classroom solution are reliable and available to the schools during the Period of Prime Usage. This period is 6:00 AM to 10:00 PM, Maine local time, Monday-Friday, excluding holidays. During this period, the required uptime is as follows:

| PERIOD OF PRIME USAGE   | UPTIME PERCENTAGE |
|---|-------------------|
| <b>7:00 AM to 3:00 PM, Maine local time,<br/>Monday-Friday, excluding state holidays</b>      | <b>99%</b>        |
| <b>6:00 AM to 7:00 AM and 3:00 PM to 10:00 PM<br/>Monday-Friday, excluding state holidays</b> | <b>95%</b>        |

No scheduled downtime will be allowed for the instructional technology infrastructure except (1) for scheduled preventative maintenance, or (2) with the approval of the local school coordinator for issues affecting only the local school, or (3) with the approval of the Department Project Manager for system-wide outages. This infrastructure includes the wireless LAN, servers, remote access and any other vendor-installed equipment.

#### 3.5.2 Device Reliability

The solution will provide device reliability and a service level that ensures no student is without a functioning device for more than one (1) school day. This may mean that different support plans need to be in place for different schools.

#### 3.5.3 Response Time

The solution must provide services to all students and teachers concurrently on the wireless network with quality response time that does not hinder or impede effective instruction and learning in the classroom. This requirement includes the ability for students to browse the Internet, download files and use streaming video without unreasonable delay. This requirement also includes the provision that the solution must provide concurrent wireless services to all students and teachers in a manner that, as a minimum, guarantees throughput capability, from host to client, of 3 megabits per second for files 1 megabyte or less in size 90% of the time.

#### 3.5.4 Business Continuity/Disaster Recovery

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The bidder will describe any program that they provide to cover replacement of the infrastructure in the event of theft or loss through a catastrophic event. A disaster recovery plan will be developed and implemented by the Provider to ensure that the school's infrastructure is restored by the start of next school day at 7 AM.

### **3.5.5 Server Failure**

The solution must allow server redundancy or other fallback strategy in the event of server failure. This will provide continued operation of the servers in the event of server hardware or software failure.

### **3.5.6 UPS**

Servers and key infrastructure devices such as switches and wireless access points shall have an Uninterruptible Power Supply (UPS) with capacity to allow for the server to remain operative in the case of a power outage. This UPS should allow personnel enough time to adequately shut down the server or the infrastructure devices.

### **3.5.7 Performance Metrics and Reporting**

The Provider must track and record operational Performance and Quality metrics necessary to ensure the successful management of the project. Such performance metrics will be reported monthly, by school as necessary, to the Department's Project Manager. The reporting will include such items as incidents, device and system failure types, downtime, repair turnaround times, trends, remediation needed, unresolved issues, recommended improvements, and other items necessary to ensure a successful project. Bidders should recommend metrics for consideration by the Department.

## **3.6 Functional and Asset Security**

### **3.6.1 Wireless Security**

The solution must protect against eavesdropping and unauthorized access. The solution may include encryption or other techniques to provide this assurance which the local school may turn on or off as local policy indicates. The bidder must describe how its proposed solution will provide such protections.

### **3.6.2 Authorization Control**

Security must allow access to authorized users only – to only those resources, files, applications, and services that they are authorized to use. Security will be definable by an administrator both on an individual user basis and by class of user (teachers, students, parents, administrators, etc.). Identification of a user must be unique to each individual.

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Operating systems and the application software must have the ability to be restricted or locked down in an appropriate way that prevents inadvertent or deliberate changes in key settings and, thereby, reduces support requirements.

### **3.6.3 Anti-virus Protection**

The solution will include reasonable and sufficient anti-virus protection in the device, in any servers and in any other necessary components. Such protection must include timely updates. The Provider will eradicate viruses or related infections that infiltrate the protections provided and will assist schools in returning the devices/system to its normal, stable state.

### **3.6.4 Backups**

In order to protect the solution from data loss or corruption, backup and recovery capabilities are required to permit regular, periodic backup of the storage device(s), logical drives, directories, administrative and configuration data, application software, and user files and to restore all of the above on demand. The ability to perform automatic scheduling of backup functions is desired. This should include automatic backup from the portable computing device to the server on a daily basis to prevent data loss.

### **3.6.5 Insurance, Damage, Theft**

#### **3.6.5.1 Damage, Insurance, and Warranty**

Portable computing devices will need to be replaced occasionally for a variety of reasons that include defects, normal wear and tear, and accidents. Defective equipment will be replaced or repaired by the Provider at no cost. Consistent with the requirements of this Section of the RFP, the Provider shall warranty against normal wear and tear and ensure the delivery of all services for the term of the agreement. Barring extraordinary circumstances such as are listed in the Force Majeure provision of the State of Maine Agreement (Appendix A), the Provider will be responsible to ensure that the devices and other solution equipment are available per the specifications in the Performance and Quality provisions of this RFP. Notwithstanding the cause of any loss, the provider must provide replacement units in a timely manner and at a reasonable cost.

The Provider shall assume the risk of loss (e.g., fire, flood, theft, negligence) of the equipment provided, except that each local school unit shall be responsible for any replacement or repair costs due to the negligent or intentional act of the school, a teacher, a student. In the case of individual fault, the local school unit will determine as a matter of local policy whether any or all such local costs should be borne by the individual teacher, student, or parent(s). These local costs shall not be counted as part of the direct or indirect bid price defined in section 2.13.

The bidder shall provide an optional price schedule for an “enhanced” agreement for no-fault repair and replacement that local school units may purchase at their option and at their own expense from the Provider. The cost of this enhanced, no-fault warranty will not be included in the bid price evaluated under section 2.13.

As part of its strategy to meet these provisions of this RFP, the Provider may elect to provide a percentage (specify) of overage or surplus stock of equipment within schools or other depot sites,

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or insure against all other risks of loss or damage through some other means such as commercial insurance.

### **3.6.5.2 Theft**

The portable computing device provided must incorporate security features to deter theft. This should include an unavoidable log-in or greeting, or similar process, that identifies the program and/or owner of the device. These security features must be operative regardless of the physical environment in which the portable computing devices are found. The portable computing devices proposed will be used by students and teachers in the classroom, may be transported by students and teachers between school and home, and used in the home as required. Securing the computer by physical means will not be practical as the only security measure. The Provider is encouraged to include external physical markings or property tags of some type that provide a unique, visual appearance to identify the device as part of this program. The bidder will provide a detailed description of security features on the proposed devices to deter theft.

Each bidder must describe here how it proposes to satisfy the requirements of this section. The bidder's description must make clear what it will provide and what it would require of the Department and the schools.

### **3.6.6 Asset Management**

The awarded provider will supply to the Department a complete and regularly updated inventory of the equipment deployed at each school site. This inventory, which will be made available to the Department in a useful, electronic format (e.g., web-based) to allow query and reporting capabilities. The format shall be subject to Department approval. Site specific information will be made available to each site regarding that site's equipment inventory at installation time as part of the installation and acceptance process. Site inventory updates will be provided when equipment updates occur.

## **3.7 Training, Curriculum Integration, and Consultation**

As part of the bid solution, the vendor will provide Technical Training. The vendor may provide additional resources for Curriculum Integration and Consultation as part of the bid solution. Additional training may be offered outside of the bid solution and cost.

### **3.7.1 Technical Training**

The Provider will provide an appropriate level of technical training on the solution, its local support requirements, and its applications for all teachers, school administrative staff, and technical support personnel. Note that the State has no authority to require school personnel to participate in training; however, it is projected that the vast majority of personnel would do so on a voluntary basis. This training would include basic use of the device, use of the device in a network environment, both wirelessly and through dial-up access, use of the device in standalone mode, and use and access of the server(s). The bidder must describe its proposed program to accomplish this including a preliminary training plan, content and method, recommended duration, recommended location(s), materials included, instructor to student ratio, and

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qualifications of each instructor. The bidder must separately and specifically address its first year program that will make available sufficient teacher training prior to the start of school year 2002-2003. Training times and locations should be convenient to the participating personnel, and school personnel should have multiple options to sign up for training in their region.

### 3.7.2 Curriculum Integration and Professional Development

#### 3.7.2.1 Design and Oversight

The Maine Department of Education, under the direction of the Commissioner and the Distinguished Educator for Learning Technology, will develop a statewide strategy to support the leadership and professional development of teachers in the integration of learning technology into teaching and learning. This statewide strategy will be based on the recommendations of an integration design team comprised of Maine's leading innovators, thinkers, and practitioners of professional development and school change in the middle school context. The statewide strategy will include a building level needs assessment to determine leadership capacity, preconditions for change, and specific preparation and support needs.

Based on this strategy and assessed needs, the Department will design and provide a comprehensive framework for teacher leadership and development in integrating technology. Delivery may utilize an array of existing resources and relationships in Maine, including higher education institutions, the Maine Mathematics and Science Alliance and other content leaders, regional professional development alliances, and more. Delivery may utilize additional contracted entities. Beyond the scope of this Request for Proposal, a variety of resources will be utilized to meet the identified needs, which may include state funds, additional federal funds, and grants received by the State for this purpose. The Department, with the advice and assistance of the integration design team, will have responsibility and oversight for implementing this statewide professional development strategy.

#### 3.7.2.2 Teacher Leadership Project

The central precepts of the Department's approach to teacher leadership and professional development are described in a grant proposal submitted to The Bill & Melinda Gates Foundation. See Appendix G. This grant, which has been awarded, also describes important teacher leadership activity in support of integrating technology, that will be carried out during the 2001-02 school year to provide a foundation for the success of Maine's learning technology initiative. As noted therein, the activities described in the Department's grant application are contingent upon the performance of appropriate needs assessment in each middle school building. The Department's teacher leadership project may include collaboration with other entities as noted above.

#### 3.7.2.3 Services by Provider

The bidder may in its proposal provide a full description of the vendor's interest in, capacity for, and approach to providing resources, consultation, or support to the professional development of teachers to integrate fully and successfully personal, portable computer technology in instructional practice. These services would be evaluated in determining the overall quality of the bidder's Technical Services Proposal. Any proposed services must be consistent with the principles articulated in the report of the Task Force on the Maine Learning Technology

## Section 3 – Scope of Work

Endowment, and in the Department's proposed Teacher Leadership Project. All resources must be aligned or adaptable to Maine statewide standards; the *Learning Results*; such standards for educator training and development as may be adopted by the Department; and with Maine's approach to locally-developed curricula and assessment. The bidder may include a variety of curriculum integration resources or appropriate content, and assistance with the integration of these tools. These resources might include experts in the field of educational technology and access to research data and results in educational technology. The bidder may also provide consultation services and assistance to the Department or to the integration design team in the development of the statewide curriculum integration strategy. The bidder should describe the full potential for curriculum integration and system capabilities within the application of the proposed wireless network in the educational setting; describe how it would assist schools in identifying and achieving their desired level of curriculum integration and system capabilities; and describe the bidder's experience in maximizing student achievement with wireless networks in educational settings.

Any resources, consultation, or other services described by the bidder must be fully adaptable and customizable to the statewide plan to be developed by the Department, must be coordinated with the delivery of other professional development opportunities contemplated in the plan, and must be deployed or utilized only as directed by the Department.

### 3.7.3 Additional Training and Development Resources

The bidder may describe optional, additional training, professional development, or consulting resources that could be provided beyond the scope of this RFP to the Department or to local school units, with an appropriate additional, optional cost schedule.

### 3.7.4 Coordination with Initiatives on Parent Involvement and Home Use

Students spend only a limited amount of time in school, but have the opportunity to learn all day long. By utilizing portable computer devices that can travel home with students, the MLTE helps those who would otherwise be without home access to have the same opportunities to enhance work product and further research subject matter of particular interest as their peers with home access already enjoy. Further, parents may benefit from having the device at home as a way to check on a student's progress, support and coach students' achievement, and interact with teachers via E-mail and other means. Although the computer devices would have portability to allow home access, home use policies will be determined by each school unit.

Under these circumstances, the level of understanding and involvement in the project by the family will have considerable importance in determining the success of this innovative educational development.

The Department intends to develop strategies to support parent involvement, and to identify or seek additional resources for the task of preparing parents for the arrival of the computers and supporting them in their involvement when the project is in operation. These resources are beyond the scope of this RFP.

The successful bidder must be prepared to coordinate contract activities in a manner conducive to the success of any such parent involvement initiatives that may be developed by the

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Department. In addition, the bidder may describe any relevant experience or resources that the bidder could provide, whether as part of the bid or on an optional cost schedule, that are related to the success of a parent involvement initiative that will be developed.

### **3.8 Support and Maintenance**

As part of the cost, the vendor will provide on-going support to the schools for the duration of the agreement. Since the cost is to cover the full costs of deploying and supporting the solution, each bidder must factor a full support package into its price. The components of such a full support package must include those components necessary to assure the Performance and Quality specifications are met continuously and that the solution is sufficiently supported at all times. The support package must include, but is not limited to: Help Desk, repair; preventative maintenance; licensing; fixes and updates for software, firmware, microcode, etc. A bidder, depending upon its bid type, may need to include warranty, spares, and other items.

This support will include Help Desk or Support Center service available via 1-800 type access which includes staffing, tools and processes to meet the schools' support requirements including a system of dispatching, tracking, priority setting, reporting and escalation which ensure timely and satisfactory response and resolution. Note that Help Desk support is expected to be most needed and most heavily used during the first few months of each school year. School users of the Help Desk will be teachers, administrators, and technical coordinators, but not students. Bidders should note that UNET currently provides MSLN support. The bidder will describe its Help Desk offering as well as its ongoing technical support provided for its proposed solution.

The vendor will fully describe the process and plan that will be utilized whenever a break/fix event occurs within the school's computing environment. This will cover the entire process of repairing or replacing a portable computing device or any of the solution infrastructure. The infrastructure will be defined as switches, servers, LAN devices, remote access devices or any other equipment provided by the vendor.

As part of its solution reliability strategy, the vendor may provide spare portable computing devices or other spare equipment, to be housed at the local school and configured to the school's specifications for use, while school-assigned devices/equipment are being repaired or replaced. The local quantity of spare portable computing devices should be based on the bidder's experience with these devices in other, similar environments.

The Maine Correctional Center (MCC) may be able to repair devices at a very low cost. Further information on the capacity of the MCC can be obtained at the Bidders' Conference.

It is desirable that the solution components be manageable, as much as possible, with network management tools – and preferably managed by the Provider. This includes monitoring, configuration and debugging of equipment as appropriate. SNMP-based network management tools are preferred. Each bidder will describe here its compliance with the requirements as well as any additional management capabilities included in the proposed solution.

The bidder must represent and warrant that the information technology for this Agreement is Year 2000 compliant. Year 2000 compliant means that the information technology accurately processes date/time data (including, but not limited to, calculating, comparing, and sequencing) from, into, and between the twentieth and twenty-first centuries, and the years 1999 and 2000 and leap year calculations. Furthermore, Year 2000 compliant information technology, when



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used in combination with other information technology, shall accurately process date/time data if the other information technology properly exchanges date/time data with it. This warranty shall survive the expiration of this Agreement for any solution assets retained by the Department.

### **3.8.1 Solution Support**

Each bidder must address—at a minimum—the items above, as well as the requirements of Section 3.5 (Performance and Quality), in fully describing here its proposed support program to demonstrate that its approach will provide solid, effective support for the users of the solution.

### **3.8.2 Service and Support Plan**

As part of the Project Plan, the awarded vendor will provide a complete Service and Support plan. Each bidder will acknowledge here its responsibility to do so should it become the Provider.

## **3.9 Demonstration Schools**

As part of the Department's Teacher Leadership Project funded in partnership with the Gates Foundation, the Department will select in each of the state's 8 regions a school to serve as an advance deployment demonstration school, beginning in February 2002. (The state is divided into 9 superintendent/professional development regions. For purposes of this deployment, due to proximity and efficiency, two of these regions will be combined, yielding 8 regions for deployment of integrators and demonstration schools.) See [Appendix G](#) for information on the Gates Foundation grant.

### **3.9.1 Description**

Several 7th and/or 8<sup>th</sup> grade classrooms in each demonstration school will be equipped with the wireless infrastructure, a suitable portable computer for each student and teacher in the designated classrooms, and sufficient technical support – and integration support, if part of the agreement -- for the teacher. (The Provider may find it most efficient to perform an advance deployment of the infrastructure for the school.) As described in the Teacher Leadership Project proposal, at the demonstration school there will be a lead teacher for each demonstration classroom, one of whom will serve in addition as the regional integration mentor to support the other lead teachers within the region.

The demonstration schools will be used to test ideas, adapt instructional practice, and to offer concrete practice and demonstrations of learning under conditions that, although not identical to what will be seen the following year, is sufficiently close to form the basis of serious dialogue among participants.

### **3.9.2 Scope**

It is estimated that an average of 60-70 devices would be deployed initially in each demonstration school, with a total of 400-500 students and teachers in service.

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### **3.9.3 Timeframe**

Demonstration schools shall be fully deployed and functional by February 25, 2002.

### **3.9.4 Secondary Solution**

If the Provider does not have a primary solution ready for deployment in February 2002, the Provider must deploy a secondary solution in the demonstration schools by that date. However, if the secondary solution, in the judgment of the Department, is not functionally equivalent to the primary solution that is ultimately deployed, the Department may require the demonstration schools to be retrofitted at the Provider's cost.

### **3.9.5 Costs**

The per-seat costs of the demonstration schools deployment are included in the number of teachers and students described in section 3.3 and included in the bid price specified in section 2.13. However, the Department has targeted additional funds from the Gates Teacher Leadership grant specifically to support the discrete or additional costs of the early deployment and support of the demonstration schools. The Provider may be awarded these funds in addition to the amount permitted within this RFP in section 2.13. The Provider must itemize all anticipated added costs associated with this early deployment, and will be awarded additional funds if such items are established to the satisfaction of the Department. Allowable costs may include but are not limited to the need to use a secondary solution for these sites due to the advanced deployment; and the discrete costs of providing technical support from February 25, 2002 to July 15, 2002. These additional costs associated with the demonstration schools may not exceed \$150,000 in the aggregate.

## **3.10 Project Management and Implementation**

The Provider must ensure a successful implementation for each of the participating sites. This includes necessary site surveys, demonstration schools, validation testing, installation and configuration of all hardware and software, training, support program implementation and any other aspects of the solution necessary. The following requirements are associated with this requirement and schedule.

### **3.10.1 Project Plan and Deliverables**

The Provider will develop and implement a project plan that includes, as a minimum, the following deliverables. Failure to submit the required plan in accordance with this timetable may result in termination, liquidated damages, or delayed payment to the Provider. Each bidder must describe its ability to meet these requirements:

- 3.10.1.1 Project Plan – The preliminary Project Plan itself will be delivered for approval not later than 30 calendar days after the agreement is approved. Development of the plan with the Department's involvement is required. The Plan must include all aspects of the project and its deliverables, including coordination with the Department and the schools, communications and reporting, timetable, Validation Testing Subplan, Deployment Subplan, Training Subplan, and the Service and Support Subplan. This Project Plan will be revised and improved periodically as needed, subject to approval by the Department.

### Section 3 – Scope of Work

- 3.10.1.2 Demonstration Schools – Implement the solution in up to eight (8) Demonstration Schools by February 25, 2002. To facilitate the project timetable, these may be the same as the Validation Test schools. The Demonstration Schools will provide an opportunity on a regional basis for the solution to be demonstrated to other schools prior to full deployment. Note that if the solution implementation in these Demonstration Schools is substantively different than the solution delivered later in the year for School Year 1, then the demonstration equipment will need to be replaced with the solution equipment.
- 3.10.1.3 Validation Testing – This will be system testing, in Maine schools, that confirms that the solution meets or exceeds the functional requirements, and the performance and reliability specifications as required under the agreement between the Provider and the Department resulting from this procurement process. This Validation Test will enable the Provider the opportunity to test its equipment in Maine school environments and will assure the Department that the solution is acceptable for production deployment. The test will include up to eight (8) schools and must be successfully completed by April 5, 2002.
- 3.10.1.4 Educational Conferences – Participation in up to twenty (20) educational conferences or meetings annually, the intent of which is to help inform the educational community of the project plans and to demonstrate the solution to be provided to the schools. These conferences may begin as early as January 2002.
- 3.10.1.5 Implementation – The Provider must successfully install, configure and test all hardware and software for each participating site. In School Year 1 this must be completed by July 15, 2002.

The Provider will install cabling for its solution and its connection to the school's local network. The local school will arrange for electrical work based on the Provider's specifications. Local construction, abatement and other costs are the responsibility of the school. As part of the installation, the Provider will provide an overview to the local technical coordinator of the resulting network and train the person(s) in the basics of system/network operation and support.

Each school installation will include provision of complete, current documentation necessary for effective and successful use of the solution by people such as system administrators, site support personnel, and teachers. This may include manuals, guides, quick reference materials and other documentation. Both hardcopy and electronic versions are required. Each bidder will describe what documentation they will provide and how they will provide it in order to be effective.

The Maine National Guard (MNG) may be available to provide support in distributing materials to central sites throughout Maine. If a vendor is able to coordinate with the guard to provide clearly labeled materials that can arrive at the National Guard Armory in Augusta or other central site designated by the MNG, the MNG will then distribute these clearly labeled materials to the armories throughout the State or another type of

## Section 3 – Scope of Work

central location. It should be noted that the MNG is primarily providing transportation and does not have loading and unloading capabilities. Activities outside of transportation would be the responsibility of the successful vendor.

Each installation will include establishment of a site work completion and satisfaction sign-off form. The Provider's equipment and work at each site will not be considered complete nor will it be paid for until satisfaction sign-offs are obtained from both the responsible site person and the DOE Project Manager.

3.10.1.6 Training – Training for systems and applications must be provided for the participating schools' teachers and technical support people. Training times and locations should be convenient to the target personnel, and school personnel should have multiple options to sign up for training in their region. The initial schedule should offer all personnel who teach 7<sup>th</sup> graders the opportunity to participate in training prior to the beginning of the 2002-03 school year. Depending upon utilization, training may also be offered during the first several months of the school year. Those schools that have earlier school year start dates will receive priority scheduling to ensure that the training is completed with sufficient lead time. Parallel training opportunities must be provided for 8<sup>th</sup> grade personnel prior to or coincident with the start of the 2003-04 school year.

3.10.1.7 Support and Service – The Provider will deliver on-going technical support to the schools (on site and remote) for the period of the contract for the Provider's solution and its integration into the Learning Technology program.

### 3.10.2 Timeline

The bidder will propose a timeline, consistent with the RFP requirements, that it will commit to for the implementation process, commencing from approval of the agreement to completion of the first year implementation. The timeline should include all major phases and milestones.

### 3.10.3 Project Staffing

An experienced, qualified, and effective project team will be identified and provided, subject to approval by the Project Manager. The bidder will provide a description of its project staffing plan for all phases and tasks. Identify each senior staff member and complete for each the form in Appendix C in order to demonstrate your staff's experience with projects similar to this one.

### 3.10.4 Coordination with Schools

The Provider will work with DOE and each school and its coordinator to determine via any necessary site surveys the local requirements necessary to implement the solution as well as any local change requirements and costs, and will coordinate the installation of its solution with each school's changes. These local change requirements would include not only the basic solution but also any additions or adaptations that a school elects to implement at its own local cost (e.g., switches, hubs, software, hardware, adaptive devices). The Provider must accommodate school schedules and needs, even if this requires some alteration of the Provider's customary schedule. Such accommodation must not include any additional, premium or overtime charges.

## Section 3 – Scope of Work

### 3.10.5 Work Within Schools

Each bidder will succinctly describe the basic physical characteristics of the proposed equipment including dimensions, weights, electrical, HVAC and any other specifications vital to know. All required cables, wires, mounts and connectors will be specified by the bidder.

All cabling, wiring, connectors and mounts will be installed in a manner which results in safe and secure facilities. No hazards will be created; any identified hazard will be pointed out to appropriate site or Department personnel. Installations must be performed in a manner which does not harm or diminish local site designs, structural integrity or – to the extent feasible -- cosmetics. Installations will meet all prevailing local codes and governing body codes as well as IEEE, TIA/EIA and ISO/IEC standards for cabling and wiring.

- **IEEE** - Institute of Electrical and Electronic Engineers
- **TIA/EIA** - Telecommunications Industry Association/Electronic Industry Association
- **ISO/IEC** - International Organization for Standardization/Equipment Installer's Code

### 3.10.6 Change Control

A change control process (see Appendix A, Rider A, Part Two, Section 7) will be utilized. The Provider must ensure that system and site changes are implemented effectively, reasonably, are documented and scheduled — and must ensure good communication with those affected by the changes, both before and after the change.

### 3.10.7 Project Management Reporting

The Provider will submit on the last working day of each month a detailed monthly progress report to the Department's Project Manager, starting with the first month of the Agreement. Among other things, this report must include a monthly summary of the performance metrics specified earlier. The Provider may be requested to supply additional information as warranted.

### 3.10.8 Ongoing Improvements

Since the Department is vitally interested in investing in solutions which have long-life and upgradeability to provide continuing and enhanced capabilities over time, including migration to evolving standards, each bidder must describe its solution's ability to adapt to or to incorporate improved technology. Fully describe how you would identify progressions in technology and integrate them into products previously installed at customer sites. One example might be incorporation of the 802.11a wireless standard.

The Department is seeking a solution which adheres to industry standards and open systems architectures as versus proprietary solutions. Each bidder must identify whether its solution includes proprietary aspects and, if it does, will provide in its proposal a schedule and a plan to the Department for the provider's migration to industry standards - or state that it intends to continue pursuing its proprietary approach.

## **Section 3 – Scope of Work**

### **3.11 Secondary Solution**

If a bidder's proposed solution is available at Test and Evaluation time, the bidder must indicate that here. However, if a bidder is proposing a solution (e.g., a prototype) that will not be available at Test and Evaluation time in its complete form, the bidder must then propose and be prepared to deploy an available secondary solution.

This secondary solution would be deployed in the event that the bidder's proposed primary solution ultimately wasn't ready for production deployment in Maine schools per the implementation schedule. The secondary solution will be at the same or less cost than the primary solution, and the secondary solution must still meet the functional requirements of Section 3. The secondary solution is to protect the interests of Maine schools and to ensure that an effective solution is deployed on schedule.

A bidder who must propose both a primary and a secondary solution will describe here the secondary solution completely, using the specifications above. The bidder should describe fully whether and how the primary and secondary solution can be deployed in transition or integrated if that situation should arise. Such a transition must include, but is not limited to, all necessary retraining, reinstallation, validation, and acceptance signoff. If any such transition items occur after July 16, 2001, it shall be the responsibility of the Provider to perform all such work in a manner that respects the operation of each school with absolute minimal disruption, regardless of the impact on the Provider's normal work schedules, and without any additional charge, premium, or overtime.

## Section 4 – Proposal Submission Requirements

### 4 Proposal Submission Requirements

This section describes the requirements that must be met by bidders in preparing the Proposal. The Proposal will consist of five sections:

**Section I** – The first part must be a **Transmittal Letter** signed by an individual authorized to legally bind the bidder.

**Section II** – The second part must be an **Executive Summary** of the bidder's proposal solution to the requirements specified in this RFP.

**Section III** – The third part must be the **Technical Services Proposal**, addressing the requirements and specifications in the Scope of Work, Section 3.

**Section IV** – The fourth part must be the **Bid Price and Supporting Detail**, including all materials, forms and schedules, including a summary of costs. These sheets will show the bidder's proposed price for all of the equipment, services and other costs identified in this RFP. These proposed costs will be broken down by the tasks and/or deliverables defined in Section 3, Scope of Work.

**Section V** – The fifth part must be **Provider Qualifications**.

Instructions for each of the five sections will be found below. The Proposal must be bound in one document and must comply with the instructions and requirements set forth in Sections 2 and 4 of this RFP.

- The Proposal must be organized and structured in strict accord with the section numbers contained in Section 4 of this RFP.
- Emphasis should be concentrated on conformance to the RFP instructions, responsiveness to requirements, and completeness and clarity of content.
- Elaborate proposals are neither necessary nor desirable. If the bidder's proposal is presented in a fashion that makes evaluation difficult or overly time-consuming, it is likely that points will be sacrificed in the evaluation process.
- The Proposal must include a Table of Contents.
- All pages of each Proposal copy must be consecutively numbered, starting with page 1 of each Proposal.
- Each Proposal must be bound separately on standard 8½" by 11" paper, except that charts, diagrams, and the like may be on fold-outs if they fit into the 8½" by 11" format.
- One Proposal copy, not the original, must be unbound to facilitate copying if needed.
- The original copy of the Proposal (original signature[s] required) will be marked "Original".

## Section 4 – Proposal Submission Requirements

- One complete copy of the proposal will be provided on CD-ROM in a form that allows the Selection Team to conduct electronic searches by word, phrase, etc.
- An official authorized to legally bind the bidder will sign the Proposal.
- Figures and tables must be numbered and referenced in the text by that number. They should be placed as close as possible to the referencing text.

The Department reserves the right to review all aspects of the Bid Price and Supporting Detail for reasonableness and to request clarification of any proposal where the cost component shows significant and unsupported deviation from the bidder's proposal, industry norms, or in areas where detailed pricing is required.

The schedules required to be submitted with the Bid Price and Supporting Detail are contained in Section 4.4 of this RFP. The bidder may prepare its own schedules for submission, but they must conform to the format of the Section 4.4 schedules; schedules may be extended vertically to contain more content where warranted. Each bidder is encouraged to develop its proposal in electronic format where possible, with the cost forms in electronic spreadsheet format, so that they can be made available to the Department electronically if requested. All schedules are mandatory. If the bidder does not complete and submit all proposal requirements in their entirety, the bidder's proposal may be rejected.

### **4.1 Transmittal Letter (Proposal Section I)**

Proposals must be accompanied by a letter of transmittal written on the bidder's official business stationery. This Transmittal Letter must be brief, be in standard business format and signed by an official authorized to legally bind the bidder. This Transmittal Letter must include the following:

- a) A statement that the person signing this proposal is authorized to make decisions as to the prices quoted and that (s)he has not participated, and will not participate, in any action contrary to the RFP.
- b) A statement that the proposal was developed without collusion.
- c) The name, phone number, fax number and e-mail address of the bidder's representative who may be contacted for all proposal clarification matters during the evaluation and selection process.
- d) The name, phone number, fax number and e-mail address of the bidder's representative who may be contacted for all contractual matters.
- e) The name, phone number and address of the bidder's representative who should be notified of the selection of the finalist(s) and the awarded Provider.
- f) The bidder's federal tax identification number.
- g) A statement that all required forms, checklists, and/or schedules have been included.
- h) An itemization of all materials and enclosures submitted in response to the RFP.



## Section 4 – Proposal Submission Requirements

- i) A statement that the bidder's proposal will, when implemented, meet or exceed all the requirements and specifications set forth in the RFP.
- j) An unequivocal statement which acknowledges and agrees to all of the rights of the State including the procurement rules and procedures, terms and conditions, and all other rights and terms specified in this RFP.
- k) A statement of the bidder's willingness to enter into an agreement with the State, which agreement will be set forth on standard State of Maine agreement forms, which includes the terms and conditions included in Rider A and Rider B of the State of Maine Agreement for Special Services (in Appendix A).
- l) A statement outlining any and all exceptions the bidder takes to the terms and conditions, technical requirements or any other portion of this RFP. Such exceptions must be noted on BLUE paper and attached to your Transmittal Letter.

Bidders should only take exceptions with due care and consideration since any exceptions deemed unacceptable by the State may be grounds for eliminating or reducing the score of the bidder's proposal. If the awarded bidder's proposal includes any exceptions, the award itself will in no way indicate the State's acceptance of these exceptions. The State may, at award time, indicate to the awarded bidder whether the exceptions, individually or collectively, are negotiable or non-negotiable.

- m) A statement that the bidder will make a commitment to the Department's schedule for agreement negotiations and that it will include a person or persons on its negotiations team who is authorized to make timely, final decisions on the bidder's behalf.
- n) A statement that the bidder agrees to participate in personnel interview(s) and/or oral presentations, if opted by the Department.
- o) A statement that the bidder, if it becomes a finalist, agrees to provide a proposed system for test and evaluation by a Department evaluation team, if opted by the Department, as a part of the evaluation and selection process, and that the bidder understands such notice for test and evaluation may be short.
- p) A statement that the bidder, if it becomes the awarded provider, agrees to provide proposed equipment for validation testing in Maine at a site or sites of the Department's choosing and that the bidder recognizes that validation testing must be conducted and completed expeditiously.
- q) A statement that the bidder is experienced in: providing wireless learning technology solutions similar to those discussed in this RFP; and has demonstrated experience in managing and implementing a large scale, multi-site project on time while meeting the unique needs of each individual site or school.
- r) If the use of any subcontractors is proposed, a statement from each subcontractor shall be appended to the Transmittal Letter and signed by an individual authorized to legally bind the subcontractor stating: (a) the scope and percentage of work to be performed by the subcontractor (measured as the percentage of total agreement price), and (b) the subcontractor's capability and willingness to perform the work indicated according to the requirements and specifications of this RFP and the resulting agreement.

## **Section 4 – Proposal Submission Requirements**

The bidder must acknowledge that it will function as the prime contractor and be held accountable for the effective deployment of the solution and the performance standards required under this RFP.

- s) A statement that equipment will be delivered and installed at selected schools for validation testing and that the validation tests will be completed per the schedule established in the RFP and the resulting agreement if the bidder becomes the Provider.
- t) The bidder's assurance that the proposal and prices quoted will remain in full force and effect for at least 120 days from the proposal due date or until an agreement is approved, whichever occurs later.
- u) A statement certifying that all pricing information is in U.S. dollars and that all cost forms and schedules have been completed, are accurate and are enclosed.
- v) A statement identifying any element of recurring or nonrecurring cost, over the term of this agreement, applicable to this RFP which must be borne by the Department or the schools, including but not limited to labor, hardware, software, maintenance, cabling, system engineering, manuals and documentation, training, demonstration, consultation, shipping charges, installation costs, testing, and manufacturer supplied programs.
- w) A statement of the bidder's assurance that its proposal includes and shows all items of cost applicable to this RFP to achieve compliance with the Department's requirements.
- x) A statement from the bidder indicating if it is registered with the School and Library Division of the Universal Service Administrative Company for federal E-Rate. If it is not registered, the bidder must indicate that it agrees that it will register if it becomes the Provider.

The bidder must address all items in 4.1 above and may include other topics that the bidder feels are appropriately addressed in its Transmittal Letter.

### **4.2 Executive Summary (Proposal Section II)**

The Executive Summary will condense and highlight the contents of the Proposal to provide the Selection Committee with a broad understanding of the bidder's proposal. This will be a concise overview summarizing the bidder's commitment to performing this agreement. The Executive Summary will include highlights of the following:

- solution and service capabilities;
- qualifications of personnel;
- significant features of the bidder's approach;
- general cost summary;
- previous relevant experience substantially similar to the requirements discussed in this RFP; and
- financial stability to undertake a project of this magnitude and past financial experience with projects of similar size, scope, and complexity.

Bidders should present their understanding of the problems being addressed by this RFP, the objectives and the intended results. Bidders should describe their understanding of the solution

## Section 4 – Proposal Submission Requirements

and services as requested by the Department. Bidders should summarize how their proposal meets the requirements of this RFP and why the bidder is best qualified to perform the work required.

### **4.3 Technical Services (Proposal Section III)**

The Technical Services section of the Proposal will include the bidder's response to the service requirements described in Section 3 Scope of Work.

#### **4.3.1 Response to Service Requirements**

In this section of the Technical Services Proposal, the bidder must :

- Provide a positive statement describing how the proposed equipment and services comply with the requirements given in this RFP's Section 3, Scope of Work. These statements must specifically and completely address the RFP requirements; simply referring to enclosed literature is not acceptable.
- As a convenience and courtesy to the evaluators and readers, each bidder is requested to format this section of its proposal such that the original RFP Section 3 language provisions and numbering are directly quoted and included in the proposal, followed respectively by the bidder's response to each provision in a formatting manner which makes the original language and bidder's response easy to distinguish and read.
- The bidder should include listings and documentation depicting hardware and software configurations, features and component clusters.

The bidder has the option of also providing in this section of the proposal any statements and descriptions considered pertinent concerning additional services or enhancements to the requirements. The bidder may submit supplementary literature describing the services as deemed appropriate, provided the main, specific description is included in this section first.

#### **4.3.2 Solution Specifications Summary**

In this section of the Technical Services Proposal, the bidder must, in addition to the detailed response required in 4.3.1, complete the Specifications Summary Worksheet located in Appendix D. Additional summary information may be added if the minimum information specified on the form is provided first.

### **4.4 Bid Price and Supporting Detail (Proposal Section IV)**

The component costs of the bid for providing the equipment and services set forth in this RFP must be provided by completing and submitting the information required below in this section. As a minimum, this includes the following cost schedules:

- Cost Schedule A – Solution Cost
- Cost Schedule B – Optional Items
- Cost Schedule C – Optional Pricing Schedule

## Section 4 – Proposal Submission Requirements

Bidders are advised that submission of additional information in support of the cost schedules is strongly preferred by the Department to the extent that such information will assist in evaluating the reasonableness and rationale supporting the costs.

While we seek to best outline options for local control through Schedule B, only Schedule A will be considered for the 25 % of the RFP scoring that is related to cost.

The Cost Proposal must be inclusive of all costs, charges, fees, or other expenses to the State, each local school unit, and each user for the provision of the bid solution, except where specifically permitted to the contrary in Section 3.

Any amounts which represent the bidder's total cost for services shall be inclusive of any and all tax liability (including federal, state, local, and other) which may be incurred by the vendor for any activities defined by this RFP. The bidder should describe and quantify any such liability.

If a bidder finds that one or more schedules or schedule elements are unnecessary for their Bid Price and Supporting Detail Proposal, the bidder must complete and sign the schedule anyway with a notation to the effect that "No costs are anticipated for this Schedule area."

All significant elements of the bidder's proposal must be itemized, although the bidder need not indicate the discrete cost of each item.

It is the Department's intent to maximize its reimbursement from the federal E-rate program. As such, each bidder should develop its proposal in a way to maximize the discounts for funding available through the federal E-rate program. The Provider will assist the Department in identifying eligible costs and in making application for such discounts. The maximum contract price defined is inclusive of all E-Rate monies.

The State reserves the right to determine the type of agreement most advantageous to the State from a cost standpoint in the negotiation of the agreement with the winning bidder.

The bidder must complete each cost schedule below.

### 4.4.1 Cost Schedule A (Solution Cost)

The Department intends to procure its wireless classroom solution as a continuous service for the term of the agreement. Each bidder must identify clearly in Schedule A total service cost on a per seat per year basis for the term of the agreement. The per seat cost must be fixed. Bidders must base their costs on the numbers of teachers and students in Table B and Table C in Section 3.3.1. The State will pay only for those schools, students, and teachers that participate, and the bidder should describe the Technical Services Proposal and Cost Proposal accordingly.

Any costs omitted or otherwise not included as required will be absorbed by the bidder should they become the Provider. Components included in the costs that are later determined not to be needed will have their cost deducted from the total at an appropriate time.

| <b>COST SCHEDULE A – Solution Cost</b><br><b>Fixed Cost per Seat for Wireless Classroom Solution</b> |  |
|--|--|
| <b>TOTAL COST PER SEAT<br/>PER YEAR FOR 4 YEARS</b>  |  |

## Section 4 – Proposal Submission Requirements

**ITEMS INCLUDED IN COST:** (list below)

### 4.4.2 Cost Schedule B (Optional Items)

Bidders are encouraged to offer an optional list of upgrades and add-ons for local schools to consider (at local school cost) to augment or improve the basic solution. Such items, if any, should be identified in Cost Schedule B. See Device Options, RFP Section 3.3.4 for related details. If more rows are needed, the bidder may extend Schedule B vertically to include all items.

| <b>COST SCHEDULE B</b> |                         |             |
|------------------------|-------------------------|-------------|
| <b>Optional Items</b>  |                         |             |
| <b>Line Item</b>       | <b>Item Description</b> | <b>Cost</b> |
| 1                      |                         |             |
| 2                      |                         |             |
| 3                      |                         |             |
| 4                      |                         |             |
| 5                      |                         |             |
| 6                      |                         |             |
| 7                      |                         |             |
| 8                      |                         |             |
| 9                      |                         |             |
| 10                     |                         |             |

### 4.4.3 Cost Schedule C (Optional Pricing Schedule)

Per Device Options, RFP Section 3.3.5, bidders should provide an optional pricing schedule for additional Maine educational groups to buy from (at local cost) if approved by the Advisory Board. Such items, if any, should be identified in Cost Schedule C. If more rows are needed, the bidder may extend Schedule C vertically to include all items.

| <b>COST SCHEDULE C – Optional Pricing Schedule</b>         |                         |                       |                              |
|--|-------------------------|-----------------------|------------------------------|
| <b>Fixed Cost per Seat for Wireless Classroom Solution</b> |                         |                       |                              |
| <b>Line Item</b>   | <b>Item Description</b> | <b>Purchase Price</b> | <b>Other Pricing Options</b> |
| 1  |                         |                       |                              |
| 2  |                         |                       |                              |
| 3  |                         |                       |                              |
| 4  |                         |                       |                              |
| 5  |                         |                       |                              |
| 6  |                         |                       |                              |
| 7  |                         |                       |                              |
| 8  |                         |                       |                              |
| 9  |                         |                       |                              |

## Section 4 – Proposal Submission Requirements

|    |  |  |  |
|----|--|--|--|
| 10 |  |  |  |
|----|--|--|--|

### 4.4.4 Payment Schedule

Consistent with the specifications of this RFP, the State shall make regular payments based on deliverables successfully implemented, or on the number of seats in service, starting with the first quarter of fiscal year 2002-03. Payment is based on delivery and completion of applicable, Department-approved Project Plan elements for each period; the final acceptance of equipment as described in Subsection 3.10.1.5 of the RFP (Implementation); substantial compliance with all service specifications in Section 3 (Scope of Work); and avoidance or satisfactory cure of any other deficiency that has or could trigger liability for liquidated damages.

### 4.5 Vendor qualifications (Proposal Section V)

The Vendor Qualifications section of the Proposal must consist of the following subsections:

1. Bidder Identification and Information
2. Financial Statements
3. Office Location
4. Relationships with the State
5. Contract Performance
6. Bidders' Qualifications and Experience (please include K-12 experience)
7. Staff Qualifications
8. Subcontracts/Subcontractors

#### 4.5.1 Bidder Identification and Information

In response to this section of the RFP, the bidder will:

- state the organization's full company or corporate name and give the address of the organization's headquarters office;
- specify how the entity is organized (proprietorship, partnership, corporation);
- specify the state in which the bidder is incorporated or otherwise organized to do business;
- specify the year in which the bidder was first organized to do business and whether or not the form of organization has changed in the interim (such as by subsequent incorporation, merger, or other organizational change) and any name changes. The intent of this requirement is to ascertain the longevity of continuous operation of the bidder, and the response should be formulated to provide that information as appropriate to the bidder's business circumstances;
- provide its Federal Tax Identification Number.

## **Section 4 – Proposal Submission Requirements**

### **4.5.2 Financial Statements**

Evidence of adequate financial stability must be supplied. Bidders must provide financial documentation to establish their financial stability. In the event a bidder is either substantially or wholly owned by another corporate entity, the bidder must also include the most recent detailed financial report of the parent organization and a statement that the parent will unconditionally guarantee performance by the bidder in each and every term, covenant, and condition of such agreement as may be executed by the parties.

One of two responses is required in this subsection, depending upon whether the firm is publicly held or not. Descriptions shall be organized into the categories shown below in Subsections 4.5.2.1 or 4.5.2.2. Any proposed subcontractor whose percentage of work to be performed (measured as percentage of total agreement price) equals or exceeds 20 percent, must submit the required information as well.

#### **4.5.2.1 Publicly Held**

If the bidder is a publicly held corporation, enclose a copy of the corporation's most recent three years of audited financial reports and financial statements and the name, address and telephone number of a responsible representative of the bidder's principal financial or banking organization, and a responsible representative from the corporation's audit firm.. Additionally, the bidder must disclose any and all judgments, pending or expected litigation, or other real or potential financial reversals, which might materially affect the viability or stability of the organization; or warrant that no such condition is known to exist. The bidder must submit a complete credit report dated from a recognized accounting firm not more than 60 days prior to the proposal submission.

#### **4.5.2.2 Not Publicly Held**

If the bidder is not a publicly held corporation, the bidder may either comply with the preceding paragraph or:

- describe the organization, including size, longevity, client base, areas of specialization and expertise, and any other pertinent information in such a manner that proposal evaluators may reasonably formulate a determination about the stability and financial strength of the organization;
- provide a banking reference;
- provide a complete credit report from a recognized accounting firm dated not more than 60 days prior to the proposal submission; and
- disclose any and all judgments, pending or expected litigation, or other real or potential financial reversals which might materially affect the viability or stability of the bidding organization; or warrant that no such condition is known to exist.

#### **4.5.2.3 Change in Ownership**

If any change in ownership or control of the company is anticipated during the 12 months following the proposal due date, describe the circumstances of such change and indicate when the change will likely occur. At the time the change is effected, the new owner or controlling

## **Section 4 – Proposal Submission Requirements**

entity must certify that they agree to all terms and conditions of the RFP proposal by the bidder, and/or the resulting agreement.

### **4.5.3 Office Location**

State the address of the bidder's office location responsible for performance under the resulting agreement with the State of Maine in the event the bidder becomes the selected provider. If the bidder expects to establish new or additional Maine office(s), please state the proposed or specific location of these offices.

### **4.5.4 Relationships with the State**

In this section, the bidder shall describe any relationships it or its subcontractors may have or have had with the State over the last 24 months. If no such relationship exists, so declare.

#### **4.5.4.1 Prior and Existing Agreements**

If the bidder, or its predecessor, or any subcontractor in the bidder's proposal has contracted with the State of Maine, identify the agreement number and/or any other information available to identify such agreement(s). Bidders should be prepared to provide a copy of each agreement to the Department if requested. If no such agreements exist, so declare.

#### **4.5.4.2 Bidder's Employee Relations to State**

If any party named in the proposal is or was an employee of the State of Maine within the past 12 months, identify the individual(s) by name, State agency by which employed, job title or position held with the State, and separation date. If no such relationship exists, so declare.

#### **4.5.4.3 Persons Employed by both State and Vendor**

If any employee of any agency of the State of Maine is employed by the bidder, or is a subcontractor to the bidder, as of the due date for proposal submission, identify all such persons by name, position held with the bidder, and position held with the State (including job title and agency). Describe the responsibilities of such persons within the proposing organization. If, after review of this information by the State, it is determined that a conflict of interest exists or may exist, the bidder may be disqualified from further consideration in this procurement. If no such relationship exists, so declare.

### **4.5.5 Contract Performance**

If the bidder, or any proposed subcontractor, has had a contract terminated for default during the past three years, all such instances must be described as required below. Termination for default is defined as notice to stop performance due to the bidder's nonperformance or poor performance.

Bidders must submit full details of all terminations for default experienced by the bidder during the past three years, including the other party's name, address and telephone number. The response to this subsection must present the bidder's position on the matter.



## Section 4 – Proposal Submission Requirements

If no such terminations for default have been experienced in the past three years, so declare.

If at any time during the past three years, the bidder has had a contract terminated for convenience, nonperformance, non-allocation of funds, or any other reason, which termination occurred before completion of all obligations under the initial contract provisions, describe fully all such terminations including the name and address of the other contracting party and the circumstances surrounding the termination.

If no such early terminations have occurred in the past three years, so declare.

### 4.5.6 Bidder's Qualifications and Experience

Bidders shall provide a summary which lists their previous work that is—in size, scope and complexity—similar to the services requested in this RFP. The participating managers and staff must be identified for each project listed – along with an indication of whether these individuals are proposed for Maine's project. Vendors must copy the form provided in Appendix B and use it to describe each project. The information must be provided for both the prime contractor and all subcontractors.

The bidder will address the areas listed below. Bidders must provide narrative descriptions to highlight the similarities between their experience and the services requested in this RFP. Bidder and subcontractor experience will be listed separately. Bidders will identify projects on which they gained experience in the following areas and indicate if they were the prime contractor or subcontractor:

The minimum experience areas to be addressed include:

- Wireless computer networks, especially in school settings
- Grades 7-8 school projects
- Project management, especially with multi-site projects
- Support and maintenance of deployed systems
- Experience maximizing student achievement with wireless networks in educational settings

Bidders shall provide at least 2-3 customer references who, from a customer perspective, can attest to the bidder's qualifications and experience in each of the above areas, including the level and quality of service the customer reference has experienced, focusing particularly on K-12 wireless classroom solutions. Each customer reference must include the company name, the name of one or more official contacts within the company, the company address, phone number(s), an indication of how long the customer and the bidder have had a relationship, and a brief description of that relationship. The Department may contact some, all or none of these references. The bidder should "clear" any such Department contact with references in order to avoid any communications problems or difficulties with proprietary information, if any.

Also fully describe the availability of the systems (associated components and replacement equipment) from the manufacturers and describe any difficulties your firm has encountered in obtaining equipment from its sources within its designated timelines.

## **Section 4 – Proposal Submission Requirements**

### **4.5.7 Staff Qualifications**

Bidders will provide a summary of relevant experience of the proposed staff. Bidder and subcontractor staff experience will be shown separately.

- Proposed Organizational Chart for the Project. At a minimum, the organizational chart shall show the names of key management staff, supervisors of major functional areas of the project, and the number of staff assigned to each functional area.
- Description of Responsibilities for All Proposed Staff.
- Names and Resumes (or other summaries of the staff's educational experience, work experience, certifications) of All proposed staff.
- A listing of each staff's prior engagements and description of associated assigned duties on similar projects – Vendors must copy and use the form provided in Appendix F.
- Time Commitments of Proposed Staff (number of staff days per person over the course of the project).

Note that the Department reserves the right to reject any of the above proposed individuals.

### **4.5.8 Subcontracts/Subcontractors**

If the bidder intends to subcontract any part of the bidder's performance hereunder, state the total percentage of performance hours to be subcontracted; and identify each subcontractor by name, address, and telephone number, and provide the percentage of performance hours for each. The bidder must describe how it will function as prime contractor and be held accountable for the effective deployment of the solution and the performance standards required under this RFP.

## **Section 4 – Proposal Submission Requirements**

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**Appendix A**  
**State of Maine Agreement to Purchase Services**  
**Introduction**

**Introduction**

The contents of the document in this appendix represent the model of the agreement that will result from award of this RFP. The final version will be created and signed after successful negotiations are completed with the awarded provider.

Each bidder should become familiar with this document and the agreement requirements. Portions of this document which represent annotational guides for the readers/bidders of this agreement are marked by **textual shading (such as this)** and are not part of the agreement language. This introduction page is also such an annotational area.

The sections of the agreement document are:

- State of Maine Agreement to Purchase Services, Page 1 (signature page) - State of Maine Form BP54
- State of Maine Agreement, Rider A, Specifications of Work to be Performed
  - § Section I, Elements of the Agreement
  - § Section II, Agreement Interpretation – Controlling Terms
  - § Section III, Part One: Outcomes, Indicators and Measures
  - § Section III, Part Two: Terms and Conditions
  - § Attachments
- State of Maine Agreement, Rider B – Payment and Other Provisions

**Appendix A**  
**State of Maine Agreement to Purchase Services**  
**Introduction**

[This page has been intentionally left blank.  
The Agreement begins on the next page.]

**Appendix A**  
**State of Maine Agreement to Purchase Services**

Page 1 of

Agreement No: \_\_\_\_\_

**STATE OF MAINE**  
**DEPARTMENT OF**  
**Agreement to Purchase Services**

THIS AGREEMENT, made this \_\_\_\_\_ day of \_\_\_\_\_, is by and between the State of Maine, \_\_\_\_\_, hereinafter called "Department," and \_\_\_\_\_, located at \_\_\_\_\_, telephone number \_\_\_\_\_, hereinafter called "Provider", for the period of \_\_\_\_\_ to \_\_\_\_\_.

The Employer Identification Number of the Provider is \_\_\_\_\_.

WITNESSETH, that for and in consideration of the payments and agreements hereinafter mentioned, to be made and performed by the Department, the Provider hereby agrees with the Department to furnish all qualified personnel, facilities, materials and services and in consultation with the Department, to perform the services, study or projects described in Rider A, and under the terms of this Agreement. The following riders are hereby incorporated into this Agreement and made part of it by reference:

Rider A - Specifications of Work to be Performed

Rider B - Payment and Other Provisions

IN WITNESS WHEREOF, the Department and the Provider, by their representatives duly authorized, have executed this agreement in \_\_\_\_\_ original copies.

**DEPARTMENT OF**

By: \_\_\_\_\_  
Name and Title, Department Representative

and

By: \_\_\_\_\_  
Name and Title, Provider Representative

Total Agreement Amount: \$

\_\_\_\_\_  
State Controller

Approved: \_\_\_\_\_  
Chair, State Purchases Review Committee

BP54 (Rev 4/98)

# **Appendix A** **State of Maine Agreement to Purchase Services**

## MFASIS ACCOUNT CODING

|             |           |     |     |     |            |      |          |     |            |         |                |
|-------------|-----------|-----|-----|-----|------------|------|----------|-----|------------|---------|----------------|
| VENDOR CODE | DOC TOTAL | FND | AGY | ORG | SUB<br>ORG | APPR | ACTIVITY | OBJ | SUB<br>ORG | JOB NO. | REPT.<br>CATG. |
|             |           |     |     |     |            |      |          |     |            |         |                |

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| VENDOR CODE | DOC TOTAL | FND | AGY | ORG | SUB<br>ORG | APPR | ACTIVITY | OBJ | SUB<br>ORG | JOB NO. | REPT.<br>CATG. |
|             |           |     |     |     |            |      |          |     |            |         |                |

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|-------------|-----------|-----|-----|-----|------------|------|----------|-----|------------|---------|----------------|
| VENDOR CODE | DOC TOTAL | FND | AGY | ORG | SUB<br>ORG | APPR | ACTIVITY | OBJ | SUB<br>ORG | JOB NO. | REPT.<br>CATG. |
|             |           |     |     |     |            |      |          |     |            |         |                |

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|-------------|-----------|-----|-----|-----|------------|------|----------|-----|------------|---------|----------------|
| VENDOR CODE | DOC TOTAL | FND | AGY | ORG | SUB<br>ORG | APPR | ACTIVITY | OBJ | SUB<br>ORG | JOB NO. | REPT.<br>CATG. |
|             |           |     |     |     |            |      |          |     |            |         |                |

|             |           |     |     |     |            |      |          |     |            |         |                |
|-------------|-----------|-----|-----|-----|------------|------|----------|-----|------------|---------|----------------|
| VENDOR CODE | DOC TOTAL | FND | AGY | ORG | SUB<br>ORG | APPR | ACTIVITY | OBJ | SUB<br>ORG | JOB NO. | REPT.<br>CATG. |
|             |           |     |     |     |            |      |          |     |            |         |                |

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| VENDOR CODE | DOC TOTAL | FND | AGY | ORG | SUB<br>ORG | APPR | ACTIVITY | OBJ | SUB<br>ORG | JOB NO. | REPT.<br>CATG. |
|             |           |     |     |     |            |      |          |     |            |         |                |

**Appendix A**  
**State of Maine Agreement to Purchase Services**  
**RIDER A — Specifications of Work to be Performed**

**RIDER A**  
**SPECIFICATIONS OF WORK TO BE PERFORMED**

**I. ELEMENTS OF THE CONTRACT**

The following documents, attachments, and exhibits constitute the State of Maine Contract for Special Services with (Insert Vendor's Name), and are herein incorporated by reference into the Contract Provisions:

1. State of Maine Contract for Special Services, Page 1;
2. State of Maine Contract for Special Services, Rider B, Payment and Other Provisions;
3. State of Maine Contract for Special Services, Rider A, Specifications of Work to be Performed;
4. State of Maine Department of Education's Request for Proposals, (RFP title or description) and any amendments or other written documents incorporated into the RFP;
5. Any written correspondence between the State of Maine and (Vendor name) identified by the State as significant to the process;
6. (Vendor name)'s Proposal in response to the RFP identified in 4., above.

**II. CONTRACT INTERPRETATION - CONTROLLING TERMS**

It is mutually understood and agreed that in the event of any conflict among the provisions of the documents, attachments, and/or exhibits that constitute the State of Maine Contract for Special Services with (Vendor Name), listed in Article I above, the conflict shall be resolved by giving precedence to the documents in the order listed, with Item 1, State of Maine Contract for Special Services, Page 1, having the highest precedence and Item 6, (Vendor name)'s Proposal in response to the RFP being subordinate to all other listed documents.

**III. SERVICE SPECIFICATIONS: PART ONE**

(Part One of Rider A will include Outcomes, Indicators and Measures. Outcomes are broad goals of the agreement, and may be only a few in number. Indicators are specific objectives included under a broad goal; they are the strategies identified to achieve the Outcome sought and thus there may be several Indicators associated with any Outcome. Measures are criteria, milestones, accomplishments, products or other deliverables by which completion of performance of an Indicator is measured. This section also includes any negotiated exceptions to the requirements of the Department's RFP, and any additional service specifications to which the parties have agreed.

Any exceptions to the proposal would be stated here, as would any additional specifications not found elsewhere.)



**Appendix A**  
**State of Maine Agreement to Purchase Services**  
**RIDER A — Specifications of Work to be Performed**

**III. SERVICE SPECIFICATIONS: PART TWO**

This section of the RFP provides the Terms and Conditions associated with this procurement. The formal agreement to be entered into with the successful bidder (hereinafter the “Provider”) shall contain, at a minimum, the terms and conditions set forth in this section, Rider A, and in the subsequent section, Rider B.

The term “Agreement” as used here is defined as the legal agreement between the State and the successful bidder written as a result of this RFP.

The Provider will provide services in accordance with the following TERMS AND CONDITIONS.

**1 GENERAL**

The Agreement between the Department of Education, State of Maine and the Provider shall include those items identified in Article I, Elements of the Agreement, of the State of Maine Agreement for Special Services, Rider A. It is mutually understood and agreed that in the event of any conflict among the provisions of the documents, attachments, and/or exhibits that constitute the State of Maine Agreement for Special Services with the Provider, the conflict shall be resolved by giving precedence to the documents in the order listed in Article II of the State of Maine Agreement for Special Services, Rider A.

No modification or change of any provision in the Agreement shall be made, or be construed to have been made, unless such modification is mutually agreed to in writing by the Provider and the State. The Agreement modification will be incorporated as a written amendment to the Agreement. Memoranda of understanding and correspondence shall not be construed as amendments to the Agreement.

In Maine, authority to approve agreements on behalf of the State is vested in the initiating department, the State Contract Review Committee and the Attorney General. The Provider shall sign an agreement which shall then be forwarded for approval and signature by all appropriate officials in the Maine State government. The Department’s Agreement Administrator shall be the single authority to act for the State under the Agreement. Whenever the State is required by terms of the Agreement to provide written notice to the Provider, such notice must be signed by the Agreement Administrator or designee.

***1.1 Deviations from the Agreement***

The requirements appearing in this RFP shall become a part of the terms and conditions of the Agreement. Any deviations from the RFP must have been specifically defined by the Provider in its proposal which, if accepted by the State, must have become part of the Agreement, but such deviations must not have been in conflict with the basic nature of this offer.

**Appendix A**  
**State of Maine Agreement to Purchase Services**  
**RIDER A — Specifications of Work to be Performed**

***1.2 Beginning of Work***

The Provider must not commence any billable work until a valid agreement has been fully executed by the parties and approved by the State Contract Review Committee. The Project Manager will notify the successful Provider in writing that work may commence.

***1.3 Governing Law***

The Agreement shall be governed in all respects by the laws, statutes, and regulations of the United States of America and of the State of Maine. Any legal proceedings against the State regarding this RFP or any resultant agreement shall be brought in State of Maine administrative or judicial forums.

***1.4 Attorney's Fees***

In the event of any litigation, appeal, or other legal action to enforce any provision of the Agreement, the Provider and the State agree to pay their own expenses of such action, including attorney's fees and costs at all stages of litigation, unless otherwise set by the court or hearing officer.

***1.5 Advertising Award***

The Provider shall agree not to refer to awards in commercial advertising in such a manner as to state or imply that the firm or its services are endorsed or preferred by the State of Maine. News releases pertaining to this project will not be made without prior approval from the Agreement Administrator. The Provider will submit to the Department all advertising, written sales promotions, press releases and other publicity matters relating to this Agreement and will not publish or use such advertising, sales promotion, press releases, or publicity matters without prior written consent of the Department. However, the Provider may include the State of Maine's name and a factual description of the work performed under this Agreement in its list of references and in the experience section of proposals to third parties, in its Annual Report to Stockholders, and whenever required by reason of legal, accounting or regulatory requirements.

***1.6 Notices***

After Agreement award, all notices under the resultant Agreement shall be deemed duly given: (1) upon delivery, if delivered by hand against receipt, or (2) three days after posting if sent by registered or certified mail, return receipt requested.

All notices are to be delivered to the Agreement Administrator at the address below or to such other address or party as is designated.

Department Agreement Administrator (will be named in the final executed approved agreement)  
Department of Education  
Augusta, Maine 04333

Either party may change its address for notification purposes by giving written notice of the change and setting forth the new address and an effective date.

**Appendix A**  
**State of Maine Agreement to Purchase Services**  
**RIDER A — Specifications of Work to be Performed**

**1.7 Titles**

Titles of paragraphs used herein are for the purpose of facilitating ease of reference only and shall not be construed to infer contractual construction of language.

**2 TYPE OF AGREEMENT**

The Agreement shall be on the basis of a fee for equipment and services as required by this RFP, and set forth in this Agreement. This RFP is specifically intended to solicit proposals for an Agreement on the basis of costs and services on a per seat per year basis, although the State reserves the right to determine the type of agreement most advantageous to the State from a cost standpoint in the negotiation of the agreement with the winning bidder.

**2.8 Term of the Agreement**

The parties will enter into a four year agreement for the required equipment and services, with renewal for up to two (2) additional one year periods, for a total of six years, at the Department's sole discretion. The Department may terminate the four year agreement earlier for nonperformance by the Provider and in accordance with the terms set forth in the agreement and with all governing law. The Department reserves the option to consider expanding the program to other grades, such as high school, with the schedule for expansion to be negotiated by the parties.

**2.9 Limitation**

The Agreement offered will be subject to available budgetary appropriations and shall not create any obligation on behalf of the State in excess of such appropriations. In the event of de-appropriation of funds or appropriation of funds such that the State must restrict or terminate funding for this Agreement, the State shall endeavor to provide as much advance notice as possible of the budgetary action.

It is understood by the parties that the termination clause regarding non-appropriation of funds by the Legislature is a requirement of both State law and Maine Constitution.

**2.10 Fiscal Year**

For the purposes of this RFP, "state fiscal year" will be defined as the State fiscal year: July 1 through June 30.

**3 FORCE MAJEURE**

The Provider shall not be liable for any damages if the failure to perform the Agreement arises out of causes without the fault or negligence of the Provider. Such causes may include, but are not restricted to, acts of God, fires, floods, epidemics, quarantine restrictions, strikes, freight embargoes, and unusually severe weather; but in every case the failure to perform must be without the fault or negligence of either the Provider or its Subcontractor(s). When such a cause arises, the Provider shall notify the State of Maine immediately in writing of its failure to perform, describing the cause of failure and how it affects performance, and the anticipated

**Appendix A**  
**State of Maine Agreement to Purchase Services**  
**RIDER A — Specifications of Work to be Performed**

duration of the inability to perform. The State of Maine shall review the information provided and may, at its option, terminate the Agreement in accordance with the Termination of Agreement provisions in Rider B, State of Maine Agreement for Special Services (in Appendix A).

#### **4 LIQUIDATED DAMAGES**

The State and the Provider agree that in the event of a Provider failure to meet the standards defined below within the time set forth, damage shall be sustained by the State and that it is and will be impractical and extremely difficult to ascertain and determine the actual damages which the State will sustain by reason of such failure. The success of an innovative educational initiative is critically dependent upon early success, acceptance, and adoption. The damage to goodwill, long-term success, and educational impact is extremely difficult to quantify. Moreover, substantial performance at many sites or with many components is simply not sufficient to ensure the success of the initiative. It is essential to have substantial functionality for the overwhelming majority of users at the overwhelming majority of sites in order for the desired educational outcomes to be achieved.

It is therefore agreed that the State may require the Provider to pay liquidated damages for such failures according to the following subsections. Such liquidated damages shall be in addition to and without limitation of any rights or remedies which the State may have under the Agreement or at law or in equity arising out of or related to any other breach by the Provider of its obligations. Such liquidated damages are not a penalty. Written notification of failure to meet a timeliness standard, performance standard, documentation requirement or deliverable will be given by the Project Manager to the Provider. Based upon the nature of the failure, the Provider shall have a very limited time period from the date of receipt of written notification of a failure to correct the failure set forth in the written notification. If the failure is not resolved within these respective time periods as set forth in the notice, liquidated damages may be imposed retroactively to the date of expected delivery. The State at its option may begin default proceedings at any point during the period.

##### **4.8 General Deployment Failure**

In the event that the Provider fails to ensure substantial functionality in an educational setting, as described in Section 3 (Scope of Work) for the overwhelming majority of users at the overwhelming majority of sites by September 20, 2002, the Department may charge the Provider up to \$20,000 per day for each day that successful deployment is not achieved, the amount to be determined solely by the Department based on the circumstances, not to exceed a total of \$1,000,000.

##### **4.9 Substantial Non-Delivery**

In the event that the Provider fails to deliver in a timely and acceptable manner significant implementation items described in section 3.10, including but not limited the work plan, demonstration schools, and other items delimited in Rider A, the Department may charge the Provider up to \$2,000 per day for each day that successful delivery is not achieved, the amount

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to be determined solely by the Department based on the circumstances, not to exceed a total of \$20,000 per occurrence.

***4.10 Service Performance***

In the event that the Provider fails to provide educationally functional services to each seat and each site consistent with the requirements in Section 3 (Scope of Work), the Department may charge the Provider either up to \$10 per hour per seat or up to \$200 per hour per site, the determinant of payment standard to be made by the Department, not to exceed \$10,000 per event or \$200,000 in any calendar year. Hours counted shall be hours of the Period of Prime Usage, beginning the time of failure to satisfy the repair, replacement, or restoration of service provisions in Section 3.

***4.11 Annual E-Rate Qualification***

In the event that the Department, the schools or both do not receive Universal Service Fund discounts for the equipment and services associated with this Agreement, due to the Provider failing to provide assistance, in a timely fashion, regarding the Universal Service Qualification on an annual basis beginning in 2002, the Department may charge the Provider the amount of discount funding which otherwise would have been received. The Provider will provide assistance in identifying the types of equipment eligible for the E-Rate discount and in identifying equipment in the Provider's solution that meets the E-Rate eligibility criteria. The Provider will also provide assistance in completing/submitting required forms such as the 471 form and the 486 form regarding discount funding for equipment. Notwithstanding the above, the Provider shall not be obligated to pay the amount of discount funding described above in the event that non-receipt of discounts was due to Congressional inaction, inadequate federal funding or other federal inaction.

**5 FAILURE TO PERFORM**

In the event Provider has failed to perform any substantial obligation under this agreement, the State may withhold all monies due and payable to Provider, without penalty, until such failure is cured or otherwise adjudicated. Notwithstanding the above, the Provider must be provided with written notice of their failure to perform with reasonable time to comply.

**6 PROVIDER PERSONNEL**

The State believes that the Provider must commit dedicated, highly skilled personnel to the State to perform the contracted services.

The State shall retain the right to reject any of the Provider's and/or Subcontractor's assigned employees whose qualifications, in the State's judgment, do not meet the standards established by the State as necessary for the performance of the services. In considering the Provider's employee's qualifications, the State will act reasonably and in good faith.

During the course of the Agreement, the State reserves the right to require the Provider to reassign or otherwise remove from the project any Provider or Subcontractor employees found unacceptable by the State. The Provider, at the request of the Department, will remove a

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particular individual from the project team provided the Department's reasons for the request are provided in good faith, are based on legitimate business reasons and are not discriminatory.

**7 CHANGES IN SCOPE AND AGREEMENT AMENDMENTS**

The State may, at any time by written order, make changes within the general scope of the resulting Agreement. No changes in scope are to be conducted except at the approval of the State. Moreover, no modification or change of any provisions of the Agreement shall be made, or be construed to be made, unless such modification is mutually agreed to in writing by the Provider and the State. The Agreement modification will be incorporated as a written amendment to the Agreement.

This section establishes the only procedures by which the Provider may obtain any compensation or reimbursement in excess of the amounts specifically provided for elsewhere in the Agreement for any services rendered or property delivered or expense incurred in the performance of the Agreement. The State and the Provider agree that the provisions of this Subsection 7 shall apply if the parties are unable to reach mutual agreement regarding Changes in Scope.

- 7.1. From time to time, the Department may request modifications to the project not required by any provision of the Agreement. The Department shall make any such request in writing signed by the Project Manager and plainly labeled or titled a "Change Order." The Change Order shall specify whether the requested change is to be implemented on a certain date, or placed into effect only after approval of the Provider's price proposal as described in Section 7.2 below.
- 7.2. The Provider shall promptly, and in no event more than fourteen (14) days after receipt of such Change Order, furnish to the Project Manager a written statement whether the change has a price or schedule impact. If there is a price or schedule impact, the statement shall include a description of the estimated price increase or decrease involved in implementing the change and any impact on the schedule. Any statement of price increase shall be accompanied by substantiation sufficient to show that the estimated increase meets all of the following criteria:
  - 7.2.1. The charge for Provider staff is based solely upon the categories and rate identified in the proposal; and
  - 7.2.2. Allowance was made for any increase or decrease in the cost of the Provider's performance of the remainder of the Agreement, as a result of implementing the Change Order.
- 7.3. The parties shall then negotiate and attempt in good faith to agree upon a plan and schedule for implementation of the Change Order, and the time, manner, and amount of payment or price increase or decrease or change to schedule consistent with the criteria in Section 7.2 above.
- 7.4. If the parties are unable to reach an agreement under 7.3 above, the Project Manager may make a determination of the revised price or schedule, and, upon written instruction from the Project Manager, the Provider shall proceed forthwith to implement the Change Order, subject to the Provider's right to appeal the Project Manager's determination of

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the price or schedule. In the event the Project Manager fails to make a price or schedule determination and instruct the Provider in writing, the Provider shall not be obligated to implement the Change Order. The Provider shall not be entitled to any compensation or other consideration for implementing a Change Order for which the Project Manager has not made a determination of the revised price or schedule.

- 7.5. If in the sole judgment of the Project Manager, the modification in a Change Order is within the general scope of the Agreement or is otherwise necessary to achieve compliance with Maine or federal law or regulation, he or she may so inform the Provider in which event, the Provider shall proceed forthwith to implement the Change Order without initial resort or recourse to the provisions of Sections 7.2 and 7.3 above. The procedures established in Sections 7.2 and 7.3 or 7.4, as appropriate, shall be followed as soon as practicable after the Provider has begun implementation of the Change Order.
- 7.6. If the Provider considers that an Event constitutes a Change Order, but is not plainly identified, labeled, or titled as such, the Provider shall so advise the Project Manager in writing no later than three (3) workdays from its identification or discovery of such Event and shall request his or her written confirmation thereof. Such notice to the Project Manager shall state:
- 7.6.1. the nature and pertinent circumstances of the communication, act, or omission regarded as a Change Order;
  - 7.6.2. the date of the communication, act, or omission, and the identification of each individual involved in such communication, act, or omission, listing his or her name and function;
  - 7.6.3. the identification of any documents involved;
  - 7.6.4. the substance of any oral communications;
  - 7.6.5. the particular technical requirements or Agreement requirements regarded as changed;
  - 7.6.6. the direct and foreseeable consequential effects of the communication, act, or omission regarded as a Change Order upon the Agreement price, manner, and sequence of performance, and delivery of supplies or services, identifying which supplies or services are or will be affected; and
  - 7.6.7. the Provider's best estimate as to the extent to which each such price and performance schedule element of the Agreement should be adjusted.

The Project Manager shall respond within ten (10) days of receipt of the Provider's notice as required above, either:

- 7.6.8. to countermand the action or communication regarded as an Event;
- 7.6.9. to deny that the Event constitutes a Change Order under this Section 7;
- 7.6.10. to confirm that the Event is a Change Order by issuance of a written change notice designated a Change Order; or

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7.6.11. if the information in the Provider's notice is inadequate to permit a decision to be made, advise the Provider as to what additional information is required and establish the date by which said information should be furnished.

If the Provider complies with any order, direction, interpretation or determination, written or oral, from someone other than the Project Manager without providing the notice in the manner and within the time specified in Section 7.6, the Department shall not be liable for any increased price, delay in performance or Agreement non-conformance by the Provider.

- 7.7. If the Project Manager denies that the Event constitutes a basis for an adjustment in price or performance schedule, the Project Manager shall issue a final decision to this effect within a reasonable period of time.
- 7.8. Except as herein provided, no order, statement, or conduct of the Project Manager, the Department or any agent or representative thereof, shall be treated as a Change Order under this Section 7 or entitle the Provider to an equitable adjustment hereunder.
- 7.9. Any claim by the Provider for adjustment under this Section 7 must be asserted within thirty (30) days from the date of receipt by the Provider of a written Change Order under Section 7.1, a written instruction under Section 7.4 or the Provider's furnishing of a written notice or the Project Manager's acknowledgment of a Change Order under Section 7.6; provided, however, that the Project Manager, if he or she in his or her sole discretion decides the facts justify such action, may receive and act upon such claim asserted at any time prior to final payment under the Agreement.
- 7.10. For the purpose of issuing Change Orders under this Agreement, the term "Project Manager" shall not include any representative of the Project Manager whether or not such representative is acting within the scope of his authority except only in those instances where the Project Manager has notified the Provider in writing, citing the authority of this Section 7.10, that a specified individual has the authority to issue Change Orders, including a description of the exact scope and duration of the individual's authority.
- 7.11. In no event shall the correction of any Deliverable to obtain its approval, nor any services required to satisfy conditions on certification, nor performance of any other work required under the Agreement be deemed a modification permitting or requiring treatment as a Change Order.
- 7.12. All work for which the Provider is entitled to any compensation for Provider staff in accordance with the provisions of this Section 7 shall be compensated solely according to the rates set forth in the Provider's proposal.

## **8 DISPUTE RESOLUTION**

In the event of any dispute arising during the term of the Agreement concerning performance of the Agreement, either party shall serve notice of such dispute on the other party, and the dispute shall be decided by the Agreement Administrator who shall reduce his decision to writing and serve a copy on the Provider. The decision of the Agreement Administrator shall be final and



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conclusive. The Agreement Administrator's decision in the event of any written notice of dispute shall be final subject to the Provider's right to relief under applicable law.

## **9 CONFIDENTIALITY OF INFORMATION**

All materials and information provided to the Provider by the State or acquired by the Provider on behalf of the State whether verbal, written, magnetic tape, cards or otherwise shall be regarded as confidential information in accordance with the provisions of federal and State law and ethical standards, and all necessary steps shall be taken by the Provider to safeguard the confidentiality of such material or information in conformance with federal and State law and ethical standards.

## **10 PRIME PROVIDER RESPONSIBILITY**

The Provider is solely responsible for the fulfillment of the Agreement with the State.

The Provider will assume responsibility for all services offered and accepted by the Department and described in this Agreement whether or not the Provider is the provider of said services. The State will consider the selected Provider to be the sole point of contact with regard to all Agreement matters, including billing, invoicing, delivery of services and/or deliverables, and completion of tasks. Bills and invoices for services shall be issued by and be payable to the Provider. The Provider will be responsible for the entire Agreement performance whether or not Subcontractors are used.

### ***10.1 Sub-Agreements***

Unless provided for in the Agreement, no Agreement shall be made by the Provider with any other party for furnishing any of the work or services herein contracted for without the consent, guidance, and approval of the State. Any sub-agreement hereunder entered into, subsequent to the execution of the Agreement with the Provider, must be approved by the State. This provision will not be taken as requiring the approval of Agreements of employment between the Provider and personnel assigned for services thereunder.

All references in the RFP to the Provider should be construed to encompass both the Provider and the Subcontractor(s).

All sub-agreements must contain the following requirements:

- all sub-agreements shall be in writing and shall contain provisions which are consistent with the provisions of this Agreement, except as permitted in writing by the Agreement Administrator; and
- all sub-agreements must be signed and delivered to the Agreement Administrator within five working days following the Agreement award date.

The Provider shall give the State immediate notice in writing of any legal action or suit filed, and prompt notice of any claim made against the Provider by any subcontractor or vendor which may result in litigation related in any way to this Agreement or which may affect the performance of duties under this Agreement. The requirement of prior approval of any sub-agreement under this

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Agreement shall not make the State a party to any sub-agreement or create any right, claim or interest in the subcontractor or proposed subcontractor against the State. The Provider agrees to defend (subject to the approval of the Attorney General) and indemnify and hold harmless the State against any claim, loss, damage, or liability against the State based upon the prior approval requirements of this Subsection 10.1. No sub-agreement or delegation shall relieve or discharge the Provider from any obligations or liability under this Agreement.

## **11 WAIVER**

The Agreement resulting from this RFP may be modified only by written amendment executed by all parties hereto, and approved by the appropriate State officials and federal agencies, with the exception of terms outlined in Subsection 7.

## **12 WARRANTY**

The Provider will be responsible for a warranty period as defined in RFP Section 3.9.2. The Provider will be required to expressly warrant services and/or deliverables as being correct and compliant with the terms of this Agreement. Any work performed under this Agreement during the warranty period will be done at no additional cost to the State.

Provider responsibility with respect to warranty shall be to correct deficiencies in any deliverables within a timely basis as defined by the State and replace incorrect or defective deliverables within one week of notification by the State of such deficiencies, or such longer period as may be necessary using all diligence and dispatch as agreed between the Provider and the State. If the Provider fails to repair a deficiency or defect within the warranty period, the State may, at its option, act to repair, and the Provider shall be required to reimburse the State for all costs incurred. Use of a subcontractor during the Agreement period does not release the Provider of any responsibility with regard to this Warranty.

## **13 INSURANCE**

On or before beginning performance under the Agreement, the Provider shall procure and maintain, from an insurance company duly authorized to do business in Maine, insurance against claims for injuries to persons or damages to property which may arise from or in connection with the performance of the work by the Provider, its agents, representatives, employees or subcontractors, as follows.

### ***13.1 Minimum Insurance***

While it is the Provider's responsibility to determine and acquire the appropriate maximum levels of insurance necessary, the Provider shall obtain, pay for, and keep in force for the duration of the agreement the following minimum insurance and shall furnish a certificate or certificates evidencing that such insurance is in effect:

- Disability, workman's compensation, and unemployment compensation in accordance with the statutory requirements of the State of Maine;

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- Insurance Services Office (ISO) Business Auto Coverage covering Automobile Liability, code “1” “any auto” and endorsement “Changes in Business Auto and Truckers Coverage forms - Insured Contract”;
- Commercial General Liability; ISO Broad Form, occurrence basis, including contractual liability, fire legal liability, and products and completed operations coverage.

***13.2 Other Insurance Provisions***

Unless this requirement is waived by the State, the policies are to contain, or be endorsed to contain, the following provisions:

- 13.2.1. The State, its officers, agents, and employees are to be covered as insureds as respects: liability arising out of activities performed by or on behalf of the Provider, including the insured’s general supervision of the Provider; and automobiles owned, leased, hired, or borrowed by the Provider. The coverage shall contain no special limitations on the scope of protection afforded to the State, its officers, agents and employees. All certificates of insurance must name State of Maine as additional insureds.
- 13.2.2. The Provider’s insurance coverage shall be primary insurance as respects the State, its officers, agents, and employees. Any insurance or self- insurance maintained by the State for its officers, agents, and employees shall be excess of the Provider’s insurance and shall not contribute with it.
- 13.2.3. Any failure to comply with reporting provisions of the policies shall not affect coverage provided to the State, its offices, agents and employees.
- 13.2.4. The Provider’s insurance shall apply separately to each insured against whom claim is made or suit is brought, except with respect to the limits of the insurer’s liability.

***13.3 Certificates***

The Provider shall furnish to the State certificates of insurance, with (only) those endorsements effecting coverage required by these Insurance Requirements, evidencing that required insurance is in effect, for the policy amounts, and applicable policy numbers and expiration dates, within ten days of Agreement signing. The certificates and endorsements for each insurance policy are to be signed by a person authorized by the insurer to bind coverage on its behalf. The State reserves the right to require complete, certified copies of all required insurance policies at any time.

In the event of cancellation of any insurance coverage, the Provider shall immediately notify the State of such cancellation. The Provider will be required to obtain suitable replacement coverage within 14 days of the cancellation. The State, at its option, may impose a stop work order on the Provider until such replacement coverage is secured and approved by the State. If a stop work order is imposed, the State shall not be liable for any costs or lost profits incurred by the Provider.

***13.4 Notice of Change***

The Provider shall provide the State with written notice at least ten days prior to any change in the insurance coverages obtained to comply with this subsection. This includes, but is not

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limited to, any written notice as provided by the insurer of any amendment, renewal, or cancellation of the relevant policies.

***13.5 Liability Not Limited***

The provisions of this clause shall not be deemed to limit the liability or responsibility of the Provider or any of its subcontractors hereunder.

**14 PAYMENT**

Payments are predicated upon successful completion and written approval by the State of the described deliverables as set forth in this Agreement comprising the task. Progress payments, based upon approved intermediate deliverable and/or service, will be allowable as specified in the final Agreement. Payments will be made to the Provider after written approval by the Project Manager. The State will make a reasonable effort to achieve Provider payments within 30 workdays after receipt of invoice.

***14.1 Invoices***

Invoices for payment, submitted on forms subject to the approval of the State, shall be submitted to:

*[The name and address will be provided in the final executed approved Agreement.]*

Invoices shall contain sufficient detail to allow proper cost allocation among all participants. No invoices will be processed for payment until approved by the Project Manager.

***14.2 Method of Charging***

The charges described in the Agreement are the only charges now or hereafter to be levied by the Provider for the services to be performed by it. There are no other charges to be made by the Provider to the State, unless they are performed in accordance with the provisions of Subsection 7 Changes in Scope.

The Provider shall maintain documentation for all charges against the State under this Agreement. The books, records and documents of the Provider, insofar as they relate to work performed or money received under this Agreement, shall be maintained for a period of three full years from the date of the final payment, and shall be subject to audit at any reasonable time and upon reasonable notice, by the State, or any appropriate federal agency, or their duly appointed representatives. The records shall be maintained in accordance with Generally Accepted Accounting Principles (GAAP).

**15 PROHIBITION AGAINST ADVANCE PAYMENTS**

No compensation or payments of any nature will be made in advance of services actually performed.

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**16 INSPECTION AND APPROVAL**

Final inspection and approval of all work required under the Agreement shall be performed by the Project Manager and other officials that the State of Maine may so designate.

The State of Maine or its authorized representatives shall at all reasonable times have the right to enter the premises or such other places where duties under this Agreement are being performed, to inspect, monitor or otherwise evaluate the work being performed. All inspections and evaluations shall be performed in such a manner that will not unreasonably delay work.

**17 CONFLICT OF INTEREST**

No official or employee of the State and no other public official of the State of Maine or the federal government who exercises any functions or responsibilities in the review or approval of the undertaking or carrying out of the requested services shall, prior to the completion of the term of this Agreement, voluntarily acquire any personal interest, direct or indirect, in the resulting Agreement or proposed Agreement.

The Provider covenants that it presently has no interest and shall not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance of its services hereunder. The Provider further covenants that in the performance of this Agreement, no person having any such known interests shall be employed.

**18 STATE PROPERTY**

The Provider shall be responsible for the proper custody and care of any State owned property furnished for Provider's use in connection with the performance of the Agreement, and the Provider will reimburse the State for its loss or damage, normal wear and tear excepted.

**19 COPYRIGHT OF DATA**

The Provider may not publish or copyright any data without prior approval, unless otherwise stated herein. The State and the federal government shall have the right to publish, duplicate, use and disclose all such data in any manner, and for any purpose whatsoever, and may authorize others to do so.

"Data" shall mean all results, technical information and materials developed and/or obtained in the performance of the services hereunder, including but not limited to, all reports, surveys, plans, charts, recordings (video and/or sound), pictures, drawings, analyses, source and object code, graphic representations, computer programs and printouts, notes and memoranda, and documents whether finished or unfinished, which result from or are prepared in connection with the services performed hereunder.

**20 POLICY DETERMINATIONS**

The State shall determine all program policy for the Department. In the event that the Provider may request in writing that the State issue policy determinations or operating guidelines required for proper performance of the Agreement, the State shall do so in writing in a timely manner, and

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the Provider shall be entitled to rely upon and act in accordance with such policy determinations and operating guidelines, and shall incur no liability in doing so unless the Provider acts negligently, maliciously, fraudulently, or in bad faith.

**21 AUDIT LIABILITIES**

In addition to, and not in any way in limitation of the obligation of the Agreement, it is understood and agreed by the Provider that the Provider shall be held liable for any State or federal audit exceptions arising from the fault or negligence of the Provider, provided that the Provider is given the opportunity to cure the cause of the exceptions. If such exceptions are not cured pursuant to the terms of the Agreement, the Provider shall return to the State all payments made under the Agreement to which exception has been taken or which has been disallowed because of such an exception.

**22 PRICE PROTECTION**

The Provider agrees all the prices, terms, warranties, and benefits granted by the Provider are comparable to or better than the equivalent terms being offered by the Provider to any present customer for comparable services. Except as otherwise provided herein, if the Provider shall, during the term of the Agreement, enter into arrangements with any other said customer providing greater benefits or more favorable terms for like services, the Provider shall be obligated to provide the same for the State of Maine. The Agreement will be amended to reflect any cost deduction.

**23 SEVERABILITY**

If any term or condition of this Agreement or the application thereof to any person(s) or circumstances is held invalid, such invalidity shall not affect other terms, conditions, or applications which can be given effect without the invalid term, condition, or application; to this end the Terms and Conditions of this Agreement are declared severable.

**24 COVER**

If, in the reasonable judgment of the State, a default by the Provider does not warrant termination, reasonable efforts to induce the Provider to cure the default are unavailing, and the default is capable of being cured by the State or by another provider without unduly interfering with continued performance by the Provider, the State may provide or procure the services reasonably necessary to cure the default, in which event the Provider shall reimburse the State for the reasonable cost of those services.

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[Any Rider A Attachments would be attached here.]

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**Rider B — Payment and Other Provisions**

**RIDER B**

**METHOD OF PAYMENT AND OTHER PROVISIONS**

1. **AGREEMENT AMOUNT** \$
2. **INVOICES AND PAYMENTS** The Department will pay the provider as follows: regular payments based on deliverables successfully implemented, or the number of seats in service, starting with the first quarter of fiscal year 2002-03. Payment is based on delivery and completion of applicable, Department-approved Program Plan elements for each period; the final acceptance of equipment as described in Subsection 3.10.1.5 of the RFP (Implementation); substantial compliance with all service specifications in Section 3 (Scope of Work); and avoidance or satisfactory cure of any other deficiency that has or could trigger liability for liquidated damages.  
  
Payments are subject to the Provider's compliance with all items set forth in this Agreement and subject to the availability of funds. The Department will process approved payments within 30 days.
3. **BENEFITS AND DEDUCTIONS** If the Provider is an individual, the Provider understands and agrees that he/she is an independent contractor for whom no Federal or State Income Tax will be deducted by the Department, and for whom no retirement benefits, survivor benefit insurance, group life insurance, vacation and sick leave, and similar benefits available to State employees will accrue. The Provider further understands that annual information returns, as required by the Internal Revenue Code or State of Maine Income Tax Law, will be filed by the State Controller with the Internal Revenue Service and the State of Maine Bureau of Revenue Services, copies of which will be furnished to the Provider for his/her Income Tax records.
4. **INDEPENDENT CAPACITY** In the performance of this Agreement, the parties hereto agree that the Provider, and any agents and employees of the Provider shall act in the capacity of an independent contractor and not as officers or employees or agents of the State.
5. **DEPARTMENT'S REPRESENTATIVE** The Agreement Administrator shall be the Department's representative during the period of this Agreement. He/she has authority to curtail services if necessary to ensure proper execution. He/she shall certify to the Department when payments under the Agreement are due and the amounts to be paid. He/she shall make decisions on all claims of the Provider, subject to the approval of the Commissioner of the Department.
6. **AGREEMENT ADMINISTRATOR** All progress reports, correspondence and related submissions from the Provider shall be submitted to:

Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Address: \_\_\_\_\_



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who is designated as the Agreement Administrator on behalf of the Department for this Agreement, except where specified otherwise in this Agreement.

7. **CHANGES IN THE WORK** The Department may order changes in the work, the Agreement Amount being adjusted accordingly. Any monetary adjustment or any substantive change in the work shall be in the form of an amendment, signed by both parties and approved by the State Purchases Review Committee. Said amendment must be effective prior to execution of the work.
8. **SUB-AGREEMENTS** Unless provided for in this Agreement, no arrangement shall be made by the Provider with any other party for furnishing any of the services herein contracted for without the consent and approval of the Agreement Administrator. Any sub-agreement hereunder entered into subsequent to the execution of this Agreement must be annotated "approved" by the Agreement Administrator before it is reimbursable hereunder. This provision will not be taken as requiring the approval of contracts of employment between the Provider and its employees assigned for services thereunder.
9. **SUBLETTING, ASSIGNMENT OR TRANSFER** The Provider shall not sublet, sell, transfer, assign or otherwise dispose of this Agreement or any portion thereof, or of its right, title or interest therein, without written request to and written consent of the Agreement Administrator. No subcontracts or transfer of agreement shall in any case release the Provider of its liability under this Agreement.
10. **EQUAL EMPLOYMENT OPPORTUNITY** During the performance of this Agreement, the Provider agrees as follows:
  - a. The Provider shall not discriminate against any employee or applicant for employment relating to this Agreement because of race, color, religious creed, sex, national origin, ancestry, age, physical or mental disability, unless related to a bona fide occupational qualification. The Provider shall take affirmative action to ensure that applicants are employed and employees are treated during employment, without regard to their race, color, religion, sex, age, national origin, or physical or mental disability.

Such action shall include but not be limited to the following: employment, upgrading, demotions, or transfers; recruitment or recruitment advertising; layoffs or terminations; rates of pay or other forms of compensation; and selection for training including apprenticeship. The Provider agrees to post in conspicuous places available to employees and applicants for employment notices setting forth the provisions of this nondiscrimination clause.
  - b. The Provider shall, in all solicitations or advertising for employees placed by or on behalf of the Provider relating to this Agreement, state that all qualified applicants shall receive consideration for employment without regard to race, color, religious creed, sex, national origin, ancestry, age, physical or mental disability.

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- c. The Provider shall send to each labor union or representative of the workers with which it has a collective bargaining agreement, or other agreement or understanding, whereby it is furnished with labor for the performance of this Agreement a notice to be provided by the contracting agency, advising the said labor union or workers' representative of the Provider's commitment under this section and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- d. The Provider shall inform the contracting Department's Equal Employment Opportunity Coordinator of any discrimination complaints brought to an external regulatory body (Maine Human Rights Commission, EEOC, Office of Civil Rights) against their agency by any individual as well as any lawsuit regarding alleged discriminatory practice.
- e. The Provider shall comply with all aspects of the Americans with Disabilities Act (ADA) in employment and in the provision of service to include accessibility and reasonable accommodations for employees and clients.
- f. Contractors and subcontractors with contracts in excess of \$50,000 shall also pursue in good faith affirmative action programs.
- g. The Provider shall cause the foregoing provisions to be inserted in any subcontract for any work covered by this Agreement so that such provisions shall be binding upon each subcontractor, provided that the foregoing provisions shall not apply to contracts or subcontracts for standard commercial supplies or raw materials.

11. **EMPLOYMENT AND PERSONNEL** The Provider shall not engage any person in the employ of any State Department or Agency in a position that would constitute a violation of 5 MRSA § 18 or 17 MRSA § 3104. The Contractor shall not engage on a full-time, part-time or other basis during the period of this Agreement, any other personnel who are or have been at any time during the period of this Agreement in the employ of any State Department or Agency, except regularly retired employees, without the written consent of the State Purchases Review Committee. Further, the Provider shall not engage on this project on a full-time, part-time or other basis during the period of this Agreement any retired employee of the Department who has not been retired for at least one year, without the written consent of the State Purchases Review Committee. The Provider shall cause the foregoing provisions to be inserted in any subcontract for any work covered by this Agreement so that such provisions shall be binding upon each subcontractor, provided that the foregoing provisions shall not apply to contracts or subcontracts for standard commercial supplies or raw materials.

12. **STATE EMPLOYEES NOT TO BENEFIT** No individual employed by the State at the time this Agreement is executed or any time thereafter shall be admitted to any share or part of this Agreement or to any benefit that might arise therefrom directly or indirectly that would constitute a violation of 5 MRSA § 18 or 17 MRSA § 3104. No other individual employed by the State at the time this Agreement is executed or any time thereafter shall be admitted to any share or part of this Agreement or to any benefit that might arise therefrom directly or indirectly due to his employment by or financial interest in the Provider or any affiliate of the Provider, without the written consent of the State Purchases Review Committee. The Provider shall cause the foregoing provisions to be inserted in any subcontract for any work covered by

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this Agreement so that such provisions shall be binding upon each subcontractor, provided that the foregoing provisions shall not apply to contracts or subcontracts for standard commercial supplies or raw materials.

13. **WARRANTY** The Provider warrants that it has not employed or contracted with any company or person, other than for assistance with the normal study and preparation of a proposal, to solicit or secure this Agreement and that it has not paid, or agreed to pay, any company or person, other than a bona fide employee working solely for the Provider, any fee, commission, percentage, brokerage fee, gifts, or any other consideration, contingent upon, or resulting from the award for making this Agreement. For breach or violation of this warranty, the Department shall have the right to annul this Agreement without liability or, in its discretion to otherwise recover the full amount of such fee, commission, percentage, brokerage fee, gift, or contingent fee.
14. **ACCESS TO RECORDS** The Provider shall maintain all books, documents, payrolls, papers, accounting records and other evidence pertaining to this Agreement and make such materials available at its offices at all reasonable times during the period of this Agreement and for such subsequent period as specified under Maine Uniform Accounting and Auditing Practices for Community Agencies (MAAP) rules. The Provider shall allow inspection of pertinent documents by the Department or any authorized representative of the State of Maine or Federal Government, and shall furnish copies thereof, if requested.
15. **TERMINATION** The performance of work under the Agreement may be terminated by the Department in whole, or in part, whenever for any reason the Agreement Administrator shall determine that such termination is in the best interest of the Department. Any such termination shall be effected by delivery to the Provider of a Notice of Termination specifying the extent to which performance of the work under the Agreement is terminated and the date on which such termination becomes effective. The Agreement shall be equitably adjusted to compensate for such termination, and modified accordingly.
16. **GOVERNMENTAL REQUIREMENTS** The Provider warrants and represents that it will comply with all governmental ordinances, laws and regulations.
17. **GOVERNING LAW** This Agreement shall be governed in all respects by the laws, statutes, and regulations of the United States of America and of the State of Maine. Any legal proceeding against the State regarding this Agreement shall be brought in State of Maine administrative or judicial forums. The Provider consents to personal jurisdiction in the State of Maine.
18. **STATE HELD HARMLESS** The Provider agrees to indemnify, defend and save harmless the State, its officers, agents and employees from any and all claims, costs, expenses, injuries, liabilities, losses and damages of every kind and description (hereinafter in this paragraph referred to as “claims”) resulting from or arising out of the performance of this Agreement by the Provider, its employees, agents, or subcontractors. Claims to which this indemnification applies include, but without limitation, the following: (i) claims suffered or incurred by any contractor, subcontractor, material man, laborer and any other person, firm, corporation or

**Appendix A**  
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other legal entity (hereinafter in this paragraph referred to as “person”) providing work, services, materials, equipment or supplies in connection with the performance of this Agreement; (ii) claims arising out of a violation or infringement of any proprietary right, copyright, trademark, right of privacy or other right arising out of publication, translation, development, reproduction, delivery, use, or disposition of any data, information or other matter furnished or used in connection with this Agreement; (iii) claims arising out of a libelous or other unlawful matter used or developed in connection with this Agreement; (iv) claims suffered or incurred by any person who may be otherwise injured or damaged in the performance of this Agreement; and (v) all legal costs and other expenses of defense against any asserted claims to which this indemnification applies. This indemnification does not extend to a claim that results solely and directly from (i) the Department’s negligence or unlawful act, or (ii) action by the Provider taken in reasonable reliance upon an instruction or direction given by an authorized person acting on behalf of the Department in accordance with this Agreement.

19. **LIMITATION OF LIABILITY** The State Held Harmless provision in Paragraph 18, above, shall be subject to the following limitation of liability. The Provider’s, its employees’, agents’, or subcontractors’ liability for claims as described in Paragraph 18 shall be limited in the aggregate for all claims to a minimum of \$500,000 or three times the value of the contract in total (whichever is greater), to a maximum of \$25,000,000, regardless of the form of action (whether in contract or in tort, including negligence), except as otherwise stated in subparagraphs (a) or (b), below.
- (a) Claims Not Subject to the Limitation of Liability. The aggregate maximum dollar amount of liability stated in Paragraph 19 shall not apply to claims resulting from or arising out of the following:
    - (i) bodily injury or death
    - (ii) damage to real or personal property; or
    - (iii) violation or infringement of any proprietary right, copyright, trademark, right of privacy or other right arising out of publication, translation, development, reproduction, delivery, use, or disposition of any data, information or other matter furnished or used in connection with this Agreement (the Intellectual Property Rights).
  - (b) Claims Subject to No Liability. The liability of the Provider, its employees, agents, or subcontractors, for claims described in Paragraph 18 shall not apply to the following:
    - (i) damages to the State of Maine as a result of third party claims, provided however, that the foregoing in no way limits the State of Maine’s right of recovery for personal injury, property damages or patent and copyright infringement under Paragraph 19 (a), nor the ability to join the Provider as a third party defendant. In no event will the Provider be liable for damages for the State of Maine’s use of Provider provided products or service, which leads to the loss of records, data or other tangible property, loss of use of equipment or lost profits or savings; or

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- (ii) violation or infringement of Intellectual Property Rights solely with respect to the State's material modification of a software or hardware product deliverable of the Provider, or the State's use of a program deliverable of the Provider in an operating environment materially different from that specified.

- 20. **NOTICE OF CLAIMS** The Provider shall give the Contract Administrator immediate notice in writing of any legal action or suit filed related in any way to the Agreement or which may affect the performance of duties under the Agreement, and prompt notice of any claim made against the Provider by any subcontractor which may result in litigation related in any way to the Agreement or which may affect the performance of duties under the Agreement.
- 21. **APPROVAL** This Agreement must have the approval of the State Controller and the State Purchases Review Committee before it can be considered a valid, enforceable document.
- 22. **LIABILITY INSURANCE** The Provider shall keep in force a liability policy issued by a company fully licensed or designated as an eligible surplus line insurer to do business in this State by the Maine Department of Professional & Financial Regulation, Bureau of Insurance, which policy includes the activity to be covered by this Agreement with adequate liability coverage to protect itself and the Department from suits. Providers insured through a "risk retention group" insurer prior to July 1, 1991 may continue under that arrangement. Prior to or upon execution of this Agreement, the Provider shall furnish the Department with written or photocopied verification of the existence of such liability insurance policy.
- 23. **NON-APPROPRIATION** Notwithstanding any other provision of this Agreement, if the State does not receive sufficient funds to fund this Agreement and other obligations of the State, if funds are de-appropriated, or if the State does not receive legal authority to expend funds from the Maine State Legislature or Maine courts, then the State is not obligated to make payment under this Agreement.
- 24. **SEVERABILITY** The invalidity or unenforceability of any particular provision or part thereof of this Agreement shall not affect the remainder of said provision or any other provisions, and this Agreement shall be construed in all respects as if such invalid or unenforceable provision or part thereof had been omitted.
- 25. **INTEGRATION** All terms of this Agreement are to be interpreted in such a way as to be consistent at all times with the terms of Rider B (except for expressed exceptions to Rider B included in Rider C), followed in precedence by Rider A, and any remaining Riders in alphabetical order.
- 26. **FORCE MAJEURE** The Department may, at its discretion, excuse the performance of an obligation by a party under this Agreement in the event that performance of that obligation by that party is prevented by an act of God, act of war, riot, fire, explosion, flood or other catastrophe, sabotage, severe shortage of fuel, power or raw materials, change in law, court order, national defense requirement, or strike or labor dispute, provided that any such event and the delay caused thereby is beyond the control of, and could not reasonably be avoided by, that

**Appendix A**  
**State of Maine Agreement to Purchase Services**  
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party. The Department may, at its discretion, extend the time period for performance of the obligation excused under this section by the period of the excused delay together with a reasonable period to reinstate compliance with the terms of this Agreement.

27. **SET-OFF RIGHTS** The State shall have all of its common law, equitable and statutory rights of set-off. These rights shall include, but not be limited to, the State's option to withhold for the purposes of set-off any monies due to the Provider under this Agreement up to any amounts due and owing to the State with regard to this Agreement, any other Agreement, any other Agreement with any State department or agency, including any Agreement for a term commencing prior to the term of this Agreement, plus any amounts due and owing to the State for any other reason including, without limitation, tax delinquencies, fee delinquencies or monetary penalties relative thereto. The State shall exercise its set-off rights in accordance with normal State practices including, in cases of set-off pursuant to an audit, the finalization of such audit by the State agency, its representatives, or the State Controller.
28. **ENTIRE AGREEMENT** This document contains the entire Agreement of the parties, and neither party shall be bound by any statement or representation not contained herein. No waiver shall be deemed to have been made by any of the parties unless expressed in writing and signed by the waiving party. The parties expressly agree that they shall not assert in any action relating to the Agreement that any implied waiver occurred between the parties which is not expressed in writing. The failure of any party to insist in any one or more instances upon strict performance of any of the terms or provisions of the Agreement, or to exercise an option or election under the Agreement, shall not be construed as a waiver or relinquishment for the future of such terms, provisions, option or election, but the same shall continue in full force and effect, and no waiver by any party of any one or more of its rights or remedies under the Agreement shall be deemed to be a waiver of any prior or subsequent rights or remedy under the Agreement or at law.

**Appendix A**  
**State of Maine Agreement to Purchase Services**  
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## **Appendix B**

### **Firm's Experience with Similar Projects**

*Instructions: Provide the following information to describe your firm's experience with similar projects – one form for each project. The information your firm provides will be used to evaluate your firm's experience with projects similar to the work described in the RFP. The Evaluation Team will also use the references your firm provides to verify the work. The Evaluation Team reserves the right to contact individuals that are not listed as references by your firm.*

Firm Name \_\_\_\_\_

Name of Client: \_\_\_\_\_

Address: \_\_\_\_\_

Client Contact References:\* \_\_\_\_\_ Phone Number: \_\_\_\_\_

Type of Entity:        \_\_\_\_\_ School        \_\_\_\_\_ Government  
                                 \_\_\_\_\_ Non-profit        \_\_\_\_\_ For-Profit Private Sector

1. Approximate Number of Portable Wireless Computing Devices Installed: \_\_\_\_\_
2. Approximate Number of Wireless Access Points Installed: \_\_\_\_\_
3. Approximate Number of Buildings, Rooms, Square Footage Involved in the Project: \_\_\_\_\_
4. Approximate Dates of Engagement: From \_\_\_\_\_ To \_\_\_\_\_
5. Describe Purpose and Objectives of Work.
6. Describe Nature of Work Performed.
7. Description of Solution (including hardware, software, network environment, training, and post implementation support provided).
8. Provide Names of Staff in this Proposal who participated in this Project and their role.

\* References should include teachers (three), school technical coordinators (three), school administrators (three), or similar personnel if these are not school-based projects.



**Appendix C**  
**Staff Experience with Similar Projects**

*Instructions: Provide the following information to describe each senior staff member's experience with a similar project(s) – one form for each project. The information your firm provides will be used to evaluate your staff's experience with projects similar to the work described in this RFP. The Evaluation Team will also use the references your firm provides to verify the work.*

Employee Name \_\_\_\_\_ Firm Name \_\_\_\_\_

Name of Client: \_\_\_\_\_

Type of Entity:        \_\_\_\_\_ Government        \_\_\_\_\_ School  
                              \_\_\_\_\_ Non-profit        \_\_\_\_\_ For-Profit Private Sector

1. Approximate number of users on the client's system: \_\_\_\_\_
2. Approximate dates of engagement:        From \_\_\_\_\_ To \_\_\_\_\_
3. Describe the purpose and objectives of work.
4. Describe the nature of work performed.
5. Describe the employees' role relative to this client's project.
6. Describe the employees' role relative to this RFP.

Current Supervisor's Name: \_\_\_\_\_ Phone Number: \_\_\_\_\_

Project Supervisor's Name\*: \_\_\_\_\_ Phone Number: \_\_\_\_\_

\* Name of supervisor(s) while working on the above Client project.

## Appendix D Specification Summary Worksheet

Instructions: Complete this worksheet for each type of technology solution proposed. Fill in each blank with the requested information. You must attach additional pages to provide complete information where required. This bid does not require that all these fields be accounted for, but if a bidder is providing an option that fits one of these categories, these fields must be completed. Please specify which items are optional, if any. If additional items (fields) need to be added to this list of products and services to best reflect your proposed solution, please make note of this and add any necessary data.

### **Type of Wireless Technology**

|                              |                 |
|------------------------------|-----------------|
| Infrared _____               | Satellite _____ |
| Microwave _____              | Radio _____     |
| Other _____ (please specify) |                 |

### **Portable Device(s)**

|                         |                           |
|-------------------------|---------------------------|
| Manufacturer _____      | Processor Speed _____ Mhz |
| Chip Manufacturer _____ | Chip Type _____           |

**Random Access Memory** \_\_\_\_\_ MB

### **Hard Drive**

|    |     |       |             |       |          |       |    |  |
|----|-----|-------|-------------|-------|----------|-------|----|--|
|    | Yes | _____ | Capacity    | _____ | GB       |       |    |  |
| Or | No  | _____ | Alternative | _____ | Capacity | _____ | MB |  |

**Modem Speed and Type** \_\_\_\_\_ K

### **CD-ROM/DVD/CDRW**

|    |     |       |                             |           |          |  |  |
|----|-----|-------|-----------------------------|-----------|----------|--|--|
|    | Yes | _____ | Speed                       | _____     |          |  |  |
| Or | No  | _____ | If DVD, is decoder included | Yes _____ | No _____ |  |  |

### **3.5 Floppy Drive**

|    |     |       |
|----|-----|-------|
|    | Yes | _____ |
| Or | No  | _____ |

### **Zip Drive**

|    |     |       |          |       |       |  |
|----|-----|-------|----------|-------|-------|--|
|    | Yes | _____ | Capacity | _____ | MB/GB |  |
| Or | No  | _____ |          |       |       |  |

### **Audio Subsystem**

|                            |             |  |
|----------------------------|-------------|--|
| Chipset Manufacturer _____ | Model _____ |  |
| Earphones included? _____  |             |  |
| Audio in/out? _____        |             |  |

**Appendix D**  
**Specification Summary Worksheet**

**Video Subsystem**

Chipset Manufacturer \_\_\_\_\_ Model \_\_\_\_\_  
Capacity \_\_\_\_\_

**Monitor Display**

Size \_\_\_\_\_ Characteristics \_\_\_\_\_  
Resolution \_\_\_\_\_

**Keyboard Type**

Size \_\_\_\_\_

**Mouse Type** (Check all that apply)

Touch Pad \_\_\_\_\_  
Roller Ball \_\_\_\_\_  
Acutrack \_\_\_\_\_  
External Mouse \_\_\_\_\_  
Other \_\_\_\_\_ Explain \_\_\_\_\_

**Battery**

Type \_\_\_\_\_  
Duration \_\_\_\_\_  
Method of Charging \_\_\_\_\_  
Spare Battery yes \_\_\_\_\_  
Or No \_\_\_\_\_  
Is the Power Supply/Battery Charger separate \_\_\_\_\_  
Or integrated \_\_\_\_\_

**Alternate Power Source**

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Dimensions**

Weight Laptop only \_\_\_\_\_ Size \_\_\_\_\_

Carry Weight with Power Supply, Power Cord, Modem, required accessories and Carrying Case

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Accessories**

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Appendix D**  
**Specification Summary Worksheet**

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**Ruggedness**

Fully describe features of all components (to include but not be limited to keyboard, laptop case, etc.) designed to withstand extensive use and possible abuse by students.

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**Please describe other Portable Device specifications**

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## Appendix D Specification Summary Worksheet

### Wireless Local Area Network (WLAN)

Manufacturer \_\_\_\_\_

Wireless Transmission Rate of \_\_\_\_\_ MB/sec at a range of 50 feet  
 \_\_\_\_\_ MB/sec at a range of 100 feet  
 \_\_\_\_\_ MB/sec at a range of 200 feet  
 Maximum Range of \_\_\_\_\_ feet

Full disclosure of the capabilities and limitations of the wireless technology proposed must be included such as interference between classrooms, distance and object penetration data, and susceptibility to interference from outside sources.

Describe the actual throughput for the wireless network (KB/sec, MB/sec, GB/sec) for a 1MB file, 1 MB Streaming Audio File, and 1 MB Streaming Video File for the following number of simultaneous users:

| Number of Simultaneous Users | 1 MB Data File | 1 MB Streaming Audio File | 1 MB Streaming Video File |
|------------------------------|----------------|---------------------------|---------------------------|
| 10 students                  |                |                           |                           |
| 30 students                  |                |                           |                           |
| 100 students                 |                |                           |                           |
| 500 students                 |                |                           |                           |
| 1,000 students               |                |                           |                           |

Fully describe the number of wireless network access points to users to facilitate a transmission rate of 2 MB/sec, 5 MB/sec, 11 MB/sec for the following number of users:

| Number of Users | 2 MB/sec | 5 MB/sec | 11 MB/ sec |
|-----------------|----------|----------|------------|
| 10 students     |          |          |            |
| 30 students     |          |          |            |
| 100 students    |          |          |            |
| 500 students    |          |          |            |
| 1,000 students  |          |          |            |

Please describe the average amount of time in hours per month the system will be down for regular scheduled maintenance. Also describe how maintenance will be accomplished so that the impact on system availability is minimized.

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**Appendix D**  
**Specification Summary Worksheet**

Please describe how backup systems will be utilized so that the impact on system availability is minimized.

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Please describe other WLAN specifications

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**Appendix D**  
**Specification Summary Worksheet**

**Server(s)** *(Repeat server section as necessary if multiple servers (e.g., sized to the size of school population) are included in the solution.)*

|                         |                        |
|-------------------------|------------------------|
| Manufacturer _____      |                        |
| Processor Speed _____   | Storage Capacity _____ |
| Chip Manufacturer _____ | Chip Type _____        |

Fully describe backup capabilities by type and capacity

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Fully describe storage capability by type and capacity (ex. Tape, CD-ROM, Zip Disk)

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Fully describe all security features on the server

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Modem Speed and Type (if so equipped) \_\_\_\_\_

CD-ROM/DVD

|       |       |          |       |   |
|-------|-------|----------|-------|---|
| Yes   | _____ | Capacity | _____ | X |
| Or No | _____ |          |       |   |

3.5 Floppy Drive

|       |       |
|-------|-------|
| Yes   | _____ |
| Or No | _____ |

Zip Drive

|       |       |          |       |       |
|-------|-------|----------|-------|-------|
| Yes   | _____ | Capacity | _____ | MB/GB |
| Or No | _____ |          |       |       |

**Appendix D**  
**Specification Summary Worksheet**

Fully describe the multitasking capabilities of your server.

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Fully describe the amount of disk space available on the server :

Per student \_\_\_\_\_ Per teacher \_\_\_\_\_

Please describe other server specifications:

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## Appendix D Specification Summary Worksheet

### **Software**

Identify and fully describe the applications associated with your system:

|                        |       |
|------------------------|-------|
| LAN Software           | _____ |
| Word processor         | _____ |
| Spreadsheet            | _____ |
| Presentation Software  | _____ |
| Database               | _____ |
| Anti-Virus             | _____ |
| Internet Browser       | _____ |
| Web-page Development   | _____ |
| Curriculum Development | _____ |

|                |       |
|----------------|-------|
| Other software | _____ |
|                | _____ |
|                | _____ |
|                | _____ |

|  |       |
|--|-------|
| Other educational software installed in solution | _____ |
|  | _____ |
|  | _____ |
|  | _____ |
|  | _____ |
|  | _____ |

## **Appendix E**

### **Maine School and Library Network Overview**

The Maine School and Library Network (MSLN) was developed as the result of a rate case settlement from Maine's Public Utilities Commission (PUC) in May 1995. The PUC's objective for this Network was to provide Internet access and e-mail capacity to each Maine school building and public library - and in doing so to expand public access to electronic sources of information and communication throughout Maine. The MSLN was funded by NYNEX (now Verizon) ratepayer money between 1995 to June 30, 2001. Starting July 1, 2001, the Network is being funded by the Maine Telecommunications Access Fund established by the Maine State Legislature in its first regular session in 1999. See MRSA (Chapter 409 – L.D. 2164 “An Act to Enhance Access to Technology for Maine Schools and Libraries.”) Each telecommunications provider offering telecommunications services in Maine contributes to this fund. The amount collected is to be no more than 0.5% of retail charges for telecommunications services.

All participating school and library sites in the State use 56Kbps or T-1 or T-3 (ATM) connectivity to the Internet via MSLN. The Internet Service Provider for the MSLN is the University of Maine System Network for Education and Technology Services (UNET). Verizon provides connectivity. The current contracts between the Maine Department of Education and the Maine State Library with UNET and Verizon cover from July 1, 2001 to June 30, 2002.

#### Basic Data for MSLN (K-12 schools)

- Number of eligible sites - 1233
- Currently installed sites - 1102
- Alternative equivalent value sites (have chosen to receive funding toward connectivity other than MSLN) - 105
- Number of T-1 sites - 330
- Number of ATM sites – 53 currently but 57 are planned for the 2001-2002 school year (Some schools who share a campus with ATM high schools might share the high school's ATM connection.)
- Number of 56kbs sites - 570

#### MSLN ISP Service from UNET

Components of this Internet Service are: routing of traffic to/from the Internet; central networks services including DHCP, DNS, e-mail, web, and Netnews), and technical support services for up to 745 56Kbps FRS, 385 T-1 FRS, and 50 ATM (T-3) connected sites. Schools and libraries connect to the core of the MSLN via nineteen Frame Relay T-1's, two Frame Relay DS-3's and one ATM OC-3 split across two of UNET's network operation center's located in Orono and Portland. UNET supports version 4 of the Internet Mail Access Protocol (IMAP4) as well as version 3 of Post Office Protocol (POP3) and provides Web-based e-mail clients). A staffed Technical Support Center is available through a toll-free number to resolve connectivity problems at a minimum of 15 hours per day Monday through Friday. On-site support is provided at schools and libraries as needed (with on-site support visits not to exceed 5% of the total number of sites per year).

## **Appendix E**

### **Maine School and Library Network Overview**

#### Increased Bandwidth

56K FR connected sites whose use peaks over 40 kilobits per second for fifteen minutes on three days a month or peaks over 40kbps for fifteen minutes at least six times a month will be upgraded to T-1 upon request. If sites do not meet the above requirement, they can meet the high speed circuit requirements by: (1) demonstrating that they have planned and budgeted increases in connection of computers to their MSLN circuit that will cause them to consistently exceed the 56Kbps speed or, (2) demonstrating that they have planned significant increases in the use of the Internet to enhance their curriculum if they are a school.

#### Verizon

Verizon provides up to 745 56Kbps frame relay service (FRS) connections and up to 385 T-1 FRS connections to participating schools and libraries to connect to the Internet. A contract exists between the Department of Administrative and Financial Services and Verizon for ATM connectivity.

#### For further information:

<http://www.msln.net/msln/>  
<http://www.state.me.us/mpuc/sandlbrd.htm>

|                          |              |
|--------------------------|--------------|
| Verizon – Barry Crommett | 207-878-4292 |
| UNET – Gerry Dube        | 207-581-3505 |

## Appendix F

### Schools by Town Name and by Population

| Schools by Town Name |                                 |                              |                              |                                 |                   |                              |   |
|----------------------|---------------------------------|------------------------------|------------------------------|---------------------------------|-------------------|------------------------------|---|
| Town Name            | School Name                     | Grade 7<br>Total<br>Students | Grade 8<br>Total<br>Students | Total<br>Grades 7-8<br>Students | Surveys<br>Recv'd | and 8th<br>Grade<br>Teachers | **Total 7th<br>and 8th<br>Grade<br>Classrooms |
| Acton                | Acton Elementary School         | 32                           | 37                           | 69                              | Y                 | 12                           | 4   |
| Addison              | Daniel W Merritt School         | 12                           | 21                           | 33                              | Y                 | 5                            | 2   |
| Alexander            | Alexander Elementary            | 8                            | 11                           | 19                              | Y                 | 1                            | 2   |
| Anson                | Garret Schenck Elementary       | 19                           | 16                           | 35                              | Y                 | 4                            | 2   |
| Anson                | Mark Emery Elementary School    | 16                           | 16                           | 32                              | Y                 | 4                            | 4   |
| Appleton             | Appleton Village School         | 15                           | 18                           | 33                              | Y                 | 10                           | 2   |
| Arundel              | Mildred L Day School            | 49                           | 39                           | 88                              | Y                 | 7                            | 0   |
| Ashland              | Ashland Community High School   | 43                           | 32                           | 75                              | Y                 | 10                           | 6   |
| Athens               | Athens Elementary School        | 14                           | 12                           | 26                              | Y                 | 5                            | 3   |
| Auburn               | Auburn Middle School            | 303                          | 297                          | 600                             | Y                 | 56                           | 51  |
| Auburn               | Merrill Hill Alternative School | 1                            | 8                            | 9                               | Y                 | 5                            | 1   |
| Auburn               | RETC/SOS                        | 3                            | 6                            | 9                               | N                 | 0                            | 0   |
| Augusta              | Ella R Hodgkins School          | 102                          | 106                          | 208                             | Y                 | 21                           | 14  |
| Augusta              | Lou M Buker School              | 82                           | 92                           | 174                             | Y                 | 18                           | 9   |
| Aurora               | Airline Community School        | 5                            | 6                            | 11                              | Y                 | 3                            | 0   |
| Baileyville          | Woodland Jr-Sr High School      | 20                           | 31                           | 51                              | Y                 | 15                           | 3   |
| Bangor               | James F. Doughty School         | 174                          | 175                          | 349                             | Y                 | 25                           | 35  |
| Bangor               | William S Cohen School          | 155                          | 190                          | 345                             | Y                 | 21                           | 19  |
| Bar Harbor           | Connors-Emerson School          | 57                           | 64                           | 121                             | Y                 | 16                           | 8   |
| Bath                 | Bath Middle School              | 158                          | 182                          | 340                             | Y                 | 22                           | 16  |
| Beals                | Beals Elementary School         | 9                            | 12                           | 21                              | Y                 | 4                            | 4   |
| Belfast              | Troy A Howard Middle School     | 149                          | 152                          | 301                             | Y                 | 35                           | 34  |
| Berwick              | Noble Junior High School        | 278                          | 284                          | 562                             | Y                 | 70                           | 0   |
| Bethel               | Telstar Middle School           | 98                           | 96                           | 194                             | Y                 | 19                           | 12  |
| Biddeford            | Biddeford Middle School         | 248                          | 199                          | 447                             | Y                 | 33                           | 18  |
| Bingham              | Upper Kennebec Valley Jr-Sr HS  | 35                           | 25                           | 60                              | Y                 | 7                            | 4   |
| Blue Hill            | Blue Hill Consolidated School   | 32                           | 25                           | 57                              | Y                 | 9                            | 4   |
| Boothbay Harbor      | Boothbay Region Elem School     | 74                           | 79                           | 153                             | Y                 | 16                           | 8   |
| Brewer               | Brewer Middle School            | 119                          | 113                          | 232                             | Y                 | 14                           | 12  |
| Bristol/Pemaquid     | Bristol Consolidated School     | 32                           | 30                           | 62                              | Y                 | 9                            | 4   |
| Brooklin             | Brooklin School                 | 9                            | 4                            | 13                              | Y                 | 2                            | 1   |
| Brooksville          | Brooksville Elementary School   | 4                            | 9                            | 13                              | Y                 | 4                            | 2   |
| Brunswick            | Brunswick Jr High School        | 262                          | 231                          | 493                             | Y                 | 45                           | 0   |
| Buckfield            | Buckfield Jr-Sr High School     | 48                           | 54                           | 102                             | Y                 | 12                           | 8   |

## Appendix F

### Schools by Town Name and by Population

|                         |                                 |     |     |     |   |    |    |
|-------------------------|---------------------------------|-----|-----|-----|---|----|----|
| Bucksport               | Walter H Gardner Middle School  | 111 | 107 | 218 | Y | 20 | 13 |
| Buxton                  | Bonny Eagle Middle School       | 357 | 303 | 660 | Y | 50 | 0  |
| Calais                  | Calais Middle School            | 47  | 46  | 93  | Y | 5  | 5  |
| Camden                  | Camden-Rockport Middle School   | 98  | 96  | 194 | Y | 28 | 21 |
| Cape Elizabeth          | Cape Elizabeth Middle School    | 170 | 142 | 312 | Y | 31 | 20 |
| Caribou                 | Caribou Middle School           | 114 | 132 | 246 | Y | 22 | 10 |
| Carmel                  | Caravel Middle School           | 60  | 74  | 134 | Y | 22 | 12 |
| Castine                 | Adams School                    | 5   | 5   | 10  | Y | 14 | 3  |
| Caswell/Limestone?      |                                 |     |     |     |   |    |    |
|                         | Dawn F Barnes Elementary Sch    | 4   | 1   | 5   | Y | 1  | 1  |
| Charlotte               | Charlotte Elementary School     | 4   | 1   | 5   | Y | 3  | 1  |
| Chelsea                 | Chelsea Elementary School       | 38  | 36  | 74  | Y | 25 | 21 |
| Cherryfield             | Cherryfield Elementary          | 18  | 20  | 38  | Y | 4  | 2  |
| China                   | China Middle School             | 64  | 75  | 139 | Y | 20 | 8  |
| Columbia Falls          | Columbia Falls Elementary       | 8   | 11  | 19  | Y | 6  | 2  |
| Corinna                 | Corinna Jr High School          | 38  | 33  | 71  | Y | 12 | 4  |
| Corinth/East Corinna    |                                 |     |     |     |   |    |    |
|                         | Central Middle School           | 107 | 82  | 189 | Y | 20 | 10 |
| Cranberry Isles         | Islesford Elementary School     | 1   | 2   | 3   | Y | 2  | 2  |
| Cumberland              | Greely Jr High School           | 196 | 179 | 375 | Y | 35 | 27 |
| Cutler                  | Bay Ridge Elementary            | 7   | 4   | 11  | Y | 2  | 1  |
| Damariscotta            | Great Salt Bay Community School | 63  | 57  | 120 | Y | 10 | 6  |
| Danforth                | East Grand School               | 12  | 12  | 24  | Y | 2  | 2  |
| Dedham                  | Dedham School                   | 22  | 18  | 40  | Y | 10 | 4  |
| Deer Isle               | Deer Isle-Stonington Jr-Sr H S  | 43  | 37  | 80  | Y | 4  | 4  |
| Dexter                  | Dexter Middle School            | 84  | 74  | 158 | Y | 27 | 12 |
| Dixfield                | Dirigo Middle School            | 71  | 63  | 134 | Y | 12 | 10 |
| Dover-Foxcroft          | Se Do Mo Cha Middle School      | 98  | 111 | 209 | Y | 15 | 0  |
| Durham                  | Durham Elementary School        | 42  | 54  | 96  | Y | 15 | 8  |
| Dyer Brook/Island Falls |                                 |     |     |     |   |    |    |
|                         | So Aroostook CSD School         | 38  | 46  | 84  | Y | 8  | 4  |
| Eagle Lake              | Eagle Lake Elem/Jr High School  | 15  | 15  | 30  | Y | 8  | 2  |
| East Machias            | Elm Street School               | 20  | 20  | 40  | Y | 2  | 2  |
| Eastbrook               | Cave Hill School                | 10  | 11  | 21  | Y | 2  | 2  |
| Easton                  | Easton Junior-Senior High Sch   | 16  | 23  | 39  | Y | 9  | 8  |
| Eastport                | Eastport Elementary School      | 17  | 17  | 34  | Y | 2  | 2  |
| Edmunds Twp             | Edmunds Consolidated School     | 8   | 11  | 19  | Y | 4  | 2  |
| Eliot                   | Marshwood Jr High School        | 200 | 212 | 412 | Y | 44 | 48 |
| Ellsworth               | Ellsworth Middle School         | 95  | 104 | 199 | Y | 8  | 11 |
| Embden                  | Embden Elementary School        | 15  | 5   | 20  | Y | 6  | 3  |
| Etna                    | Etna-Dixmont Elementary School  | 22  | 29  | 51  | Y | 4  | 4  |
| Eustis                  | Stratton Elementary School      | 19  | 14  | 33  | Y | 4  | 2  |

## Appendix F

### Schools by Town Name and by Population

|                      |                                     |     |     |     |   |    |    |
|----------------------|-------------------------------------|-----|-----|-----|---|----|----|
| Fairfield            | Lawrence Jr High School             | 226 | 223 | 449 | Y | 71 | 0  |
| Falmouth             | Falmouth Middle School              | 163 | 156 | 319 | Y | 34 | 27 |
| Falmouth             | Governor Baxter School for the Deaf | 6   | 2   | 8   | Y | 3  | 3  |
| Farmingdale          | Hall-Dale Middle School             | 99  | 72  | 171 | Y | 34 | 24 |
| Farmington           | Mt Blue Middle School               | 245 | 231 | 476 | Y | 35 | 26 |
| Fort Fairfield       | Fort Fairfield Middle/High School   | 46  | 58  | 104 | Y | 10 | 6  |
| Fort Kent            | Fort Kent Elementary School         | 67  | 71  | 138 | Y | 14 | 8  |
| Freeport             | Freeport Middle School              | 114 | 91  | 205 | Y | 20 | 12 |
| Frenchboro           | Frenchboro Elementary School        | 2   | 1   | 3   | Y | 1  | 1  |
| Fryeburg             | Molly Ockett Middle School          | 116 | 115 | 231 | Y | 16 | 13 |
| Fryeburg             | Sadie F Adams School                | 1   | 1   | 2   | Y | 1  | 1  |
| Gardiner             | Gardiner Regional Middle School     | 193 | 203 | 396 | Y | 43 | 39 |
| Glenburn             | Glenburn Elementary School          | 74  | 62  | 136 | Y | 14 | 6  |
| Gorham               | Charles Shaw Junior High School     | 212 | 227 | 439 | Y | 18 | 18 |
| Gouldsboro           | Gouldsboro Grammar School           | 18  | 21  | 39  | Y | 6  | 3  |
| Gray                 | Gray-New Gloucester Middle School   | 213 | 176 | 389 | Y | 25 | 0  |
| Greenbush/<br>Olamon | Helen S Dunn Elementary School      | 24  | 35  | 59  | N | 0  | 0  |
| Greenville           | Greenville High School              | 27  | 32  | 59  | Y | 9  | 6  |
| Guilford             | Piscataquis Community Middle Sch    | 65  | 66  | 131 | Y | 16 | 8  |
| Hampton              | Reeds Brook Middle School           | 138 | 128 | 266 | Y | 26 | 20 |
| Hancock              | Hancock Grammar School              | 27  | 30  | 57  | Y | 4  | 4  |
| Harmony              | Harmony Elementary                  | 14  | 6   | 20  | Y | 2  | 2  |
| Harrington           | Harrington Elementary School        | 11  | 10  | 21  | Y | 6  | 2  |
| Hermon               | Hermon Middle School                | 75  | 66  | 141 | Y | 19 | 21 |
| Hiram                | Sacopee Valley Jr-Sr High Sch       | 0   | 90  | 90  | Y | 10 | 6  |
| Hiram                | South Hiram Elementary School       | 97  | 0   | 97  | Y | 10 | 5  |
| Hodgdon/Houlton      | SAD 70 Elementary School            | 52  | 66  | 118 | Y | 6  | 6  |
| Holden               | Holbrook School                     | 88  | 89  | 177 | Y | 8  | 8  |
| Hope                 | Hope Elementary School              | 23  | 14  | 37  | Y | 14 | 2  |
| Houlton              | Houlton Junior High School          | 101 | 97  | 198 | Y | 12 | 12 |
| Howland              | Hichborn Middle School              | 51  | 75  | 126 | Y | 8  | 0  |
| Indian Island        | Indian Island School                | 7   | 9   | 16  | Y | 3  | 2  |
| Isle au Haut         | Isle au Haut Rural School           | 1   | 1   | 2   | Y | 2  | 1  |
| Islesboro            | Islesboro Central School            | 6   | 9   | 15  | Y | 6  | 5  |
| Jackman              | Forest Hills Consolidated School    | 17  | 17  | 34  | Y | 4  | 4  |
| Jay                  | Jay Middle School                   | 87  | 94  | 181 | Y | 15 | 10 |
| Jefferson            | Jefferson Village School            | 29  | 31  | 60  | Y | 10 | 4  |
| Jonesboro            | Jonesboro Elementary School         | 9   | 3   | 12  | Y | 4  | 2  |
| Jonesport            | Jonesport Elementary School         | 16  | 9   | 25  | Y | 10 | 8  |
| Kennebec             | Middle School of the Kennebunks     | 223 | 219 | 442 | Y | 41 | 29 |
| Kingfield            | Kingfield Elementary School         | 13  | 28  | 41  | Y | 4  | 2  |

## Appendix F

### Schools by Town Name and by Population

|                     |                                |     |     |     |   |    |    |
|---------------------|--------------------------------|-----|-----|-----|---|----|----|
| Kittery             | Shapleigh Middle School        | 73  | 89  | 162 | Y | 20 | 18 |
| Lamoine             | Lamoine Consolidated School    | 21  | 19  | 40  | Y | 2  | 0  |
| Lee                 | Mt Jefferson Jr High School    | 38  | 31  | 69  | Y | 4  | 4  |
| Lewiston            | Lewiston Middle School         | 352 | 323 | 675 | Y | 42 | 41 |
| Limestone           | Limestone Community School     | 22  | 20  | 42  | Y | 6  | 6  |
| Lincoln             | Mattanawcook Jr High School    | 110 | 106 | 216 | Y | 30 | 30 |
| Lincolnville        | Lincolnville Central School    | 36  | 27  | 63  | Y | 22 | 12 |
| Lisbon/Lisbon Falls | Philip W Sugg Middle School    | 135 | 111 | 246 | Y | 22 | 19 |
| Litchfield          | Carrie Ricker Middle School    | 59  | 62  | 121 | Y | 6  | 6  |
| Livermore           | Livermore Falls Middle School  | 89  | 81  | 170 | Y | 25 | 9  |
| Lubec               | Lubec Consolidated School      | 27  | 17  | 44  | Y | 4  | 4  |
| Machias             | Rose M Gaffney School          | 39  | 44  | 83  | Y | 14 | 0  |
| Machiasport         | Fort O'Brien School            | 11  | 13  | 24  | Y | 2  | 2  |
| Madawaska           | Madawaska Middle/High School   | 57  | 60  | 117 | Y | 28 | 24 |
| Madison             | Madison Junior High School     | 78  | 64  | 142 | Y | 25 | 24 |
| Mars Hill           | Central Aroostook Jr-Sr H S    | 51  | 44  | 95  | Y | 28 | 32 |
| Matinicus Isle      | Matinicus Elementary School    | 0   | 2   | 2   | N | 0  | 0  |
| Mechanic Falls      | Elm Street School              | 60  | 41  | 101 | Y | 15 | 13 |
| Medway              | Medway Middle School           | 60  | 58  | 118 | Y | 8  | 6  |
| Mexico              | Mountain Valley Middle School  | 149 | 143 | 292 | Y | 19 | 19 |
| Milbridge           | Milbridge Elementary School    | 10  | 15  | 25  | Y | 6  | 2  |
| Milford             | Dr Lewis S Libby School        | 49  | 53  | 102 | Y | 14 | 6  |
| Millinocket         | Millinocket Middle School      | 80  | 68  | 148 | Y | 22 | 22 |
| Milo                | Penquis Valley High School     | 72  | 80  | 152 | Y | 15 | 8  |
| Minot               | Minot Consolidated School      | 44  | 26  | 70  | Y | 10 | 4  |
| Monhegan            | Monhegan Island School         | 2   | 0   | 2   | Y | 1  | 0  |
| Monmouth            | Monmouth Middle School         | 62  | 55  | 117 | Y | 14 | 14 |
| Mount Desert        | Mt Desert Elementary School    | 33  | 26  | 59  | Y | 7  | 4  |
| MSAD48              | Sebastcook Valley M.S.         | 65  | 62  | 127 | Y | 20 | 28 |
| MSAD48              | Somerset Valley M.S.           | 65  | 62  | 127 | Y | 20 | 28 |
| Naples              | Lake Region Middle School      | 177 | 201 | 378 | Y | 32 | 32 |
| New Portland        | Central Elementary School      | 13  | 18  | 31  | Y | 4  | 2  |
| New Sweden          | New Sweden Consolidated School | 14  | 12  | 26  | Y | 4  | 2  |
| Nobleboro           | Nobleboro Central School       | 22  | 25  | 47  | Y | 12 | 3  |
| North Haven         | North Haven Community School   | 6   | 3   | 9   | Y | 4  | 1  |
| Oakland             | Williams Junior High School    | 220 | 227 | 447 | Y | 43 | 43 |
| Old Orchard Beach   | Loranger Middle School         | 103 | 96  | 199 | Y | 16 | 10 |
| Old Town            | Leonard Middle School          | 118 | 137 | 255 | Y | 26 | 11 |
| Orland              | Orland Consolidated School     | 26  | 34  | 60  | Y | 3  | 3  |
| Orono               | Orono Middle School            | 61  | 43  | 104 | Y | 12 | 0  |

## Appendix F

### Schools by Town Name and by Population

|                             |                                  |     |     |     |   |    |    |
|-----------------------------|----------------------------------|-----|-----|-----|---|----|----|
| Orrington                   | Center Drive School              | 38  | 43  | 81  | Y | 11 | 8  |
| Otis                        | Beech Hill School                | 11  | 19  | 30  | Y | 2  | 2  |
| Palermo                     | Palermo Consolidated School      | 19  | 15  | 34  | Y | 2  | 2  |
| Paris/South Paris           | Oxford Hills Middle School       | 281 | 306 | 587 | Y | 45 | 44 |
| Pembroke                    | Pembroke Elementary School       | 10  | 10  | 20  | Y | 2  | 2  |
| Penobscot                   | Penobscot Elementary School      | 25  | 11  | 36  | Y | 8  | 2  |
| Perry                       | Perry Elementary School          | 18  | 8   | 26  | Y | 6  | 3  |
| Peru                        | Peru Elementary School           | 22  | 24  | 46  | Y | 10 | 8  |
| Peter Dana Point            | Indian Township School           | 17  | 19  | 36  | Y | 16 | 2  |
| Philips Middle School       | Phillips Middle School           | 17  | 22  | 39  | Y | 4  | 4  |
| Pittsfield                  | Warsaw Middle School             | 101 | 90  | 191 | Y | 17 | 10 |
| Pleasant Point              | Beatrice Rafferty School         | 12  | 18  | 30  | Y | 20 | 12 |
| Poland                      | Bruce M Whittier Middle School   | 85  | 118 | 203 | Y | 20 | 11 |
| Portland                    | King Middle School               | 174 | 196 | 370 | Y | 32 | 32 |
| Portland                    | Lincoln Middle School            | 205 | 198 | 403 | Y | 46 | 46 |
| Portland                    | Lyman Moore Middle School        | 250 | 212 | 462 | Y | 40 | 36 |
| Portland                    | West School                      | 7   | 7   | 14  | N | 0  | 0  |
| Pownal                      | Pownal Elementary School         | 20  | 12  | 32  | N | 0  | 0  |
| Presque Isle                | Cunningham Middle School         | 88  | 88  | 176 | Y | 26 | 26 |
| Presque Isle                | Skyway Middle School             | 81  | 85  | 166 | Y | 40 | 30 |
| Princeton                   | Princeton Elementary School      | 20  | 27  | 47  | Y | 2  | 2  |
| Rangeley                    | Rangeley Lakes Regional School   | 23  | 21  | 44  | Y | 4  | 0  |
| Readfield                   | Maranacook Community School      | 126 | 136 | 262 | Y | 30 | 30 |
| Reed Plt                    | Wytopitlock Elementary School    | 6   | 5   | 11  | Y | 1  | 1  |
| Richmond                    | Richmond Middle School           | 46  | 37  | 83  | Y | 12 | 0  |
| Robbinston                  | Robbinston Grade School          | 7   | 8   | 15  | Y | 2  | 2  |
| Rockland                    | Rockland District Middle School  | 138 | 132 | 270 | Y | 26 | 12 |
| Sabattus                    | Sabattus Elementary School       | 65  | 60  | 125 | Y | 18 | 6  |
| Saco                        | Saco Middle School               | 239 | 228 | 467 | Y | 36 | 25 |
| Saint Agatha                | Wisdom Middle High School        | 26  | 25  | 51  | Y | 12 | 4  |
| Saint Francis               | St Francis Elementary School     | 8   | 16  | 24  | Y | 8  | 2  |
| Saint George/Tenants Harbor | St George School                 | 28  | 42  | 70  | Y | 6  | 4  |
| Sanford                     | Sanford Jr High School           | 297 | 284 | 581 | Y | 43 | 41 |
| Scarborough                 | Scarborough Middle School        | 263 | 226 | 489 | Y | 54 | 30 |
| Searsport                   | Searsport District Middle School | 67  | 71  | 138 | Y | 15 | 0  |
| Sedgwick                    | Sedgwick Elementary School       | 18  | 13  | 31  | Y | 2  | 2  |
| Skowhegan                   | Skowhegan Area Middle School     | 235 | 226 | 461 | Y | 53 | 39 |
| Solon                       | Solon Elementary School          | 14  | 9   | 23  | Y | 4  | 2  |
| Somerville                  | Somerville Elementary School     | 9   | 7   | 16  | Y | 3  | 2  |



## Appendix F

### Schools by Town Name and by Population

|                            |                                  |     |     |     |   |    |    |
|----------------------------|----------------------------------|-----|-----|-----|---|----|----|
| South Bristol              | South Bristol Elementary School  | 8   | 5   | 13  | Y | 5  | 2  |
| South Portland             | Arthur R. Gould School--MYC      | 0   | 9   | 9   | Y | 5  | 4  |
| South Portland             | Mahoney Middle School            | 125 | 112 | 237 | Y | 40 | 12 |
| South Portland             | Memorial Middle School           | 140 | 145 | 285 | Y | 31 | 12 |
| Southwest Hbr              | Pemetic Elementary School        | 26  | 32  | 58  | Y | 6  | 3  |
| Stacyville/Sherman Station | Katahdin High School             | 45  | 37  | 82  | Y | 7  | 7  |
| Steuben                    | Ella Lewis School                | 16  | 13  | 29  | Y | 6  | 3  |
| Stockholm                  | Stockholm Elementary School      | 4   | 2   | 6   | Y | 4  | 2  |
| Strong                     | Strong Elementary School         | 25  | 28  | 53  | Y | 4  | 2  |
| Sullivan                   | Mountain View School             | 43  | 34  | 77  | Y | 9  | 5  |
| Surry                      | Surry Elementary School          | 17  | 20  | 37  | Y | 8  | 0  |
| Swans Island               | Swans Island Elementary School   | 11  | 3   | 14  | Y | 2  | 2  |
| Thomaston                  | Thomaston Grammar School         | 60  | 56  | 116 | Y | 8  | 6  |
| Thorndike                  | Mt View Jr High School           | 142 | 138 | 280 | Y | 7  | 4  |
| Topsfield                  | East Range II CSD School         | 3   | 7   | 10  | Y | 2  | 2  |
| Topsham                    | Mt Ararat Middle School          | 296 | 271 | 567 | Y | 53 | 0  |
| Tremont                    | Tremont Consolidated School      | 23  | 22  | 45  | Y | 4  | 3  |
| Trenton                    | Trenton Elementary School        | 14  | 18  | 32  | Y | 8  | 2  |
| Turner                     | Tripp Middle School              | 174 | 176 | 350 | Y | 32 | 32 |
| Union                      | Union Elem & Gaul Middle Schs    | 109 | 115 | 224 | Y | 18 | 17 |
| Van Buren                  | Van Buren District Secondary Sch | 39  | 29  | 68  | Y | 4  | 4  |
| Vanceboro                  | Vanceboro Elementary School      | 3   | 2   | 5   | Y | 2  | 0  |
| Vassalboro                 | Vassalboro Community School      | 57  | 80  | 137 | Y | 16 | 16 |
| Veazie                     | Veazie Community School          | 30  | 24  | 54  | Y | 17 | 2  |
| Vinalhaven                 | Lincoln Elem/Vinalhaven H S      | 16  | 13  | 29  | Y | 8  | 8  |
| Waldoboro                  | A D Gray Middle School           | 86  | 103 | 189 | Y | 16 | 15 |
| Wales                      | Wales Central School             | 22  | 20  | 42  | Y | 2  | 2  |
| Warren                     | MSAD40 Alternative School        | 0   | 0   | 0   | Y | 2  | 2  |
| Washburn                   | Washburn District Elem School    | 27  | 37  | 64  | Y | 16 | 4  |
| Waterboro                  | Massabesic Jr High School        | 291 | 319 | 610 | Y | 80 | 72 |
| Waterville                 | Waterville Junior High School    | 156 | 162 | 318 | Y | 30 | 30 |
| Wells                      | Wells Junior High School         | 130 | 113 | 243 | Y | 32 | 0  |
| Wesley                     | Wesley Elementary School         | 2   | 0   | 2   | Y | 4  | 2  |
| Westbrook                  | Fred C Wescott School            | 240 | 229 | 469 | Y | 37 | 47 |
| Whitefield                 | Whitefield Elementary School     | 34  | 29  | 63  | Y | 8  | 4  |
| Whiting                    | Whiting Village School           | 5   | 8   | 13  | Y | 2  | 1  |
| Windham                    | Windham Middle School            | 201 | 245 | 446 | Y | 32 | 0  |
| Windham                    | Windham Real School              | 0   | 0   | 0   | N | 0  | 0  |
| Windsor                    | Windsor Elementary School        | 34  | 28  | 62  | Y | 7  | 0  |
| Winslow                    | Winslow Junior High School       | 134 | 140 | 274 | Y | 30 | 0  |
| Winter Harbor              | Winter Harbor Grammar School     | 9   | 14  | 23  | Y | 4  | 4  |

**Appendix F**  
**Schools by Town Name and by Population**

|              |                                |              |              |              |            |             |             |
|--------------|--------------------------------|--------------|--------------|--------------|------------|-------------|-------------|
| Winterport   | Samuel L Wagner Middle School  | 62           | 69           | 131          | Y          | 20          | 6           |
| Winthrop     | Winthrop Middle School         | 92           | 97           | 189          | Y          | 12          | 26          |
| Wiscasset    | Wiscasset Middle School        | 96           | 104          | 200          | Y          | 28          | 10          |
| Woodland     | Woodland Consolidated Sch      | 23           | 28           | 51           | Y          | 4           | 2           |
| Woolwich     | Woolwich Central School        | 50           | 39           | 89           | Y          | 0           | 5           |
| Yarmouth     | Frank H Harrison Middle School | 137          | 118          | 255          | Y          | 26          | 13          |
| York         | York Middle School             | 168          | 190          | 358          | Y          | 33          | 18          |
| <b>Total</b> |                                | <b>17268</b> | <b>17043</b> | <b>34311</b> | <b>236</b> | <b>3667</b> | <b>2336</b> |

**Appendix F**  
**Schools by Town Name and by Population**

| <b>Schools by Population</b> |                                     |                                       |                                       |  |                           |  |   |
|------------------------------|-------------------------------------|---------------------------------------|---------------------------------------|--|---------------------------|--|---|
| <b>Town Name</b>             | <b>School Name</b>                  | <b>Grade 7<br/>Total<br/>Students</b> | <b>Grade 8<br/>Total<br/>Students</b> | <b>Total<br/>Grades 7-8<br/>Students</b> | <b>Surveys<br/>Recv'd</b> | <b>*Total 7th<br/>and 8th<br/>Grade<br/>Teachers</b> | <b>**Total 7th<br/>and 8th<br/>Grade<br/>Classrooms</b> |
| Frenchboro                   | Frenchboro Elementary School        | 2                                     | 1                                     | 3  | Y                         | 1  | 1   |
| Monhegan                     | Monhegan Island School              | 2                                     | 0                                     | 2  | Y                         | 1  | 0   |
| Warren                       | MSAD40 Alternative School           | 0                                     | 0                                     | 0  | Y                         | 2  | 2   |
| Windham                      | Windham Real School                 | 0                                     | 0                                     | 0  | N                         | 0  | 0   |
| Fryeburg                     | Sadie F Adams School                | 1                                     | 1                                     | 2  | Y                         | 1  | 1   |
| Isle au Haut                 | Isle au Haut Rural School           | 1                                     | 1                                     | 2  | Y                         | 2  | 1   |
| Matinicus Isle               | Matinicus Elementary School         | 0                                     | 2                                     | 2  | N                         | 0  | 0   |
| Wesley                       | Wesley Elementary School            | 2                                     | 0                                     | 2  | Y                         | 4  | 2   |
| Cranberry Isles              | Islesford Elementary School         | 1                                     | 2                                     | 3  | Y                         | 2  | 2   |
| Caswell /<br>Limestone?      | Dawn F Barnes Elementary Sch        | 4                                     | 1                                     | 5  | Y                         | 1  | 1   |
| Charlotte                    | Charlotte Elementary School         | 4                                     | 1                                     | 5  | Y                         | 3  | 1   |
| Vanceboro                    | Vanceboro Elementary School         | 3                                     | 2                                     | 5  | Y                         | 2  | 0   |
| Stockholm                    | Stockholm Elementary School         | 4                                     | 2                                     | 6  | Y                         | 4  | 2   |
| Falmouth                     | Governor Baxter School for the Deaf | 6                                     | 2                                     | 8  | Y                         | 3  | 3   |
| Auburn                       | Merrill Hill Alternative School     | 1                                     | 8                                     | 9  | Y                         | 5  | 1   |
| Auburn                       | RETC/SOS                            | 3                                     | 6                                     | 9  | N                         | 0  | 0   |
| North Haven                  | North Haven Community School        | 6                                     | 3                                     | 9  | Y                         | 4  | 1   |
| South Porland                | Arthur R. Gould School--MYC         | 0                                     | 9                                     | 9  | Y                         | 5  | 4   |
| Castine                      | Adams School                        | 5                                     | 5                                     | 10                                       | Y                         | 14   | 3   |
| Topsfield                    | East Range II CSD School            | 3                                     | 7                                     | 10                                       | Y                         | 2  | 2   |
| Aurora                       | Airline Community School            | 5                                     | 6                                     | 11                                       | Y                         | 3  | 0   |
| Cutler                       | Bay Ridge Elementary                | 7                                     | 4                                     | 11                                       | Y                         | 2  | 1   |
| Reed Plt                     | Wytopitlock Elementary School       | 6                                     | 5                                     | 11                                       | Y                         | 1  | 1   |
| Jonesboro                    | Jonesboro Elementary School         | 9                                     | 3                                     | 12                                       | Y                         | 4  | 2   |
| Brooklin                     | Brooklin School                     | 9                                     | 4                                     | 13                                       | Y                         | 2  | 1   |
| Brooksville                  | Brooksville Elementary School       | 4                                     | 9                                     | 13                                       | Y                         | 4  | 2   |
| South Bristol                | South Bristol Elementary School     | 8                                     | 5                                     | 13                                       | Y                         | 5  | 2   |
| Whiting                      | Whiting Village School              | 5                                     | 8                                     | 13                                       | Y                         | 2  | 1   |
| Portland                     | West School                         | 7                                     | 7                                     | 14                                       | N                         | 0  | 0   |
| Swans Island                 | Swans Island Elementary School      | 11                                    | 3                                     | 14                                       | Y                         | 2  | 2   |
| Islesboro                    | Islesboro Central School            | 6                                     | 9                                     | 15                                       | Y                         | 6  | 5   |
| Robbinston                   | Robbinston Grade School             | 7                                     | 8                                     | 15                                       | Y                         | 2  | 2   |
| Indian Island                | Indian Island School                | 7                                     | 9                                     | 16                                       | Y                         | 3  | 2   |
| Somerville                   | Somerville Elementary School        | 9                                     | 7                                     | 16                                       | Y                         | 3  | 2   |

## Appendix F

### Schools by Town Name and by Population

|                  |                                  |    |    |    |   |    |    |
|------------------|----------------------------------|----|----|----|---|----|----|
| Alexander        | Alexander Elementary             | 8  | 11 | 19 | Y | 1  | 2  |
| Columbia Falls   | Columbia Falls Elementary        | 8  | 11 | 19 | Y | 6  | 2  |
| Edmunds Twp      | Edmunds Consolidated School      | 8  | 11 | 19 | Y | 4  | 2  |
| Embden           | Embden Elementary School         | 15 | 5  | 20 | Y | 6  | 3  |
| Harmony          | Harmony Elementary               | 14 | 6  | 20 | Y | 2  | 2  |
| Pembroke         | Pembroke Elementary School       | 10 | 10 | 20 | Y | 2  | 2  |
| Beals            | Beals Elementary School          | 9  | 12 | 21 | Y | 4  | 4  |
| Eastbrook        | Cave Hill School                 | 10 | 11 | 21 | Y | 2  | 2  |
| Harrington       | Harrington Elementary School     | 11 | 10 | 21 | Y | 6  | 2  |
| Solon            | Solon Elementary School          | 14 | 9  | 23 | Y | 4  | 2  |
| Winter Harbor    | Winter Harbor Grammar School     | 9  | 14 | 23 | Y | 4  | 4  |
| Danforth         | East Grand School                | 12 | 12 | 24 | Y | 2  | 2  |
| Machiasport      | Fort O'Brien School              | 11 | 13 | 24 | Y | 2  | 2  |
| Saint Francis    | St Francis Elementary School     | 8  | 16 | 24 | Y | 8  | 2  |
| Jonesport        | Jonesport Elementary School      | 16 | 9  | 25 | Y | 10 | 8  |
| Milbridge        | Milbridge Elementary School      | 10 | 15 | 25 | Y | 6  | 2  |
| Athens           | Athens Elementary School         | 14 | 12 | 26 | Y | 5  | 3  |
| New Sweden       | New Sweden Consolidated School   | 14 | 12 | 26 | Y | 4  | 2  |
| Perry            | Perry Elementary School          | 18 | 8  | 26 | Y | 6  | 3  |
| Steuben          | Ella Lewis School                | 16 | 13 | 29 | Y | 6  | 3  |
| Vinalhaven       | Lincoln Elem/Vinalhaven H S      | 16 | 13 | 29 | Y | 8  | 8  |
| Eagle Lake       | Eagle Lake Elem/Jr High School   | 15 | 15 | 30 | Y | 8  | 2  |
| Otis             | Beech Hill School                | 11 | 19 | 30 | Y | 2  | 2  |
| Pleasant Point   | Beatrice Rafferty School         | 12 | 18 | 30 | Y | 20 | 12 |
| New Portland     | Central Elementary School        | 13 | 18 | 31 | Y | 4  | 2  |
| Sedgwick         | Sedgwick Elementary School       | 18 | 13 | 31 | Y | 2  | 2  |
| Anson            | Mark Emery Elementary School     | 16 | 16 | 32 | Y | 4  | 4  |
| Pownal           | Pownal Elementary School         | 20 | 12 | 32 | N | 0  | 0  |
| Trenton          | Trenton Elementary School        | 14 | 18 | 32 | Y | 8  | 2  |
| Addison          | Daniel W Merritt School          | 12 | 21 | 33 | Y | 5  | 2  |
| Appleton         | Appleton Village School          | 15 | 18 | 33 | Y | 10 | 2  |
| Eustis           | Stratton Elementary School       | 19 | 14 | 33 | Y | 4  | 2  |
| Eastport         | Eastport Elementary School       | 17 | 17 | 34 | Y | 2  | 2  |
| Jackman          | Forest Hills Consolidated School | 17 | 17 | 34 | Y | 4  | 4  |
| Palermo          | Palermo Consolidated School      | 19 | 15 | 34 | Y | 2  | 2  |
| Anson            | Garret Schenck Elementary        | 19 | 16 | 35 | Y | 4  | 2  |
| Penobscot        | Penobscot Elementary School      | 25 | 11 | 36 | Y | 8  | 2  |
| Peter Dana Point | Indian Township School           | 17 | 19 | 36 | Y | 16 | 2  |
| Hope             | Hope Elementary School           | 23 | 14 | 37 | Y | 14 | 2  |
| Surry            | Surry Elementary School          | 17 | 20 | 37 | Y | 8  | 0  |
| Cherryfield      | Cherryfield Elementary           | 18 | 20 | 38 | Y | 4  | 2  |
| Easton           | Easton Junior-Senior High Sch    | 16 | 23 | 39 | Y | 9  | 8  |

## Appendix F

### Schools by Town Name and by Population

|                                   |                                  |    |    |    |   |    |    |
|-----------------------------------|----------------------------------|----|----|----|---|----|----|
| Gouldsboro                        | Gouldsboro Grammar School        | 18 | 21 | 39 | Y | 6  | 3  |
| Philips Middle School             | Phillips Middle School           | 17 | 22 | 39 | Y | 4  | 4  |
| Dedham                            | Dedham School                    | 22 | 18 | 40 | Y | 10 | 4  |
| East Machias                      | Elm Street School                | 20 | 20 | 40 | Y | 2  | 2  |
| Lamoine                           | Lamoine Consolidated School      | 21 | 19 | 40 | Y | 2  | 0  |
| Kingfield                         | Kingfield Elementary School      | 13 | 28 | 41 | Y | 4  | 2  |
| Limestone                         | Limestone Community School       | 22 | 20 | 42 | Y | 6  | 6  |
| Wales                             | Wales Central School             | 22 | 20 | 42 | Y | 2  | 2  |
| Lubec                             | Lubec Consolidated School        | 27 | 17 | 44 | Y | 4  | 4  |
| Rangeley                          | Rangeley Lakes Regional School   | 23 | 21 | 44 | Y | 4  | 0  |
| Tremont                           | Tremont Consolidated School      | 23 | 22 | 45 | Y | 4  | 3  |
| Peru                              | Peru Elementary School           | 22 | 24 | 46 | Y | 10 | 8  |
| Nobleboro                         | Nobleboro Central School         | 22 | 25 | 47 | Y | 12 | 3  |
| Princeton                         | Princeton Elementary School      | 20 | 27 | 47 | Y | 2  | 2  |
| Baileyville                       | Woodland Jr-Sr High School       | 20 | 31 | 51 | Y | 15 | 3  |
| Etna                              | Etna-Dixmont Elementary School   | 22 | 29 | 51 | Y | 4  | 4  |
| Saint Agatha                      | Wisdom Middle High School        | 26 | 25 | 51 | Y | 12 | 4  |
| Woodland                          | Woodland Consolidated Sch        | 23 | 28 | 51 | Y | 4  | 2  |
| Strong                            | Strong Elementary School         | 25 | 28 | 53 | Y | 4  | 2  |
| Veazie                            | Veazie Community School          | 30 | 24 | 54 | Y | 17 | 2  |
| Blue Hill                         | Blue Hill Consolidated School    | 32 | 25 | 57 | Y | 9  | 4  |
| Hancock                           | Hancock Grammar School           | 27 | 30 | 57 | Y | 4  | 4  |
| Southwest Hbr                     | Pemetic Elementary School        | 26 | 32 | 58 | Y | 6  | 3  |
| Greenbush/<br>Olamon              | Helen S Dunn Elementary School   | 24 | 35 | 59 | N | 0  | 0  |
| Greenville                        | Greenville High School           | 27 | 32 | 59 | Y | 9  | 6  |
| Mount Desert                      | Mt Desert Elementary School      | 33 | 26 | 59 | Y | 7  | 4  |
| Bingham                           | Upper Kennebec Valley Jr-Sr HS   | 35 | 25 | 60 | Y | 7  | 4  |
| Jefferson                         | Jefferson Village School         | 29 | 31 | 60 | Y | 10 | 4  |
| Orland                            | Orland Consolidated School       | 26 | 34 | 60 | Y | 3  | 3  |
| Bristol/Pemaquid                  | Bristol Consolidated School      | 32 | 30 | 62 | Y | 9  | 4  |
| Windsor                           | Windsor Elementary School        | 34 | 28 | 62 | Y | 7  | 0  |
| Lincolnville                      | Lincolnville Central School      | 36 | 27 | 63 | Y | 22 | 12 |
| Whitefield                        | Whitefield Elementary School     | 34 | 29 | 63 | Y | 8  | 4  |
| Washburn                          | Washburn District Elem School    | 27 | 37 | 64 | Y | 16 | 4  |
| Van Buren                         | Van Buren District Secondary Sch | 39 | 29 | 68 | Y | 4  | 4  |
| Acton                             | Acton Elementary School          | 32 | 37 | 69 | Y | 12 | 4  |
| Lee                               | Mt Jefferson Jr High School      | 38 | 31 | 69 | Y | 4  | 4  |
| Minot                             | Minot Consolidated School        | 44 | 26 | 70 | Y | 10 | 4  |
| Saint<br>George/Tenants<br>Harbor | St George School                 | 28 | 42 | 70 | Y | 6  | 4  |

## Appendix F

### Schools by Town Name and by Population

|                            |                                   |    |    |     |   |    |    |
|----------------------------|-----------------------------------|----|----|-----|---|----|----|
| Corinna                    | Corinna Jr High School            | 38 | 33 | 71  | Y | 12 | 4  |
| Chelsea                    | Chelsea Elementary School         | 38 | 36 | 74  | Y | 25 | 21 |
| Ashland                    | Ashland Community High School     | 43 | 32 | 75  | Y | 10 | 6  |
| Sullivan                   | Mountain View School              | 43 | 34 | 77  | Y | 9  | 5  |
| Deer Isle                  | Deer Isle-Stonington Jr-Sr H S    | 43 | 37 | 80  | Y | 4  | 4  |
| Orrington                  | Center Drive School               | 38 | 43 | 81  | Y | 11 | 8  |
| Stacyville/Sherman Station | Katahdin High School              | 45 | 37 | 82  | Y | 7  | 7  |
| Machias                    | Rose M Gaffney School             | 39 | 44 | 83  | Y | 14 | 0  |
| Richmond                   | Richmond Middle School            | 46 | 37 | 83  | Y | 12 | 0  |
| Dyer Brook/Island Falls    | So Aroostook CSD School           | 38 | 46 | 84  | Y | 8  | 4  |
| Arundel                    | Mildred L Day School              | 49 | 39 | 88  | Y | 7  | 0  |
| Woolwich                   | Woolwich Central School           | 50 | 39 | 89  | Y | 0  | 5  |
| Hiram                      | Sacopee Valley Jr-Sr High Sch     | 0  | 90 | 90  | Y | 10 | 6  |
| Calais                     | Calais Middle School              | 47 | 46 | 93  | Y | 5  | 5  |
| Mars Hill                  | Central Aroostook Jr-Sr H S       | 51 | 44 | 95  | Y | 28 | 32 |
| Durham                     | Durham Elementary School          | 42 | 54 | 96  | Y | 15 | 8  |
| Hiram                      | South Hiram Elementary School     | 97 | 0  | 97  | Y | 10 | 5  |
| Mechanic Falls             | Elm Street School                 | 60 | 41 | 101 | Y | 15 | 13 |
| Buckfield                  | Buckfield Jr-Sr High School       | 48 | 54 | 102 | Y | 12 | 8  |
| Milford                    | Dr Lewis S Libby School           | 49 | 53 | 102 | Y | 14 | 6  |
| Fort Fairfield             | Fort Fairfield Middle/High School | 46 | 58 | 104 | Y | 10 | 6  |
| Orono                      | Orono Middle School               | 61 | 43 | 104 | Y | 12 | 0  |
| Thomaston                  | Thomaston Grammar School          | 60 | 56 | 116 | Y | 8  | 6  |
| Madawaska                  | Madawaska Middle/High School      | 57 | 60 | 117 | Y | 28 | 24 |
| Monmouth                   | Monmouth Middle School            | 62 | 55 | 117 | Y | 14 | 14 |
| Hodgdon/Houlton            | SAD 70 Elementary School          | 52 | 66 | 118 | Y | 6  | 6  |
| Medway                     | Medway Middle School              | 60 | 58 | 118 | Y | 8  | 6  |
| Damariscotta               | Great Salt Bay Community School   | 63 | 57 | 120 | Y | 10 | 6  |
| Bar Harbor                 | Connors-Emerson School            | 57 | 64 | 121 | Y | 16 | 8  |
| Litchfield                 | Carrie Ricker Middle School       | 59 | 62 | 121 | Y | 6  | 6  |
| Sabattus                   | Sabattus Elementary School        | 65 | 60 | 125 | Y | 18 | 6  |
| Howland                    | Hichborn Middle School            | 51 | 75 | 126 | Y | 8  | 0  |
| MSAD48                     | Sebasticook Valley M.S.           | 65 | 62 | 127 | Y | 20 | 28 |
| MSAD48                     | Somerset Valley M.S.              | 65 | 62 | 127 | Y | 20 | 28 |
| Guilford                   | Piscataquis Community Middle Sch  | 65 | 66 | 131 | Y | 16 | 8  |
| Winterport                 | Samuel L Wagner Middle School     | 62 | 69 | 131 | Y | 20 | 6  |
| Carmel                     | Caravel Middle School             | 60 | 74 | 134 | Y | 22 | 12 |
| Dixfield                   | Dirigo Middle School              | 71 | 63 | 134 | Y | 12 | 10 |
| Glenburn                   | Glenburn Elementary School        | 74 | 62 | 136 | Y | 14 | 6  |

## Appendix F

### Schools by Town Name and by Population

|                         |                                  |     |     |     |   |    |    |
|-------------------------|----------------------------------|-----|-----|-----|---|----|----|
| Vassalboro              | Vassalboro Community School      | 57  | 80  | 137 | Y | 16 | 16 |
| Fort Kent               | Fort Kent Elementary School      | 67  | 71  | 138 | Y | 14 | 8  |
| Searsport               | Searsport District Middle School | 67  | 71  | 138 | Y | 15 | 0  |
| China                   | China Middle School              | 64  | 75  | 139 | Y | 20 | 8  |
| Hermon                  | Hermon Middle School             | 75  | 66  | 141 | Y | 19 | 21 |
| Madison                 | Madison Junior High School       | 78  | 64  | 142 | Y | 25 | 24 |
| Millinocket             | Millinocket Middle School        | 80  | 68  | 148 | Y | 22 | 22 |
| Milo                    | Penquis Valley High School       | 72  | 80  | 152 | Y | 15 | 8  |
| Boothbay Harbor         | Boothbay Region Elem School      | 74  | 79  | 153 | Y | 16 | 8  |
| Dexter                  | Dexter Middle School             | 84  | 74  | 158 | Y | 27 | 12 |
| Kittery                 | Shapleigh Middle School          | 73  | 89  | 162 | Y | 20 | 18 |
| Presque Isle            | Skyway Middle School             | 81  | 85  | 166 | Y | 40 | 30 |
| Livermore               | Livermore Falls Middle School    | 89  | 81  | 170 | Y | 25 | 9  |
| Farmingdale             | Hall-Dale Middle School          | 99  | 72  | 171 | Y | 34 | 24 |
| Augusta                 | Lou M Buker School               | 82  | 92  | 174 | Y | 18 | 9  |
| Presque Isle            | Cunningham Middle School         | 88  | 88  | 176 | Y | 26 | 26 |
| Holden                  | Holbrook School                  | 88  | 89  | 177 | Y | 8  | 8  |
| Jay                     | Jay Middle School                | 87  | 94  | 181 | Y | 15 | 10 |
| Corinth/East<br>Corinna | Central Middle School            | 107 | 82  | 189 | Y | 20 | 10 |
| Waldoboro               | A D Gray Middle School           | 86  | 103 | 189 | Y | 16 | 15 |
| Winthrop                | Winthrop Middle School           | 92  | 97  | 189 | Y | 12 | 26 |
| Pittsfield              | Warsaw Middle School             | 101 | 90  | 191 | Y | 17 | 10 |
| Bethel                  | Telstar Middle School            | 98  | 96  | 194 | Y | 19 | 12 |
| Camden                  | Camden-Rockport Middle School    | 98  | 96  | 194 | Y | 28 | 21 |
| Houlton                 | Houlton Junior High School       | 101 | 97  | 198 | Y | 12 | 12 |
| Ellsworth               | Ellsworth Middle School          | 95  | 104 | 199 | Y | 8  | 11 |
| Old Orchard Beach       | Loranger Middle School           | 103 | 96  | 199 | Y | 16 | 10 |
| Wiscasset               | Wiscasset Middle School          | 96  | 104 | 200 | Y | 28 | 10 |
| Poland                  | Bruce M Whittier Middle School   | 85  | 118 | 203 | Y | 20 | 11 |
| Freeport                | Freeport Middle School           | 114 | 91  | 205 | Y | 20 | 12 |
| Augusta                 | Ella R Hodgkins School           | 102 | 106 | 208 | Y | 21 | 14 |
| Dover-Foxcroft          | Se Do Mo Cha Middle School       | 98  | 111 | 209 | Y | 15 | 0  |
| Lincoln                 | Mattanawcook Jr High School      | 110 | 106 | 216 | Y | 30 | 30 |
| Bucksport               | Walter H Gardner Middle School   | 111 | 107 | 218 | Y | 20 | 13 |
| Union                   | Union Elem & Gaul Middle Schs    | 109 | 115 | 224 | Y | 18 | 17 |
| Fryeburg                | Molly Ockett Middle School       | 116 | 115 | 231 | Y | 16 | 13 |
| Brewer                  | Brewer Middle School             | 119 | 113 | 232 | Y | 14 | 12 |
| South Portland          | Mahoney Middle School            | 125 | 112 | 237 | Y | 40 | 12 |
| Wells                   | Wells Junior High School         | 130 | 113 | 243 | Y | 32 | 0  |
| Caribou                 | Caribou Middle School            | 114 | 132 | 246 | Y | 22 | 10 |

## Appendix F

### Schools by Town Name and by Population

|                     |                                   |     |     |     |   |    |    |
|---------------------|-----------------------------------|-----|-----|-----|---|----|----|
| Lisbon/Lisbon Falls | Philip W Sugg Middle School       | 135 | 111 | 246 | Y | 22 | 19 |
| Old Town            | Leonard Middle School             | 118 | 137 | 255 | Y | 26 | 11 |
| Yarmouth            | Frank H Harrison Middle School    | 137 | 118 | 255 | Y | 26 | 13 |
| Readfield           | Maranacook Community School       | 126 | 136 | 262 | Y | 30 | 30 |
| Hampton             | Reeds Brook Middle School         | 138 | 128 | 266 | Y | 26 | 20 |
| Rockland            | Rockland District Middle School   | 138 | 132 | 270 | Y | 26 | 12 |
| Winslow             | Winslow Junior High School        | 134 | 140 | 274 | Y | 30 | 0  |
| Thorndike           | Mt View Jr High School            | 142 | 138 | 280 | Y | 7  | 4  |
| South Portland      | Memorial Middle School            | 140 | 145 | 285 | Y | 31 | 12 |
| Mexico              | Mountain Valley Middle School     | 149 | 143 | 292 | Y | 19 | 19 |
| Belfast             | Troy A Howard Middle School       | 149 | 152 | 301 | Y | 35 | 34 |
| Cape Elizabeth      | Cape Elizabeth Middle School      | 170 | 142 | 312 | Y | 31 | 20 |
| Waterville          | Waterville Junior High School     | 156 | 162 | 318 | Y | 30 | 30 |
| Falmouth            | Falmouth Middle School            | 163 | 156 | 319 | Y | 34 | 27 |
| Bath                | Bath Middle School                | 158 | 182 | 340 | Y | 22 | 16 |
| Bangor              | William S Cohen School            | 155 | 190 | 345 | Y | 21 | 19 |
| Bangor              | James F. Doughty School           | 174 | 175 | 349 | Y | 25 | 35 |
| Turner              | Tripp Middle School               | 174 | 176 | 350 | Y | 32 | 32 |
| York                | York Middle School                | 168 | 190 | 358 | Y | 33 | 18 |
| Portland            | King Middle School                | 174 | 196 | 370 | Y | 32 | 32 |
| Cumberland          | Greely Jr High School             | 196 | 179 | 375 | Y | 35 | 27 |
| Naples              | Lake Region Middle School         | 177 | 201 | 378 | Y | 32 | 32 |
| Gray                | Gray-New Gloucester Middle School | 213 | 176 | 389 | Y | 25 | 0  |
| Gardiner            | Gardiner Regional Middle School   | 193 | 203 | 396 | Y | 43 | 39 |
| Portland            | Lincoln Middle School             | 205 | 198 | 403 | Y | 46 | 46 |
| Eliot               | Marshwood Jr High School          | 200 | 212 | 412 | Y | 44 | 48 |
| Gorham              | Charles Shaw Junior High School   | 212 | 227 | 439 | Y | 18 | 18 |
| Kennebec            | Middle School of the Kennebunks   | 223 | 219 | 442 | Y | 41 | 29 |
| Windham             | Windham Middle School             | 201 | 245 | 446 | Y | 32 | 0  |
| Biddeford           | Biddeford Middle School           | 248 | 199 | 447 | Y | 33 | 18 |
| Oakland             | Williams Junior High School       | 220 | 227 | 447 | Y | 43 | 43 |
| Fairfield           | Lawrence Jr High School           | 226 | 223 | 449 | Y | 71 | 0  |
| Skowhegan           | Skowhegan Area Middle School      | 235 | 226 | 461 | Y | 53 | 39 |
| Portland            | Lyman Moore Middle School         | 250 | 212 | 462 | Y | 40 | 36 |
| Saco                | Saco Middle School                | 239 | 228 | 467 | Y | 36 | 25 |
| Westbrook           | Fred C Wescott School             | 240 | 229 | 469 | Y | 37 | 47 |
| Farmington          | Mt Blue Middle School             | 245 | 231 | 476 | Y | 35 | 26 |
| Scarborough         | Scarborough Middle School         | 263 | 226 | 489 | Y | 54 | 30 |
| Brunswick           | Brunswick Jr High School          | 262 | 231 | 493 | Y | 45 | 0  |
| Berwick             | Noble Junior High School          | 278 | 284 | 562 | Y | 70 | 0  |
| Topsham             | Mt Ararat Middle School           | 296 | 271 | 567 | Y | 53 | 0  |



**Appendix F**  
**Schools by Town Name and by Population**

|                   |                            |              |              |              |            |             |             |
|-------------------|----------------------------|--------------|--------------|--------------|------------|-------------|-------------|
| Sanford           | Sanford Jr High School     | 297          | 284          | 581          | Y          | 43          | 41          |
| Paris/South Paris | Oxford Hills Middle School | 281          | 306          | 587          | Y          | 45          | 44          |
| Auburn            | Auburn Middle School       | 303          | 297          | 600          | Y          | 56          | 51          |
| Waterboro         | Massabesic Jr High School  | 291          | 319          | 610          | Y          | 80          | 72          |
| Buxton            | Bonny Eagle Middle School  | 357          | 303          | 660          | Y          | 50          | 0           |
| Lewiston          | Lewiston Middle School     | 352          | 323          | 675          | Y          | 42          | 41          |
| <b>Total</b>      |                            | <b>17268</b> | <b>17043</b> | <b>34311</b> | <b>236</b> | <b>3667</b> | <b>2336</b> |

**Appendix G**  
**Teacher Leadership Project (Gates Grant)**

**Maine Learning Technology Endowment: A Teacher Leadership Project**

An Invited Proposal Submitted to the Bill & Melinda Gates Foundation

August 2001

Maine intends to be the premier state in the nation regarding the integration of technology as a tool for teaching and learning in K-12 education. Maine's Learning Technology Endowment (MLTE) creates a state learning technology plan and accompanying endowment funding to elevate achievement, expand aspirations, and prepare students for a future economy that will rely heavily on technology and innovation. <http://www.state.me.us/legis/opla/mlte.htm> The long-range plan hinges on the fundamental notion that all teachers and students in grades 7 to 12 should have personal, one-to-one access to portable computing technology and the Internet, and that such access will both support and require an approach to teaching and learning that will help all students advance to high levels of achievement. Maine people have worked hard over the past year to turn this powerful idea into a visionary, workable, balanced approach. With the leadership of Governor Angus S. King, Jr., the Maine Legislature has directed the Department of Education to implement the first phase of the plan reaching all 7th and 8th grade students in 2002 and 2003.

**Maine: Leading for Learning**

The Maine Learning Technology Endowment makes Maine *first* to seize the potential of technology to transform teaching and learning in classrooms *statewide*; *first* with a plan to equip all students and teachers in grades 7 to 12 with personal learning technology *statewide*; *first* to provide sustainable funding for total cost of ownership of personal learning technology *statewide*; *first* to propose a *perpetual endowment* to support learning technology *statewide*; *first* to equip every middle school student and teacher *statewide* with personal access to learning technology; *first* to empower every middle school teacher in every school *statewide* with professional development and support to fully tap the potential of computers and the Internet; *first* to provide the option of home Internet access to *every* middle school student in *every* school *statewide*.

A Teacher Leadership Project for Maine in partnership with the Bill & Melinda Gates Foundation will capitalize on Maine's bold commitment by reaching down to schools and classrooms to establish the preconditions for teacher success in integrating technology, adapting and evolving instructional practices, and embracing this unparalleled opportunity.

Maine's current *Leading to Change* Gates Foundation Leadership Grant and this Teacher Leadership Project will be closely integrated in philosophy and delivery to ensure that superintendents and principals statewide understand and are prepared to support the changes occurring at the classroom level, and are equipped to work with the network of teacher leaders empowered by this Project.

**Gates Foundation and Maine: Partners in Leading for Learning**

One of the core focuses of the Task Force on the Maine Learning Technology Endowment centered on *teacher preparation and professional development*. State funding for staff

## **Appendix G**

### **Teacher Leadership Project (Gates Grant)**

development focused on systemic change in teaching and learning practices is sufficient to implement an educationally sound program. However, the resource commitment from the Endowment is primarily targeted to begin in the summer of 2002, insufficient to carefully evolve a statewide, school-based capacity to adapt teaching and schools to a change as significant as proposed. Obtaining additional funding for the activities set out here will enhance the potential success of the MLTE in substantial ways:

- (a) For the State: The evolution of the educational program within the state will proceed from a much more extensive foundation, more quickly and with greater effect and
- (b) For Educators Generally: The project will be better attuned to providing compelling evidence on what can be done with 1-to-1 computer access and will also make a stronger contribution in the form of new teaching/learning materials and assessment instruments designed and tested for these conditions.

The state-wide nature of the project offers opportunities for development that are qualitatively different from what can be achieved in “laptop projects” on the scale of individual schools or school districts. In addition to the numerical scale of deployment in a statewide educational system of small, widely dispersed, mostly rural schools, Maine has some special advantages, including: the commitment and persuasion of a governor who is deeply dedicated to the project; an especially rich network of informal partnerships and alliances of teachers; and a very high relative level of educational performance that is both produced by and underpins a progressive, measured approach to serious reform initiatives.

Maine is now a national leader in implementing high state standards – Maine’s *Learning Results* – but with a genuine commitment to local academic freedom and with a focus on personalized learning and comprehensive, multiple modes of local assessment. Over the next two years, Maine schools systems, aided by state-level guidance and an array of state-funded local assessment models, will be doing the hard work of determining how to assess the knowledge and skills of *every student* in appropriate ways, and holding students accountable for performance through these diverse, standards-based assessments. Maine’s learning technology initiative will be an invaluable tool for teachers and students alike to have access to a broad vision of assessment, and then document progress. A Gates Foundation partnership with Maine provides the opportunity to assess effective technology integration within the fabric of this challenging but sophisticated approach to standards, assessment, and accountability. In fact, through the support of this project the Gates Foundation would be instrumental in helping to shape what is arguably the most instructionally sound state and local approach to assessment in the nation.

### **Sharing for Success**

The work to be undertaken in partnership with the Gates Foundation will complement, enhance, and speed – but not supplant – the efforts already contemplated to be taken from the proceeds of the Endowment.

The Endowment plan provides funding for staff development sufficient to implement an educationally sound program of staff development in companion with the technology

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## **Appendix G**

### **Teacher Leadership Project (Gates Grant)**

deployment during the summer and fall of 2002. Partnership with the Gates Foundation will provide a critical early foundation for change during “year 0”, 2001-02, when Endowment resources are not yet available and the technology procurement process is still underway.

The Endowment plan contemplates a network of regional technology integrators to support school-based work in using the potential of technology. Partnership with the Gates Foundation will create a more extensive and intensive network of change that is statewide and is fully engaged at every middle school building site, supported by this regional network.

The Endowment plan described an approach to professional development that would provide a short immersion experience to establish a comfort zone for every individual educator. Partnership with the Gates Foundation will expand this approach to address the preconditions of systemic changes and the relationships, mentoring, and modeling involved in successful change.

The Endowment plan incorporated critical learnings from Maine’s own “pilot” at Piscataquis Community Middle School, but did not address the need for advanced deployment sites for regional learning and ownership of the program. Partnership with the Gates Foundation will establish sites by early 2002 for early experimentation, practice, and demonstration of teaching with full integration of personalized technology access.

The Endowment plan provided funding for access to web-based primary materials and research databases for every school, but did not address the need for resources to identify, create, experiment with, and disseminate innovative curriculum resources utilizing integrated technology. Partnership with the Gates Foundation will enable curriculum development work to go forward immediately in order to arm all teachers with rich, primary resources regardless of skill or com-fort level – and to meet innovators among their ranks with forward-looking models that will stretch them and their students.

### **Project Guiding Principles**

The approach proposed by Maine for a Teacher Leadership Project will establish a professional development system that is:

- Aligned with Maine’s *Learning Results*;
- Intended to provide the best tools to help *all* students achieve to high standards, and to help teachers access primary resource materials, personalize learning and design assessments to this end;
- Based on a comprehensive, local needs assessment for professional development;
- Focused on supporting, empowering, and equipping all teachers to successfully adopt and adapt technology into their practice in rich ways that will motivate students to learn;

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- Designed to create local and regional ownership of the MLTE project and its desired outcomes.

#### **Scope and Term**

The activities funded by the Gates project would commence September 1, 2001 through at least August 31, 2002. The total funding requested is \$1,000,000.

#### **Complementing and Sustaining the Project**

In addition to funds requested in this proposal to the Gates Foundation, a comparable pool of funds from the Endowment, roughly \$1,000,000, is initially targeted to support professional development and curriculum integration. These funds are projected to be available for use primarily in the timeframe May 2002 through September 2003. Funds from the Endowment would be sufficient to sustain the teacher leadership network, as well as provide substantial professional development activities for *all* 7th and 8th grade teachers during this timeframe.

For the project to be successful and sustainable in meeting the needs of teachers for support, mentoring, modeling, training, and access to best practices during the first 3-5 years of the technology integration, additional funds need to be identified for the period after August 31, 2002.

It is anticipated that the Gates-funded Teacher Leadership Program would be closely coordinated with a pending proposal to the NSF Teacher Enhancement Program – if successful – by the Maine Mathematics and Science Alliance and TERC, a leading New England education research and development organization, for a 5-year, \$2 million grant for Integrating Technology for Science and Math Achievement. The NSF proposal would employ a similar teacher leadership model at a building level to reach most, if not all, Maine middle schools with a primary focus on the integration of high quality, project-based math and science curriculum tools. The collaboration would enable both programs to extend their reach and scope, and achieve efficiencies in both the support of the teacher network(s) and the accompanying professional development activities.

#### **A Vision of Change**

The MLTE project is based on a vision about how students learn. Adequate support from the Gates Foundation would sustain an equally important vision about how changed learning can come about systemically.

To succeed, the MLTE project must engage, support, and gain ownership among a broader community of educators, policymakers, parents, and the public. We know that deep change cannot be imposed from above by a top-down process; whatever is brought in “from the top” must evolve through a bottom-up process to develop deep roots in the communities involved.

The approach taken in Maine focuses as a priority on developing a community of committed and supported educators. In our vision, this is *an empowered community* of individuals who feel

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### **Teacher Leadership Project (Gates Grant)**

themselves responsible for *the development of learning in the context of the new technologies now available*; it is a community with the skills to do this, and above all, it is *a learning community* capable of developing well beyond any initial ideas we may have.

#### **Comprehensive Local Needs Assessment**

The linchpin and driving force behind grant activities undertaken will be a local needs assessment of school culture and teacher skills, needs, and attitudes, in every middle school building in the state. Such an assessment does not currently exist and will be undertaken during the Fall 2001. Although this proposal seeks to describe a set of priorities and activities that are appropriate based on what is currently known about technology integration in Maine middle schools, the actual delivery and activities should be refined and refocused as appropriate based on the local status and needs identified. The grantee proposes to work closely with the Gates Foundation around such ongoing assessment and refinement.

#### **Teachers as Leaders**

We see teachers and students at the center of this “technology project.”

It is obvious that teachers will play a central role in implementing the new ways of learning. Some approaches to “staff development” to fit them for this role might see the task as “training teachers” to use technologies and to integrate them into teaching content. Although this is critically needed, two other lines of development are crucial to realizing the true benefit: the development of all teachers for a leadership role in schools and the development of the school and the larger community of stakeholders in education as “learning organizations” – organizations that in addition to facilitating learning in their students are themselves capable of learning.

Our strategy for development in each school is based on the following approach:

***Lead Teachers:*** Some teachers will move faster than others in appropriating the philosophy and/or the methods offered by this project. We expect these teachers to play a leadership role in the school, and we are giving high priority to setting up mechanisms to help them develop the requisite skills. As a start, we will ask each of the 243 middle schools in the state to nominate a “lead teacher” (a classroom teacher rather than a technology specialist) to participate in a series of workshops and other situations designed to prepare them for leadership in their schools. Some guidance for selection will be provided; critically, these teachers must have the respect and confidence of their own colleagues in the classroom.

***Regional Integration & Support:*** We will support the school-based lead teachers with regional integration mentors in each of 8 regions of the state. (The state is divided into 9 superintendent/professional development regions. For purposes of this proposal, due to proximity and efficiency, two of these regions will be treated as combined, yielding 8 regions for deployment of integrators and demonstration schools.) Organizing conversations, support, and resources within existing superintendent regions will reinforce the linkage and support from

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school administrators already organized to communicate and collaborate along these regional lines.

The “requisite skills” will concentrate on the following:

- **Leadership Skills:** This includes skills, knowledge, and sensitivities relevant to moderating discussion and decision-making, as well as some familiarity with different types of governance structures in schools and other organizations.
- **Grasp of Issues in Change:** Some knowledge of the history of school reform movements and the prevailing resilience to change.
- **History of the Integration of Technology:** Insight regarding issues surrounding the link of learning and technology, including some experience in discussion of controversial issues and the negative literature.
- **Content and Assessment:** An appreciation for the richness and diversity of content accessible through technology, and the power of technology to both broaden the methods of instruction and the modes of assessment.
- **Case Studies:** A close technical look at a small number of “advanced” examples of using technology in an area in which the individual teacher has special knowledge. The lead teachers should understand, but also be able to see beyond, the well-known applications such as web browsing, word processing, and PowerPoint presentations.
- **The Future:** A sense of where technology might be going in the next decade is a key ingredient as well. Most often, teachers see technology through machines that barely represent the state of the art five years back. Creative leadership requires an ability to form realistic judgment of what is coming.

The activities of the lead teachers will include:

- Participating in 4-6 days of learning activity including a 4 day immersion workshop and in on-line activities;
- Developing an inventory of strengths, weaknesses and potential problems in their individual schools;
- Supporting their colleagues with information, examples, mentoring, and modeling.
- Serving as a resource to project staff on all aspects of the work of the project;
- Working with school administrators, technology coordinators and other school system personnel in implementing the technology deployment with a sensibility to the status and needs of the teachers;
- Developing a culture of discussion in and around their schools of relevant issues – “Schools that learn are schools that talk”; and
- Developing a network of teachers, parents and community members willing to serve as friends of the project.

#### **Creating Teacher Ownership of the Project.**

A substantial challenge for the project team and for the lead teachers in particular will be ensuring that teachers who engage less easily, or even less willingly, in learning with and about

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technology nevertheless feel comfortable with the project and are included in a sense of ownership.

Teachers should be drawn into deeper participation through enthusiasm for what they, as well as their students can do, and their impact on the larger long-term vision of new educational strategies in the state. Here the lead teacher will be supported in a primary role of making sure that appropriate knowledge and examples that resonate with their colleagues reach the school and are discussed.

The project must focus as much on diversity among teachers as it does on giving students the opportunity to learn in diverse individual ways. We want to be sure that teachers with different styles of learning about the technology (as well as about how they will use it) can feel ownership of the project. *We want everyone who is sincerely trying to make use of technology to value the project because the project will value them.* We want our educators to feel supported in their way of appropriating the new opportunities.

#### **An Approach to Curriculum Resources**

Researchers and collaborators in the state have been working on an approach to computer-based learning materials through an evolutionary approach to staff development based on a multi-year process in which teachers can evolve at their own rates from a variable starting level of technological fluency and mastery of the content. This is possible because the content material is structured in such a way that:

- It can be used at more than one level of teacher sophistication. At the first level it can be used by a teacher with very little computer fluency and with no exceptional content area knowledge;
- Its use at each level will be developmental for the teacher in the sense of bringing the teacher to the next level in three dimensions: greater computer fluency; new knowledge of the content area; and greater comfort with new methodologies of teaching and learning; and
- At each level there is room for teachers to modify and develop the materials to an extent that is open to individual choice.

#### **Regional Demonstration Schools**

We propose to select in each of the 8 regions a school to serve as an advance deployment demonstration school, beginning in February 2002. (The state is divided into 9 superintendent/professional development regions. For purposes of this proposal, due to proximity and efficiency, two of these regions will be treated as combined yielding 8 regions for deployment of integrators and demonstration schools.) Several seventh grade classrooms will be equipped with a suitable portable computer for each student, and sufficient integration and technical support for the teacher. At the demonstration school there will be a lead teacher for each demonstration classroom, one of whom will serve in addition as the regional integration mentor.



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The demonstration schools will be used to test ideas, adapt instructional practice, and to offer concrete practice and demonstrations of learning under conditions that, although not identical to what will be seen the following year, is sufficiently close to form the basis of serious dialogue among participants.

#### **Project Oversight**

The project administrator will be Bette Manchester, a highly respected Distinguished Educator now working in the Maine Department of Education, who will collaborate with the Project Director for the Maine Learning Technology Endowment (to be named).

The MLTE legislation mandates an Advisory Board to be appointed by the Governor and Legislative leaders that would advise the Commissioner on the overall MLTE initiative, including aspects related to professional development and assessment and evaluation. The Advisory Board membership consists of 9 appointed members who will reflect a diverse range of expertise in education, business, and technology, plus representatives from the State Board of Education, Maine State Library, and Maine Public Utilities Commission.

Additionally, an ongoing advisory panel or “integration design team,” will be formed consisting of Maine’s most innovative and expert thinkers and practitioners in staff development. Finally, Seymour Papert of MIT, the University of Maine, and The Learning Barn, an internationally acclaimed thinker and innovator in learning technology, will assist at a broad level in vision and strategy.

#### **Proposed Grant Budget**

Note: Budget items are estimates only at this time. Proposed program expenditures will be refined and detailed within the first 60 days of the program period.

#### ***Statewide Leadership Network***

The initial network of teachers will consist of:

- 1 regional integration mentor in each of the state’s 8 regions
- 1 lead teacher from each of the state’s 243 middle schools
- 2 additional lead teachers in each of the 8 demonstration schools

9 regional integration mentors x \$10,000 stipend plus expenses = \$110,000.

259 lead teachers x \$1000 stipend, plus \$300 to each district for release time = \$320,000

Workshops, academies, mentor training, and other professional development activities = \$60,000

Teacher Network Total = \$490,000.

Total Gates Grant = \$490,000

#### ***Regional demonstration schools***

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### **Teacher Leadership Project (Gates Grant)**

8 regional demonstration schools will be established, one in each region. The existing project at Piscataquis Community Middle School will be invited to serve as a site, with 7 additional sites to be identified. These sites will serve as a locus for integration design, practice, and dissemination for the lead teachers and other educators throughout each region. Multiple classrooms at each site will ensure that teachers with diverse styles and preparation are involved in learning and modeling successful integration and changing instructional strategies.

Equipment for 7 sites x 3 classrooms = 420 portable wireless computers = \$420,000.

Integration support and technical support: \$100,000

Regional Demonstration Schools Total: \$520,000

Less MLTE funds: (\$300,000)

Total Gates Grant: \$220,000

#### ***Development of Curriculum Resources and Models***

Maine classroom teachers employ curricula and materials designed and/or selected at the local level. The leadership network supported under this grant would support and enhance local teacher capabilities to develop and adapt resources and materials for integration in a high-technology instructional setting. However, in order to ensure the availability of high-quality, Maine-derived or adapted, standards-based materials – both primary resources and curriculum models – for the beginning of the 2002 school year, resources are needed to support development efforts in partnership with entities that could include, but not be limited to, higher education institutions, the Maine Mathematics and Science Alliance, other content area specialists, Maine's Electronic Learning Marketplace (ELM), Project SEED, and recognized classroom innovators in the field. This component will also include a university-centered project to develop technology-based constructionist curriculum models for experimentation and dissemination.

Curriculum Resources Total = \$160,000

Total Gates Grant = \$160,000

#### ***Assessment and Evaluation of Impact on Teaching, Learning, and School Organization (Baseline)***

The MLTE Task Force Report requires comprehensive assessment and program evaluation, but with little explicit detail. It is presently contemplated that substantial resources will be identified or solicited to provide ongoing benchmark assessments to examine both process and outcomes over the first 5 years of the MLTE program and beyond. To be effective, it is critical that an assessment rubric is established and baseline data collection be performed in Year 0, 2001-02. Grant funding would ensure the establishment of this project baseline prior to the availability of Endowment funds or other sources that would sustain an assessment component over the course of project implementation.

Assessment and Evaluation Total = \$50,000

Total Gates Grant = \$50,000

#### ***Personnel and Administration***

Targeted MLTE project staff will devote a significant portion of time in Year 0, 2001-02, to creating a successful statewide integration network through the vehicle of the Gates-funded

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Teacher Leadership Project. The Endowment does not presently provide for Year 0 funding of these activities.

.5 FTE Distinguished Educator/Project Director (Bette Manchester) = \$40,000

.25 FTE Integration Specialist (Kim Quinn) = \$15,000

All Other Operating Expenses and Overhead = \$25,000

Personnel and Administration Total = \$80,000

GRAND TOTAL GATES GRANT PROPOSAL = \$1,000,

